Business Summary

Brussels

seeks strict

car exhaust

standards

ALL CARS sold in the EC

should conform to tough US-style controls on exhaust pollu-

style controls the exhaust point-tion from 1998, European Com-mission proposed, and in the meantime, existing EC volun-tary car exhaust standards should be made mandatory from 1991 EC Governments

will have to ratify the plan, likely to provoke strong resis-tance from France, Spain and

Italy on behalf of car manufac

LME maintained by the close a morning breakthrough above \$2,600 a tonne. Three-month

ALUMINIUM prices on the

metal added \$28 to \$2,009 a

Cash price (\$ per tonne):

Nov 1988

year. Page 17

tonne – the highest level since March 15 – and traders said the new level signalled further gains for today. Commodities,

BASF, leading West German chemicals group, saw group pre-tax profits soer by 44 per cent to DM3.73bm (\$7.01bn) last

ALLIANZ, Europe's biggest insurance group, took further step in its European expension strategy by buying a 51 per cent stake in Ercos de Seguros y Reaseguros, middle ranking Spanish insurer. Page 17

PIRELLI group, of finity, universed details of plan to hive off its kine-operations and francise them into Dutch-registered helding company forecast to here \$1.50m sales, making it work's fifth largest type maker Pages 12

NATIONALE Nederlanden, Netherlands' biggest insurance company, increased 1968 earn-ings by 12 per cent but Amev, third largest insurer, posted a 5 per cent fall, Page 18

FRENCH Government asked

structor, to delay signing agreement with Kraftwerk

tor and a subsidiary of Siens group. Page 18

Framatome, nuclear plant con-

Union, West German competi-

MINORCO, South African-con-

trolled investment group, revealed it already has several potential buyers for the sub-stantial shareholdings in Gold.

Fields of SA, Newmont Mining and Renison Consolidated it

(\$5.39m) bid for Consolidated Gold Fields of the UK was suc-cessful. Page 17

VOLVO, Swedish carmaker.

is making emergency plans to move large parts of its pro-duction to the European Com-munity if Sweden is discrimi-

nated against in future RC

RENAULT Truck Industries, UK subsidiary of Renault Vehi-cules Industriels, French com-

mercial vehicle maker, aims

to break even this year after eight years of losses. Page 9

LIBERALISATION of the Japa

nese Government bond market advanced with the launch of

a US style auction for 10 year

JAPAN intends to extend for another year voluntary curbs

on car exports to the European

nity. Page 6

EREATION of a common Nor-

bonds. Page 22

rules. Page 6

would acquire if its £3.2bn

1989 Apr

turers, Page 16

FINANCIALTIMES

World News

Gorbachev looks for UK support on arms cuts

Mikhail Gorbachev, Soviet leader, is looking for the sup-port of Mrs Margaret Thatcher, UK Prime Minister, during his visit to Britain, to accelerate the negotiations on conven-tional arms cuts in Europe and the banning of chemical weap-

He is also expected to come up with proposals on closer co-operation between West and East Europe, possibly through the creation of some kind of institutional link in line with his concept of "a common European house." Page 16

Vietnam withdrawai Vietnam announced it wouldwithdraw all its troops from Kampuchea by the end of Sep-tember, regardless of whether or not a political solution to the conflict had been found.

Kosovo chief auits Remzi Koljgeci, President of Yugoslavia's troubled southern province of Kosovo resigned, citing his "objective and per-sonal responsibility for the situation in the province." Ear-lier story, Page 2

Haiti emergency Haitian leader General Prosper Avril declared a nationwide ... state of emergency after sol-diers from the Dessalines Battalion called on him to resign

as President. Page 3

Palme: man charged A 42-year-old Swede is to be charged with the murder of Mr Olof Palme, former Prime Minister who was shot deed on a Stockholm street three vears ago. Page 2

Boost for Gadaffi Soviet Union has said Libya advanced fighter-bomber jets which give Colonel Musanner. Gadaffi's government for greater capability to thike long-range targets in the Middle East, according to the US.

Bonn recalls envoy West Germany recalled its ambassador to Bucharest inits sharpest reaction yet against humen rights violations in Romania. Page 2

Argentina devalues Argentina's new economic 21 per cent, introducing an officially fixed rate of 20 austrais to the US dollar from 15.8. Page 3

Beirut gun dueis Syrian and Christian forces continued their artillery duels in the Lebanese capital Beirut increasing the death toll in the latest outbreak of lighting to more than 130. Page 4

Italian strike

Government offices were heavily depopulated by a national strike marking the opening of hostilities between ministers and Italian trade unions over civil service pay.

Richard II Richard M. Daley, eldest son of the Democratic boss who

ruled Chicago for 21 years, was elected mayor of Chicago in a landslide victory which broke six years of black control of City Hall. Page 3

\$12m forgery West German police arrested three men and seized \$12m in \$100 notes produced in a workshop in the rural Odenwald region south of Frankfurt.

die Stock Exchange was firmly rejected by the stock exchange heads of Swaden, Denmark, Norway and Finland. Page 21 MARKETS STERLING New York closing

Jan 1989 Apr Pers closing DM1.87075 (1.8890) Pric.3140 (6.3080) RATERISET RATES &Fr1.6430 (1.8320)

US hunching Y137.575 (130.90) Federal Funds 97 % Leaden: (95) DM1.5720 (1.5700) (9%) DM1.5729 (1.5700) 3-mth Treesury Billia: FFr6.3775 (6.5315) yield: 9.125% (9.093) SFr1.5415 (1.5315) Long Bond: 98(3) Y131.75 (130.90) (98(2) Y131.75 (130.90) S-month Interbenit: Comex June close 15 4 (154) 5388,8 (390.9):

\$1,7025 (1,7070) London; \$1,7000 (1,7650) DMS 1825 (3.1900) FFr10.7400 (10,7675) SF(2.7900 (2.7850) Y224.00 (223.50)

Frankfurt . Commerzbank 1,679.3 (+6.2) Hew York latest \$19.70 (-0.20) (April)

Takyo Nikkei Ave

33,360,79 (48.54).

Brent 15-day (Argus) West Tex Crude \$20,255 (-0.10) (May)

STOCK HIDICES New York closing Dow Jones Ind. Av. SAP Comp 298.23 (+0.92) 20782 (-4.6) World: 144.09 (Tue)

Attempting to set up business in Pakistan is frequently compared with looking for a black cat in a dark room, Since Benazir Bhutto took office she has made privatisation the watchword, with the emphasis on foreign Investment

Agriculture Arts-Reviews ... World Guide Commercial j.aw Editorial Co.

ultra small devices . Editorial comments The lessons of Recruit Penal policy for the 1990s ... Book reviews Hugo Young's blography of Margaret Thatcher ... Less Blue Arrow, Touche Remnant, Sterling bonds, Sun Alliance Rew Materials Stock Markets

under East European spell.

United States: Foreign policy strategists fall

World Trades Yugoslav Inflation fuels an

Technology: Electronics researchers focus on

7 -Wall Street -London ---Unit Trusts .

Gift disclosures drag Takeshita deeper into Recruit quagmire

By Stefan Wagstyl in Tokyo

MR Noborn Takeshita, the Japanese Prime Minister, was yesterday fighting for his political future after fresh disclosures about financial support he received from Recruit, the company at the centre of a widespread financial scandal.

Japanese newspapers revealed yesterday that Mr Takeshita received Y30m

(\$134,000) from Recruit in addition to a Y20m donation which he admitted accepting last week. The gifts were made in May 1987, just as he was starting his campaign in the ruling Liberal Democratic

POLAND'S Solidarity trade union is to be legalised and the first democratic elections since

the Second World War will be held under a historic pact con-cluded yesterday between the independent union and the

Gen Wojciech Jaruselski

described the process by which the pact had been reached as a move towards "socialist partis-

mentary democracy."

The deal, which will end the ban imposed on the union in

1981, was agreed at a televised season of the roundtable conference which has brought together representatives of the Government, Solidarity and the official union OPZZ in

the official union OPZZ, in Warsaw for nine weeks of

Agreement came after an eleventh-hour hitch on the

question of wage indexation. Mr Alfred Miodowicz, leader of the official union, initialed the

pact despite sticking to the

OPZZ's demand for 100 per

cent indexation of wages to price rises. Solidarity and the Government had agreed an 30

per cent linkage.

Mr Lech Walesa, the Solidarity leader, said: "I think that the round-table talks can become the beginning of the road to democracy and a free Poland, and hence we lisek with bukiness and hope into the future."

The deal includes what Soli-

darity calls a new "infrastruc

ture of democracy" - more independence for judges, some access for the opposition to the media, liberalisation of the

right to form associations and

political clubs, and an official pledge to establish local gov-

Mr Walesa warned that his

movement was interested in

nt independence.

the future.

Nakasone as Prime Minister. The disclosures prompted opposition politicians to renew calls for the Prime Minister's resignation and for a general election. Mr Takeshita's standing in the opinion polls has dropped to an all-time low for a post-war Japanese Premier. The ruling Liberal Demo-cratic Party is expected to stand by him at present; if only because most of Mr Takeshita's

leading rivals are also involved in the scandal. The latest revelations show that Recruit, which had favoured Mr Nakasone and his followers with donations in the

Solidarity legalised in

pact with government

●1980: Solidarity recog-

nised under Lech Walesa

●1981; Martial law and

●1962: The right to strike

●1983: Lech Walesa wins

●1983-1988: Solidarity

continues underground but

membership dwindles.

• 1986: Solida ity invited to join consultative council.

●1968: Signals readines

to accept new law; Gdansk shipyard closurs shap, ounced; Walesa threatens

to resign. • 1989 Solidarity joins

just hearing the "beautiful" words which the authorities

had been accustomed to utter-

ing in the past.

Mr Walesa signalled that Solidarity would continue the

struggle to limit the system of

Communist Party appoint-

ments to key posts, as well as for cuts in military and inter-

Round Table talks.

(above). Strikes begin.

ban on Solidarity.

the Nobel prize.

is curbed.

FALL AND RISE

OF SOLIDARITY

mid-1980s, began to greatly increase its support for Mr Takeshita when it appeared in 1987 that Mr Nakasone was on the way out.

The disclosures are likely to

undermine Mr Takeshita's attempts to distance himself from the scandal on the grounds that most of Recruit's alleged attempts to bribe lead-ing politicians, civil servants and businessmen took place during Mr Nakasone's administration.

The affair blew up last summer when it was disclosed that Recruit, a business information

nal security. But he praised the authorities for opening the

roundtable dialogue and recognising that the system had to

be changed. Gen Czeslaw Kizczak, the

Interior Minister, who chaired the round-table talks and played a crucial role in keeping the conference going, admitted that Poland's system of govern-

ment would have to be changed. But he also warned against precipitate reforms.

He called on western governments to "fulfil their commitments to Deland" — a reference

ments to Poland" – a reference to Western insistence that fur-

ther economic aid to the country would not be forthcoming

until Solidarity had been legal-ised. Poland has a foreign debt

The round-table agreement

marks the legalisation of three

marks the legalisation of three organisations which, until new have been banned: Solidarity, Farmers' Solidarity, and the Independent Students' Union. In return Solidarity has promised not to boycott national elections in June.

June Hall to the agreement, Parliament is to create a senate and the office of a President who

ment is to create a senare and that office of a President, who should be Gen Jaruzelski, the manufacture of a government opposition will enter the Seim Government opposition will enter the Seim Government.

house) for the first time with a

35 per cent share of the seats.

The Communists have simulta-

53 per cent majority.
Political observers say they

will accept 38 per cent of the seats although their coalition

with allied groups will have a 65 per cent majority. Equally striking is a consti-

tutional reform creating a 100-member senate (upper house). Solidarity's difficulties, Page 2

alter its position on the freeze

This would have to be in Lux-

embourg and could not take

ing the talks here.

The idea of rebalancing,

form of cut-price stock in its property affiliate Recruit Cosmos in 1986. Among the recepients was one of Mr Takeshita's aides. Thirteen people have since been arrested on bribery charges and three cabi-net ministers have been forced

to resign.

Mr Takeshita said yesterday
he would check the latest allegations before commenting. According to newspaper reports, Recruit bought tickets worth Y20m to a Takeshita fund-raising party in a Tokyo hotel and tickets worth Y30m at a function nine days later. Aides pointed out that the

Plan to end

Namibia

fighting

rejected

By Michael Holman in

London and Anthony

Robinson in Cape Town

THE South West Africa

People's Organisation (Swapo) last night rejected South

Africa's terms for ending fighting in northern Namibia,

now entering its sixth day.

ons position.

money was received before the controversial sales of Recruit Cosmos stock became public. This, said Mr Takeshita's sup-porters, set the Prime Minister apart from former Cabinet ministers who resigned because they continued to receive cash donations from Recruit after the scandal

erupted.
However, opposition party leaders hope to use the allegations as ammunition to dis-credit the LDP's attempts to defuse the scandal by promis-ing reform of fund-raising

laws. Editorial comment, Page 14



societe generale, the: privatised French bank, yester-day announced a £50m (\$85m) agreed offer for Touche Remnant, ending speculation sur-rounding the unquoted, Lon-

Swapo is now in an invidi-The deal is the latest in a Mr Sam Nujoma, its leader, has to choose between sustaining a battle he cannot win. or

a humilisting climbdown.
But continued fighting will place the settlement plan for European banks have already been fairly prominent acquirers; Dresdner Bank, for example, bought Thornton the territory under intense strain, and provoke further criticism of the UN for its failto keep the protagonists

Under the ceasefire offered by South Africa yesterday, the

by South Africa yesterday, the UN was expected to supervise the surrender of Swapo guerrillas at designated points in northern Namihia.

They would then be escorted by the UN to bases in Angola beyond the 16th parallel, more than 100 miles north of the country's joint border.

The proposal was made by financial muscle.

The proposal was made by Mr Pik Botha, the South African Foreign Minister, in a letter to Mr Javier Perez de Cuellar, the UN Secretary General.

The letter added that "a further 300 armed Swapo cross the border from Angola last

In a short-wave radio broadcast in Namibia, Mr Botha said: "Swapo must surrender, lay down their arms, hoist a white flag — then nothing will happen to them." In an earlier letter sent on

day to Mr Perez de Cuel-Protocol' released, Page 4 Continued on Page 16

SocGen in £50m agreed offer for **Touche Remnant**

By Nikki Tait in London and George Graham in Paris

don-based fund management

series of ownership changes among independent UK fund management groups.

Management last year, while Bank in Liechtenstein made a recommended bid for GT Management in February. On the one hand, the British

groups are seen to offer equity investment expertise, which tends to be more advanced in the UK. On the other, the Euro-pean banks have distributive. capacity and can give smaller fund management groups

Valuations of fund management companies have also fallen fairly sharply following the 1987 stock market crash, leaving them vulnerable to

In the case of the Société Générale offer, the deal creates combined funds under management of £17.6bn. Of this, £14.8bn is with the Paris-based group, the largest privately owned bank in France.

Touche Remnant contributes about £2.8bn – about £1.18bn in investment trusts, £1,24bn in institutional money, and some £350m in unit trusts and private clients.

The company was the largest manager of investment trusts in the UK until a successful

250m DH by His Fritish Goal Pension Funds for TR Indus-trial & General, its biggest flagship trust, last autumn. These trusts have histori-cally been the only holders of

shares in Touche Remnant although Liberty Mutual, US insurance group, was allowed to acquire 15 per cent last sum-Société Générale's executives

have for some months been examining ways of counter-ac-tacking competition in the group's domestic market by penetrating other markets. Yesterday, it explained that the Touche Remnant deal was part of a continuing strategy to develop its international investment management busi-

For Touche Remnant, the offer ends more than two years of speculation. In late 1986, talks with Metropolitan Life of the US were disclosed and when these fell through, board-room differences emerged.

There has since been a series of attacks on the various trusts, with other trusts exer-cising their pre-emptive right to buy out the shares in the fund management group.

The offer comprises a cash consideration of 230p a share, or a total payment of just under £47m to the six TR trusts and Liberty Mutual.

Taking account of options held by directors and employ-ees - which are now likely to be exercised and replaced by a new scheme - the total consideration amounts to about

Lex, Page 16: Background,

Gatt nears agreement on terms for agricultural trade reform

By Peter Montagnon and William Dullforce in Geneva THE General Agreement on

Tariffs and Trade is "near ement" on the terms for negotiating reform of world trade in agriculture, Mr Arthur Dunkel, its Director General said yesterday. His statement to the formal

opening of this week's talks designed to restore momentum to the Uruguay Round of multihis most optimistic yet over the prospects for agreement.

The talks follow the stalemate reached in Montreal in. December when the European Community and the US clashed hitterly over long-term

objectives for farm reform.

Their formal opening yester day was adjourned after less than an hour to allow inten-sive discussions on agriculture to resume in the hope of an early breakthrough which would then facilitate agreement on other outstanding Urugusy Round issues. These are intellectual property rights, textile trade reform and safe-guard rules which allow coun-tries to protect industries hit

The punishing pursuit of

CONTENTS

Pakistani profits

by a sudden surge in imports.
Delegates said considerable progress had now been made in defining long-term goals for farm reform. None the less, they added, they were facing a tough struggle to persuade the European Community to drop two demands which could still jeopardise the farm talks.

These were its insistence on

being allowed to "rebalance" cuts in protection for one farm commodity with increases on another and its claim that an segregate measure of support rather than commodity and policy-specific yardsticks should be used to establish an immediate freeze on farm sup-

Southern EC countries are since it would result in a me key interest to them such as fruit and vegetables. Some European delegates said it might be necessary to

insisting on the use of an aggregate measure of support flexible freeze, which would leave untouched products of

call a meeting of their 12 farm ministers before the EC could

which would allow the EC to increase supports on cereal substitutes such as soyabeans, was necessary if European farm ministers were to be able to sell a Gatt reform package

However, the EC was growing isolated yesterday, with both the US and the 13 nation

Cairns group of independent farm producers saying they could not accept its rebalancing concept or the aggregate measure of support mechanism for implementing the freeze. The Cairns Group has been

seeking a package involving a firm long-term commitment to farm reform and an immediate freeze of farm support, to be followed by a curback by a fixed percentage in 1990 as a down payment towards long-term reform.

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LANTED STATESOF AMERICA • VANCATU • ZAIRE • ZAMBIA • ZIMBABWE

Leningrad party leaders seek to explain defeats at the polls

By John Lloyd in Moscow LENINGRAD'S Communist party leadership, seeking to pull itself together after many of its senior figures were defeated in elections last month to the new Soviet par-liament, has blamed public frustration with poor housing, lack of consumer goods, a deterforating environment and rising crime for their humilia-tion at the polls.

One of the principal speakers at a plenum of the regional and city parties on Tuesday was Mr Yuri Solovyov, first secretary of the regional party and a can-didate member of the Soviet

politburo. He failed to be elected, together with Leningrad's mayor and deputy mayor, the first secretary of the city party and Mr Solovyov's own deputy.
Yesterday's report of the meeting included no mention

of calls for his or other resigna-tions, or of criticism of him - though some influential voices are now calling for that.
A statement issued after the plenum said that it "had assessed in an uncompromis-

ing way the performance of

party organisations, ideological personnel and mass media bod-

second pillar in Europe as

suggested by Mr Jacques Delors, the European Commis-sion president, in January and acted upon at the recent Efta

summit conference in Oslo.
"There is always a risk when

you try to pull together countries with clearly different ambitions in the different eco-

the lowest common denomina-tor will apply," he said.

● Volvo, the Swedish carmaker, is making plans to move large parts of its production to the EC if Sweden is discriminated against in future EC rules, AP-DJ reports from

Oslo.
"If we, as a Swedish com-

pany, lose too much on being

treated as outside the EC, Volvo must naturally take the consequences and become an EC company," said Mr Krister Goeransson, the head of Vol-

vo's information office. Volvo

car and truck divisions export

opponents on the grounds that

shipyard closure areas were already being helped by the EC's social and regional funds.

As expected, member states agreed on common rules for

use of protective clothes. They

now go to the European Parlia-

ment before returning to min-

social affairs commissioner,

A major technical reason for

this staggered timetable, says

the Commission, is that some EC states are now introducing intermediary "bleeper" systems on 466 MHz on the UHF wave band. The Commis-

sion says that on the experi-ence of the UK, which among EC states echoes most to the

sound of "bleepers", this UHF channel will be saturated

Therefore, the Commission argues, all EC states should go straight in three years' time to the ERMES system on a 169.4

169.8 MHz frequency, said by CEPT to be adequate for the

isters for final adoption. Mrs Vasso Papandreou, the Stalin as a tyrant, the former Soviet leader's "secret speech" to the 20th Communist Party Congress has finally been published in Moscow, Reuter reports. Soviet television announced yesterday that the speech was in the latest edition of the monthly News of the Central Committee of the Communist Party of the Soviet Union. Publication of the speech by Khrushchev, who died in 1971, seven years after being removed from power in a Kremlin coup, had been widely expected.

ies which had not always been up to the standards required y perestroika. In this situation, many party

Figures on the results

released yesterday by the Central Electoral Commission confirmed that the new parliament will be hugely dominated by the Communist party, whose members make up 87.6 per cent

of delegates.

However, many of the remaining 12.4 per cent appear to be staunchly independent souls who have defeated party nominees - while among the party delegates are individuals who ran against favoured party candidates. The new parliament will also

be dominated by men (82.9 per cent) and by white-collar work-

ers - only 18.6 per cent are workers and 11.2 per cent collective farm workers. Of the 2,250 seats, 292 remain unfilled because no candidate

won more than 50 per cent of the vote. These consist of 160 from the territorial constituencies, 114 from the national concies, 114 from the national con-stations and 18 from the various public organisa-tions – everything from the Communist party to the Soci-ety of Stamp Collectors – with the right to put up candidates. In those constituencies where more than two candi-dates stood and none got 50 per

cent, a run-off will be held this Sunday between the top two. In those where one or two can-didates stood and no candidate achieved 50 per cent, an elec-tion with new candidates will take place on May 14.

The turnout was high by most Western standards: 90 per cent of the 192m electorate voted. The lowest turnout of any reguldic was in Armsnia, 719 per cent, followed by the three Baltic republics of Estonia, Latvia and Lithuania, probably reflecting abstentions in areas which have shown

Swede to be charged with murder of Palme

By Sara Webb in

A 42-YEAR-OLD Swede is to be charged with the nurder of Mr Olof Palme, the former Prime Minister who was shot dead on a Stockholm street three years ago and whose murder hunt has been dogged by one fissco after another.

after another.

Prosecutors said they will
file formal charges against Mr
Carl-Gustav Christer Pettersson probably in the next few
weeks. They say they have strong circumstantial evidence against him, although they have taken several months to

prepare their case.
Several witnesses claim to have seen Mr Pettersson in the area on the night of the murder, and Mrs Liabet Palme, the Prime Minister's widow, later identified Mr Pettersson from a

video line-up. Mr Pettersson has been held in solitary confinement at a detention centre since last December. He denies murder-ing the Prime Minister and says he spent the night in a nearby gambling den.

Serbs urged to settle in Kosovo

By Judy Dempsey in

THE BELGRADE authorities are offering incentives to Serbs to settle in Kosovo, in a despar-

ate attempt to redress the eth-nic balance in Yugoslavia's southern province. Serbs from the Serbian republic are being offered housing, high wages and other benefits if they move to the province, which last week was engulfed in fierce battles between the police and the ethnic Albanian majority.

The violence, which has

already claimed the lives of 24 people, was provoked following changes to the constitution of Serbia which now gives the republic greater control over

Thousands of Serbs, Monte-negrins and even ethnic Alba-nians have left the province over the past few years, largely for economic reasons.

As a result, the migration of the minorities has nearly turned the province into a homogeneous region. The eth-nic Albanians, the majority of up 90 per cent of the popula-tion: Efforts at what is termed "recolonising" Kosovo by the Serbs, many of whom were not allowed to return to the region after the Second World War, are thought to be alim, given the high level of unemployment and deep resentment from among the ethnic Albanians with the way in which Mr Slobodan Milosevic, Service and the state of the hia's powerful party leader, has run rough-shod over their con-stitutional rights.

with Moscow resume France has resumed military contacts with the Soviet Union, Mr Jean-Pierre Chevenement, the country's Defence Minister, said yesterday, Reuter reports. But he said that differences had punctuated his talks with Soviet officials. He told a news conference that Soviet and conference that Soviet and French officials had drawn up an agreement during his five-day visit on exchanging visits of officers, ships, military journalists and medical personnel. Modest military contacts were

halted in 1980 as part of the West's condemnation of the Soviet invasion of Afghanistan

French military links

Greek left wing issues manifesto

The newly-founded Greek Left Coalition yesterday announced a 30-page manifesto, stressing the new image with which it intends to launch its pre-elecintends to launch its pre-election campaign, AP reports from Athens. The coalition said it seeks to avoid the harsh language of previous communist party programmes while moulding a more "realistic" outlook on life.

Founded in January, the coalition links the Moscow-oriented Greek Communist Party (KKE) and the Eurocommunist Greek Left (EAR).

FINANCIAL TIMES

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Swedish nervousness Bonn pulls on EC single market out envoy to Romania

SWEDISH INDUSTRY is in a strengthening the European mood of uncertainty and apprehension about the impact on its activities of the economic integration of the European Community by the end 1992, the country's most powerful industrialist, Mr Peter Wallen-

berg, admitted yesterday. He suggested to a conference on the future of Europe that companies were so concerned about their future trading within the EC that the current trend of increasing Swedish investments and company acquisitions was likely to con-tinue for reasons of self-protection. Companies had no clear idea of the exact shape and form of Sweden's relations with the EC in the 1990s.

Mr Wallenberg also warned that Sweden stood "the clear isk of follows behind in its evo-

risk of falling behind in its eco-nomic development" if employers did not have access to the EC's internal market "without discrimination."

While admitting that he had "no practical solution" for the troubles of Swedish industry, as per cent and 41 per cent he did express some scepticism about the possibilities of to the EC.

EUROPEAN COMMUNITY

governments yesterday gave the initial go-ahead to three

sets of common standards for health and safety at work,

West Germany, France and the Netherlands blocked a

set aside Ecu200m (£130m) over

the two years to 1990 to boost jobs in regions hit by ship-

building closures. The cash

would assist small businesses and help attract risk capital.

THE European Commission

took its quest for better cross-

frontier communication a step further yesterday by asking EC member states to speed up

introduction of a system allow-ing Europeans to "bleep" each other on a single radio fre-

EC states to start introducing in January 1992 the European Radio Messaging System (ERMES). Under present arrangements negotiated in

CEPT, the European grouping of telecommunications authori-

the 12 EC states will be stag-gered between 1991 and 1995.

The Commission wants all

Aid blocked for regions

hit by shipyard closures

the Netherlands blocked a the design of safe offices and Commission plan, at a meeting of social affairs ministers, to neering equipment, and the

Spain and Portugal would be the main beneficiaries of such a scheme, blocked by its three sels' ambitions for a charter of fundamental social rights.

EC seeks earlier common

frequency for radio pagers

THIRTY-THREE years after Mr Nikita Khrushchev denounced

By Leslie Colltt

nian policy."

ing partner.

The two moves highlight the

growing isolation from the West of President Nicolae

The Bonn Foreign Ministry said Dr Klaus Terfloth, the ambassador, was recalled yesterday. He was refused access by the security police last Monday to a prominent Romanian discident

A session of the West Ger-

man-Romanian Joint Economic Commission was also postponed by Boan which is the East European country's most important Western trad-

The measures follow mounting criticism of Romania's human rights policies by West-

ern countries. West Germany, however, softpedalled its criti-cism out of fear for the nearly 200,000 ethnic Germans in

An average of 14,000 ethnic

emigrants are being brought out each month in exchange for West German payments. Dr Terfloth had attempted to

deliver a letter from Mr Hans-Dietrich Genscher, the West German Foreign Minister, to Mr Cornelin Manescu, a for-mer Romanian Foreign Minis-ter and ex-president of the UN General Aurembly

Mr Maneson was one of six

former senior officials who

sent an extraordinary open let-

ter last month to Mr Ceau-sescu. It accused Mr Ceausescu of violating human rights and wrecking the economy.

The signatories attacked the

The signituries attacked the President's plan to urbanise thousands of villages when he was unable to provide "heat, light, transport, not to speak of food," to city dwellers.

The letter expressed "deep concern" about Romania's rap-

idly deteriorating interna-

tional reputation and growing isolation. It called on Mr Cean-

solution. It cannot on air ceau-sescu to halt the village razing plan, to restore human rights and stop food exports which were threatening the nation's "biological existence." Britain protested last Janu-

ary to Romania when its ambassador, Mr Hugh Arbuth-not, was manhandled by the security police as he tried to deliver a letter to a prominent

General Assembly.

activists proved unable to conduct a keen political discus-

relanses into the "administer by command" style of party work were still making them-

sion." Speakers stressed that

Now Solidarity's difficulties begin

Christopher Bobinski on an accord that has roused little euphoria

N CONTRAST with the heady days of August, 1980, when the Solidarity movement burst on to the WEST GERMANY yesterday European political stage, there was little immediate euphoria recalled its ambassador to Bucharest in its sharpest reaction yet against human rights violations in Romania. Earlier last night as Polish television announced that the round-taambassador in London was withdrawn in protest at Britain's alleged "anti-Romathe way for the banned union's

Mr Lech Walesa admitted at lunch yesterday, at what was probably the union steering committee's last illegal meeting. There may not be happiness. We got what we set out to achieve which was the Soli-darity independent union."

The low-key approach shows a fatigue and wariness of investing too much hope in the

movement too soon, and suspicion of the compromise reached with the authorities.

reached with the authorities. It highlights the uncertainties facing Solidarity and, indeed, the country, after the past two months of talks in Warsaw. The talks have restored the union and provided an intriguing political settlement with elections planned for June, but little else beside. The official OPZZ union, set

up in 1982 to replace Solidarity, has also served notice it intends to fight for shopfloor support. At present it claims 7m members, many of whom are likely to deiff a grant to Lock. are likely to drift away to Lech

Walesa's camp.

Backed by party conservatives, the OPZZ leader, Mr Alfred Miocowicz, who is also in the politburo, refused a lastminute request from the General Wojciech Jaruzelski, the party leader, to accept the 80 per cent indexation formula linking wages to price rises. Solidarity had already settled



General Wojciech Jaruzelski (left) and Lech Waless have concluded an historic agreement, but it has done little to resolve the uncertainties confronting Poland

with the Government at the round-table talks. The OPZZ, by calling for 100 per cent as the conference ended, showed that it intends to bid against Solidarity on wage issues.

Meanwhile, on the political

front, the agreement on elec-tions in June immediately embroiled Solidarity in an election campaign which it is not sure it wants to take part in, or will even win. The constitutional arrangement soon to be enshrined in law, sets up a new upper chamber — a 100-seat Senate — which will be elected in Eastern Europe's first entirely free ballot since

The old Parliament remains in place, though, and here the Communist party, backed by the till now subservient official groups, the Peasant and Demoanteed 65 per cent of the 460 seats. The other 35 per cent are up for election, again in a free

ballot.

To cap it all, there is to be a President (who will be General Jaruzelski) with responsibility for the army and police as well as foreign affairs, and with powers of veto over parliamentary legislation.

The elections will be fascinating it can be assumed that

nating. It can be assumed that wherever people recognise the name on the ballot paper as being linked with the party establishment, they will vote against - rather as in the recent Soviet elections. Whom they will vote for is more of a problem.

The opposition is weak in the provinces, most of its well-known names are concen-

Solidarity leaders have still to decide whether to become involved. Some fear the consequences of being sucked into the system, especially in an election which will be partly rigged at least Others think they should concentrate on building the prior building the union. In the end, in large parts of

the country previously apoliti-cal, local figures, probably with the backing of the clergy, with the backing is the carry, stand as good a chance as any of getting into Parliament. Organised political groups independent of Solidarity are still too weak and will have too little time to make much of an

The authorities for their part will be looking for people with-out much of a political record to stand as official candidates. Whoever is elected, the vote against the authorities can be

against the authorities can be expected to be high.

This, coupled with an inflation rate which promises to exceed 100 per cent this year, and the uncertainties flowing from attempts by the authorities to streamline the economy, could produce a radical tide. could produce a radical tide, pushing Mr Walesa and his advisers to question the uneasy compromise with the authorities.

The signals that workers especially are potentially more radical than the present Soli-darity leadership are already appearing. A poll carried out by the union's own unit last month among workers in War-saw, for example, showed 85 per cent calling for fully-free elections and almost one third saying Solidarity should boy-cott the June elections if the seats were divided up as indeed they have been.

W German jobless total may dip below 2m

WEST unemployment continued to fall in March and is expected to temporarily dip under 2m for the middle six months of the year. But labour market ana-lysts see a rising trend return-ing in the early 1990s and little prospect of halting the rise in long-term unemployment which is now at 700,000.

126,000 in March to 2.178m, down to 8.4 per cent of the workforce from 8.9 per cent in

February. In March last year 9.6 per cent of the workforce was unemployed. The downward trend was

welcomed by the Government as evidence of the success of its economic and social policies and it said 1.2m new jobs had been created since 1983. Experts at the employers' association, the BDA, said

numbers are now starting to sink but that it is probably a

the economy, fewer women seeking work, and a statistical reform which cuts out several thousand people considered to be no longer seeking work. The Federal Employment Office in Nuremberg and the BDA however are more pessimistic about medium-term developments, and officials in Nuramberg do not expect the yearly average figure for the unemployed to fall below 2m before the next century.

The trend will start rising

again, perhaps as early as next year, partly because of job cuts in the automobile industry and partly because the recent influx of Aussiedler - Germans from East Bloc countries - will start to show up in the figures. Currently only 40,000 Aussiedler are registered as unem-ployed but that does not include the recent arrivals (200,000 last year and 300,000 expected this year) who have not yet started to look for work.

The jobless number fell by nobody is quite sure why the

Italian civil servants strike over delayed pay talks

By John Wyles in Rome

dissident, Mrs Doina Cornea. The French ambassador was ITALIAN GOVERNMENT also recalled last month in offices were heavily depopu-lated yesterday by a national strike marking the opening of hostilities between ministers protest against the human rights situation in Romania. In a further step isolating Romania, the EC said recently it was suspending negotiations on a new economic co-opera-tion agreement because of human rights violations. and the trade unions over civil service pay rises.

Thousands of strikers marched through Rome in pro-

test at a late start to pay negotiations and at the Government's insistence that pay increases must be limited in real terms to 1 per cent.

The last civil service pay agreement expired eight months ago, but the Govern-ment puts most of the blame

for the delay on union tardiness in lodging pay demands. The civil servants are feeling particularly unloved not only because of the Government's attempt to impose a pay policy of sorts, but also because of recent investigations into

Aware of scant public sympathy for their cause, speeches at yesterday's rallies in Rome and other cities linked complaints about the Government's management of the civil service to its much more broadly unpopular raising of health service charges.

America's strategist wizards fall under East European spell US foreign policy experts' inclination to poke their noses into the Soviet Union's backyard may be counter-productive

IKHAIL GORBACHEV is the living contradiction of the old adage that No News Is Good News. Scarcely a week passes without him hitting the head-lines with some surprising and encouraging innovation.

The trouble is that Gorbachev is a

Russian, and Western foreign policy makers and commentators are not entirely sure that they like him get-ting such enthusiastic coverage. If it comes to that. Western strategists are not really keen on any good news; it puts them out of business. American strategists in particular earn their livelihood drawing up vigcrous plans for the US to save the world from disaster. The pessimistic axioms of the strategists then feed on the activist assumptions of the policy-makers, and bey presto, we get an invasion of Grenada. Yet the uninterrupted flow of

encouraging news from the East has now lasted four years, and it might be expected to have dented this per-verse combination of pessimism and activism; but no. Since professional strategists do not wish to be underemployed, they invariably find ways of demonstrating that the silver lining we see is really only part of an enormous cloud.

The best example of this kind of inversion, currently favoured by strategists, is Eastern Europe: the helter-skelter process of liberalisation may look encouraging, but really it is unstable and therefore potentially dangerous, so we need to do something.

I heard several versions of this at

a multinational conference in Brussels last week-end. Edward Luttwak, sels last weekend. Edward Luttwak, heavyweight among US strategic hawks: "The Soviet threat has largely declined; but the danger is the highest it has been for decades, because the Soviet Union is disturbed and could be unstable." Or Zbigniew Brzezinski, one-time National Security Adviser to President Carter. "The national of change dent Carter. "The patterns of change in Eastern Europe will likely be potentially quite violent...The cata-strophic economic situation in East Europe could precipitate in some cases - and quite soon at that - revolutionary upbeavals."

At one level, this kind of skeletonrattling is harmless entertainment, even though it is wholly unbalanced. Of course the situation in Eastern Europe is unstable: that is not merely the inescapable consequence, it is the meaning and essence of perestroika. Therefore, of course the range of possible futures includes situations which could become dan-gerous. But they are not the only possible futures, nor necessarily the most probable.

What is not harmless entertain-ment, however, is the broad policy recommendation now being trotted out by a growing number of these American strategy wizards: that the US must start talking with the Soviet Union to negotiate a new East-West regime to ensure that the instability of Eastern Europe does not pose a threat to world peace.

Dr Henry Kissinger, ever creative in responding to the twin imperatives of pessimism and activism, seems to have started the fashion, which has now become a stampede.

As a contribution to the foreign pol-As a contribution to the foreign pol-icy review of the new Bush Adminis-tration, Dr Kissinger appears to have

US must start talking with the

IAN DAVIDSON ON EUROPE

suggested a new political deal, whereby the Soviet Union would loosen its grip on Eastern Europe, and the West would undertake not to exploit the situation to threaten Soviet security.

The full details of the Kissinger plan have not been published; but his presentation evidently impressed James Baker, US Secretary of State. He told the New York Times ten days ago that the proposal was wor-thy of consideration because it had

thy of consideration because it has elements of "great appeal".

Dr Brzezinski has a remarkably similar plan for containing the dan-gers he sees in Eastern Europe's potentially unstable situation, and he laid it out in a speech to the

The West must define the conditions which it regards as essential for an end to the Cold War, and must develop a broad policy framework to bring it about. As for the conditions, the Cold War would be over when the Berlin Wall was firmly scheduled for dismantling, and when some (even if not immediand when some (even it hat immen-ately all) Eastern European states firmly scheduled free elections. The policy framework must include a comprehensive programme of staged economic and technological assis-tance from the West, and a new security deal.

It is this new security deal that calls for direct quotation: "Our pro-claimed goal for European security ought to be the transformation of the Warsaw Pact from an ideological the Warsaw Pact from an ideological to a purely geo-political alliance, designed to maintain the status quo in Europe... What is needed is an over-arching framework of security based on the two alliances, within which peaceful political and economic change can be accommodated. "Perhaps at some point the Brezhnev doctrine could yield to a joint Bast-West statement. formally

East-West statement, formally affirming the role of the two alliances in the maintenance of European stability, and explicitly exclu-ding the use of either alliance for the imposition of any particular ideologi-cal orthodoxy on its members."

More modest versions of the urge

Europe are spreading like a virus to every corner of the foreign policy establishment. Take Manfred Wörner, Secretary General of Nato, at last weekend's Brussels conference: "And, of course, we have to discuss the future of Eastern Europe with the Soviet Union..." Or former President Richard Nixon, in the latest issue of Foreign Affairs: "The US should put Eastern Europe on the US-Soviet agenda." But in both cases the infection is mild and probably short-lived. short-lived. The Kissinger-Brzezinski version

of the bug, by contrast, is virulent and dangerous. The US cannot nego-tists a new geo-political arrange-ment with Moscow which will stabilise Eastern Europe, and it should not try. Washington cannot guarantee that West Germany will remain in Nato, and any attempt to do so would only stimulate the Germans to make for the nearest exit. Conversely, no US-Soviet deal could insure against a dangerous explosion in Eastern Europe, let alone guaran-tee that the Russians would not, in the last resort, use military force to repress it. Insofar as we need an East-West

agreement on the geopolitical frame-work of Europe, East and West, it-aiready exists; it is called the Hel-sinki Act. If a dangerous explosion were to erupt in Eastern Europe, it More modest versions of the urge
To Do Something About Eastern
by the Russians and the East Euro-

peans; but that is not something we can legislate against. Above all, it would be politically catastrophic for the US to do or say anything which appeared to endorse the legitimacy of the Warsaw Pact under Russian begenony. They created the problem, let them solve it.

As a matter of fact, a re-run of Hungary's 1956 rebellion against the Warsaw Pact is rather unlikely. Gorbachev's headlong pursuit of detente and disarmament reduces the sense of East-West military conflict, and thus the yoke of the Warsaw Pact; moreover, Gorbachev has given the

moreover, Gorbachev has given the Hungarians carte blanche to do virtually anything they want provided they do not leave the Warsaw Pact. Does Dr Brzezinski think that the Hungarians want to be re-invaded?

Of course we should talk to the Of course we should talk in the Russians, on any and every subject. But there is no geo-strategic deal to be cut on Eastern Europe, and we should not try. The paradox is that our most powerful influence on the evolution of Eastern Europe is exerted by Western Europe, existentially, just by being there and expressing its values. The Western system suffers from many defects, political, economic, social, cultural, but in every respect it provides the benchmark which measures the depth of the Soviet failure. And the standard they will use is the benchstandard they will use is the bench-mark of Western Europe, not that of the United States.

The sent

US concern | Easy win over Libyan for Daley advanced fighter deal

By Lionei Barber in Washington

THE Soviet Union has sold-Libya advanced fighter-bomber Libya advanced fighter-bomber jets which give Colonel Muammer Gadaffi's government far greater capability to strike long-range targets in the Middle East, including Israel, US officials said yesterday.

The Soviet sale of between 12 and 15 Sukhoi-24D fighters to Libva raises questions about

Libya raises questions about Moscow's willingness to play a constructive role in the Middle East and other sensitive regions, the officials said. The Soviet arms sale was first reported in the New York

Times yesterday and came as Mr Mikhail Gorbachev, the Soviet leader, was due to arrive in London for talks with Mrs. Margaret Thatcher, the British Prime Minister. The timing of the official US disclosure appeared calculated to cast a shadow over the meeting, dip-lomats in Washington said. The US and UK share the

view that Col Gadaffi's government sponsors international terrorism. In April 1986 Mrs Thatcher approved the use of UK-based US F-111 bombers to strike at Tripoli in retaliation for the alleged Libyan role in terrorist incidents in Europe. The Soviet deal involves the sale of up to 15 SU-24 bombers

sale of up to 15 SU-24 compers which have an unrefuelled flight radius of more than 800 miles. The Soviet Union has also agreed to refit a Libyan transport aircraft so it can be used as an aerial refuelling aircraft and they have offered to train Librar pilets. train Libyan pilots.

US intelligence, using eaves-dropping and satellite photog-raphy, picked up the delivery of six SU-24s from Novosibirsk in Siberia to the Umm Ainah airfield in Libya aboard an Antonov-22, the New York Times reported.

The Bush administration has voiced concern about the arms race in the Middle East. Mr James Baker, US Secretary of State, is expected to raise the Soviet bomber sale when he meets Mr Eduard Shevardnadze, the Soviet Foreign Minister, next month in Moscow.

The US disclosure also coincided with the arrival in Washington of Mr Yitzhak Shamir, the Israeli Prime Minister. Yes-terday US officials stressed the threat to Israel posed by the SU-24s which are more advanced than Libya's Mirage fighter bombers and Sovietmade TU-22s. The move is likely to be appreciated by Mr Shamir who is under pressure to produce "new ideas" on restarting the Middle East

in Chicago

MR Richard M. Daley — eldest sou of the Democratic Boss who ruled Chicago for 21 years — was elected mayor of Chicago in a landslide victory which broke six years of black control of City Hall, writes Lio-

Mr Daley, pictured right with his wife Maggie, beat Mr Tim Evans, his chief rival and a black Alderman, by a margin of almost 15 per cent. Mr Eddle "Fast Eddle" Vrdolyak, the Republican nominee, won only 4 per cent of the



The Daley victory means Chicago – the third largest US city and a Mid-West strong-remains under Demo-

fered a further sethack in Ala bama when their candidate Mr John Rice was trounced by a Democrat, Mr Glen Browder, in the race to fill a vacant Con-

Air Jamaica fined after drug find

By Peter Riddell, US Editor in Washington

THE US Customs Service has ordered Air Jamaica to pay a fine of up to \$28.8m after finding nearly two tons of mari-juana on a shipment carried by one of its aircraft.

Costoms inspectors found the marijuana in a shipment of clothing after an Air Jamaica Airbus A-300 landed on Saturday at Miami on a flight from Montego Bay. The aircraft has been impounded until the airline provides letters of credit pledging to pay the required penalties. A Customs official said he was surprised Air Jamaica had not discovered

the drug because of the odour given off by such a large ship-

The US Customs Service and Mr William Von Raab, its commissioner, have recently been publicising their efforts to pursue drug smugglers as part of their case for increased fund-

.US Customs official said yesterday that the seizure reflected the service's view cise the highest degree of care or diligence in preventing the use of its aircraft in the conveyance of illegal drugs".

The fine is one of the largest imposed on an airline. While in the past such fines have been reduced in negotiations with the US Customs, an official said yesterday that "because of the number of times we've found drugs on Air Jamaica

planes we're determined to get a fair piece of that money". Since 1980 customs inspectors have made 130 marijuana sei-zures on Air Jamaica aircraft. The US Customs operates a fixed penalty scale on drugs found on airlines of \$500 per ounce of marijuana and \$1,000 per ounce of cocaine

Peronists gain a liberal economist

Gary Mead on the Argentine with his sights set on a ministry

once more following the resignation of the Mr Juan Sourrouille, the economy minister, and the most senior members of President Raul Alfonsin's

Argentina has a crop of highly talented economists capable of taking Mr Sourrouille's place. One of the most respected is Mr Domingo Felipe Cavallo, but he would probably come lower on Mr Alfonsin's list of candidates than the most junior messen-ger boy at the Economic Minis-try.

Such an oversight is, on the

surface, surprising. Mr Cavallo has good relations with inter-national financial institutions such as the World Bank, He is also a former president of Argentina's central bank, and holds a doctorate from Harvard and his native Cordoba Univer-

But President Alfonsin's followers loathe Mr Cavallo, and have demonstrated that senti-ment by a campaign of public sniping verging on the abusive. Mr Cavallo has done the unthinkable and put his free market philosophy and liberal-ising ideas at the service of the opposition Peronist party. They make an odd couple. At 43 and currently a national deputy in the Argentine Con-

HISTORY adores repeating gress, Mr Cavallo is as far itself in Argentina, and this week it has turned the handle of authoritarian Peronism as

anyone might imagine.

The Peronist presidential candidate is Syrian-descended Mr Carlos Saul Menem. His image abroad is little better than a mullah in mufti. At home he frightens the upper class, whose rich life-style is a traditional target of Peronism. Although Mr Menem has yet

to nominate prospective minis-terial candidates, Mr Cavallo leads the field to become the new Peronist Economy Minis-ter, if Mr Menem wins the May presidential election.
Mr Cavallo wins not just because he has an image com-

forting to middle and upper class Argentines. It seems possible, at long last, that Peronism might be prepared to put Argentina's economic house in order, if it forms the next gov-Mr Cavallo retains a degree

of independence - and, importantly for Peronism, credibility - since he sits in Congress as an independent deputy, although on the Peronist benches. But why has he joined hands with a party far removed with the liberal idealism he learnt at Harvard? His reasoning is pragmatic: "Any future government is going to have to discipline itself to restrictions imposed by today's reality. No future

to finance enormous fiscal deficits as in the past. It is also imperative to free the private sector to facilitate economic

growth.' Mr Cavallo is committed to a policies which would encourage banks to reinvest interest payments paid on the external

debt in Argentina. "We don't want to compulsorily cease debt interest payments, nor are we in a position to do that. But we shall try to persuade creditors to accept our point of view. It seems absurd to us to expect countries to recreate their solvency while at the same time paying a foreign debt. In the last five

years Argentina has had to remit \$12bn, which has been invested outside the country." Mr Cavallo is not a tradi-tional Peronist when it comes to state-run industries. Argentina's unwieldy and inefficient public sector is a legacy of Peron's first term of power. According to Cavallo a Menem government will, he hopes "talk much less" than the Radicals and "do a great deal more" when it comes to privatisation and deregulation.

He recognises that the necessity of clearing the dead wood from Argentina's public sector may entail unemployment.

There are many squalls on the horizon before either Mr Menem wins, or takes office in



Domingo Felipe Cavallo

December, or appoints his cabinet. But if fate smiles on Peronism and Mr Cavallo, what will he say to Mr Menem on

May 15?

"If Carlos Menem wins on May 14 my advice will be to immediately start preparing a complete and accurate budget for 1990, which is then discussed in Congress. Perhaps people will be surprised to learn that habitually in Argentina there are no budgets passed in a completely realistic

"We have an economy which, having exaggerated control over the private sector has achieved that sector's set-

Haitian leader faces new army challenge

THREE days after a coup was narrowly averted, Haiti was yesterday again in turmoil after soldiers from the Dessalines Battalion called on General Prosper Avril to resign as

Port-au-Prince.
This followed an apparen comp attempt during the night by the Dessalines, according to sources close to the army.

Schools and shops in the capital Port-au-Prince closed after the soldiers' message was broadcast on independent Radio Métropole. Four tanks belonging to the Presidential Guard were wheeled into position in front of the palace after the radio statement, eyewitesses said. The Dessalines Battalion has

until recently been consider the top military unit in Haiti but diplomats said that under Gen Avril the Presidential Guard has been given extra privileges such as higher pay. Last Sunday Gen Avril foiled a coup attempt by members of the Leopards Battalion. The three leaders were expelled to the Dominican Republic on

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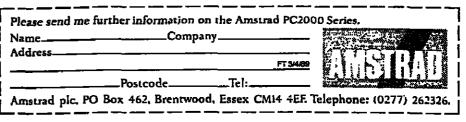
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the system more efficiently.

peace process. Bush unveils measures to

and the second

1.74

improve school standards

cation President" with propos-als to improve standards, particularly for children of poor parents and in inner The package, outlined by Mr Bush at a White House cere-mony, will cost \$422m a year. However, it will not be addi-

tional to existing programmes but largely financed by cuts. Critics, including teachers' unions and educational lobbyists, have argued that the planned spending on education is less than envisaged by the Reagan administration. But, inpractice, the bulk of public spending on education is at a state and local level rather

PRESIDENT Bush yesterday impact of Washington pro-sought to implement his came grammes is to highlight best paign pledge of being the "edu-practice and assist with severe

The Bush proposals increas funding for "magnet" schools of excellence, reward first-rate teachers and good schools, provide urban-emergency grants to fight drugs, establish a national science scholars' pro-gramme and increase federal matching grants for the endow-ments of black colleges. Marit grants for the best US schools will amount to \$250m.

President Bush said that the proposals being sent to Congress would make "excellence gress would make "excellence in education not just a rallying Alternative, and more expen state and local level rather sive, proposals have been put than federal, and the main forward in Congress.

Pugliese acts to calm Argentine markets

By Gary Mead in Buenos Aires

ARGENTINA'S new economic team vesterday devalued the austral by 21 per cent, introducing an officially fixed rate of 20 australs to the US dollar.

Previously the official rate for the austral was 15.8.

When trading opened yester-day after a two-day official bank holiday, the free rate set-tled at 43 australs. After four days of delibera-tion Mr. Juan Pugliese, who last Priday replaced Mr. Juan Sourrouille as Economy Minis-

ter, confirmed speculation of a sizeable devaluation and exchange rate adjustments.

With a presidential election scheduled for May 14, much weighs on the outcome of Mr Pugliese's new measures. He said he hoped to calm financial anciety but added: "I cannot offer miracles." He said that "our objective is to achieve a

peaceful transfer of govern-ment on December 10." Mr Pugliese, the third Economy Minister of President Raul Alfonsin's government, has eliminated one of Argentina's exchange rates, the "special" rate introduced on February 6.
The officially set rate (commencing at 20 australs to the

US dollar) will be adjusted daily, according to government policy. The free-floating unoffi-cial exchange rate, used by many Argentines as an indica-tor of cost of living increases,

But exporters and importers will be able to operate using both currency markets, transacting 50 per cent of their business via each of the two exchange rates. This alteration implies a mixed devaluation the free-floating austral, gives an effective devaluation for agricultural exporters

almost 40 per cent and for importers of all goods one of almost 60 per cent.

There had been speculation that Mr Pugliese would also amounts a big salary increase. announce a big salary increase for public sector workers but he denied any such plan. Mr Enrique Garcia Vazquez, new president of the central bank said that as civil servants had received an average 32.5 per cent increase during the first quarter of 1989 and because inflation for March is expected to be 16 per cent, that implied a wage-lag of only 3.5 per cent

IMF/WORLD BANK

World Bank to make early start on US debt plan

By Peter Norman, Economics Correspondent

THE World Bank and the International Monetary Fund hope for action on the US-inspired debt reduction plan "within weeks", Mr Barber Couable, the World Bank president and the Court of t dent said. After a meeting of the joint IMF-World Bank development committee, Mr Conable said the Fund and the Bank had a mandate to implement the plan.

Although some countries expressed reservations about the proposals for voluntary supported by the IMF and World Bank, the mandate of the two Washington-based bodies was clear, said Mr Conable. A IMF-World Bank tack form A IMF-World Bank task force would meet this week to start

working out details of the plan. Mr Conable said the two bodies could provide limited interest support for transactions involving debt or debt service reduction without a further meeting of member countries' finance ministers.

Meetings on Tuesday of the IMF's policy making interim committee and the development committee agreed that this controversial part of the debt proposals put forward by Mr Nicholas Brady, the US Treasury Secretary, should be examined rather than imple-mented straight away. This decision reflected reservations by some countries such as Britain and the Netherlands that interest support could

However, Mr Conable said that approval by the boards of the IMF and World Bank would be sufficient to give the go-ahead to interest support. That means IMF- and World That means IMF and World to a close, support for the idea Bank-supported economic of officially backed debt reduction programmes incorporation gathered pace remarkably. ing the idea could be implemented before the next meetings of the two organisations on Monday from the meetings

Mr Conable said that interest son, the British Chancellor.

for commercial banks to agree to waive legal obstacles in debt

US Treasury Secretary, told the Interim Committee of the

IMF this week: "Legal constraints in existing bank loan agreements need to be relaxed.

agreements need to be relaxed.

In particular, the negotiation of a general waiver of sharing or negative pledge clauses for each performing debtor would be important. "Such waivers might have a life of three years, to stimulate debt or debt

service reduction within a rela-

Some bankers have ques-

tioned whether, as a practical matter, such clauses could or

should be waived. According to

neither practical nor desirable.

This would not necessarily stand in the way of debt reduc-

tion, however.
The four restrictions which

obstruct accelerated debt reduction - sharing, negative

pledge, pari passu and manda-

tory prepayment clauses -have been incorporated into

most loan agreements with sovereign debtors since the

They are designed essen-

tially to assure equality of treatment among creditors. Some lawyers credit to their

existence the limited cohesion seen so far in the attitude of banks towards problem debt-ors. Not all banks have contrib-

seek legal action to seize the

assets of debtors in default. Pari passu and negative pledge clauses aim to ensure

equality of treatment of the

loans under agreement with all other loans to the borrower,

giving equal right of payment

and right to collateral. They ensure a prior right to security cannot be given to one creditor

Mandatory prepayment clauses cover equality of treat-

ment of all creditors in the

event of repayment prior to

maturity.

Specific to each agreement

but perhaps the most problem-

atic are the so-called sharing clauses that ensure equality of treatment of all lenders in a

in preference to another.

tively short timeframe."

As Mr Nicholas Brady, the

call for debt

clause waivers

Stephen Fidler reports on doubts over relaxing legal constraints

N important element of US proposals to accelerate the voluntary reduction of debt burdens in developing countries is the call



Bank could take the form of guarantees. This would not apply to interest support from the IMF, which is barred from

WASHINGTON 1989

issuing guarantees.

The determination to press after the spring meetings of the IMF and World Bank had ended. The communiqué said the World Bank and the Fund "should move expeditiously to develop and implement specific proposals to achieve" the objective of debt reduction. The word "implement" was a

late insertion into the text and followed discussions over lunch that day in which Mr Michel Camdessus, the IMF managing director, had argued strongly against suggestions that the detailed work on the Brady proposals should be subject to ministerial review in

As a result, it is possible that the debt reduction plans could be finalised and operable by the time of the next world economic summit in July. Several lead to a transfer of risks from debtor nations, including private sector creditors to tax Mexico and Costa Rica, are anxious to benefit speedily from the idea. France's President François Mitterrand also plans to put the debt issue high up the summit agenda. As the spring meetings drew

more independent role in policy debate.

Mr Jonson, now with brokers James Capel, attacks the failure of the bank to inform market participants regularly of decisions which changed the setting of monetary policy. He suggests this has undermined Bankers balk at

the desired climate of restraint and hints strongly at differences between the Bank and Mr Keating.

With the current account deficit at "crisis proportions" and projections for Australia's A\$95m (£46.6m) net external debt. "more than a lett alarm." debt "more than a bit alarming," he says: "One has to aak whether the Reserve Bank now has a clear duty to put its apparently failed, privately, to persuade the government that it needs to do more than marcinally alter its strategy."

Australia

By Chris Sherwell in Sydney

bank doubts

THE independence of the Reserve Bank of Australia has

been thrown under scrutiny by political controversy over the appointment of a new gover-nor and pointed criticism of

the government's recent han-

the government's recent handling of monetary policy.

Mr Bob Johnston, the present Governor, is due to retire in July when he turns 65, and the federal government is contemplating the appointment of Mr Bernie Fraser, 48-year-old Secretary of the Treasury, who has worked closely with Treasurer Mr Paul Keating since 1984.

1984.

However, the opposition Liberal party says the post should be filled by someone from within the central bank or the private sector to preserve the bank as a source of independent economic advice.

dent economic advice.

The government has yet to decide on the appointment, but Mr Keating has repeatedly condemned the opposition for implying that Mr Fraser was unsuitable, acclaimed the relationship he has enjoyed with Mr Johnston, and reminded people that final power over

people that final power over

monetary policy rests with

As if this publicity was not enough, the bank has also become a target in connection

with the government's pro-gressive and seemingly relent-less tightening of monetary policy in order to blunt a pow-erful surge in domestic

In an article to be published

next week in Policy, a maga-zine of the Sydney-based Cen-tre for Independent Studies, a conservative think-tank, Mr

Peter Jonson, a former head of research at the bank, argues

that the experience of the past year shows that it needs a

central

OVERSEAS NEWS

Israel frees 474 Palestinians

By Hugh Carnegy in Jerusalem

ISRAEL yesterday released 474 Palestinians detained during the 16-month-old uprising in the occupied West Bank and Gaza Strip in a move which coincided neatly with the arrival in Washington of Mr Yitzhak Shamir, the Prime Minister, for talks with President George Bush.

dent George Bush. The US has been pressing Israel to take measures to reduce tension in the occupied territories and to come up with proposals for a peace settle-

ment in the area.

Israeli officials insisted that yesterday's releases - from among nearly 10,000 Palestin-ians detained or convicted before and since the beginning of the intifada (uprising) were not connected to Mr Shamir's Washington visit. They said it reflected lessening violence and was a goodwill

gesture made before the start of the Moslem fasting month of Ramadan at the end of this

reek.
But the unusually large number of prisoners releas and the carefully-arranged presence of camera crews and reporters to greet many of the prisoners, some in their early teens, in both the West Bank and Gaza, indicated that the timing was not just a coincidence

As well as the releases, the military authorities are allow-ing some activists barred from the West Bank and Gaza to return to their families.

They have lifted some curfews and re-opened some houses and alley-ways sealed

by the army.

Of those released, 250 came from the West Bank. More than 100 were brought from

Ketziot prison, in the Negev desert, to a school in Beit Jalla, adjoining Bethiehem, where they were given cold drinks, fresh fruit and a lecture in Arabic by an Israeli colonel. He told them the local population was naving a high price for the was paying a high price for the intifads. "It is time everyone understood that violence and terror will lead nowhere," he

The detainees, looking some-what confused by their surprise release, were then turned over to reporters for interviews before being taken home. Nabil, 19, said: "The intifada will only end when there is a Palestinian state." His words reflected the response of Pales-tinian leaders who said yesterday's measures would not dampen the uprising, in which more than 400 Palestinians and

Beirut death toll still rising

By Victor Mallet, Middle East Correspondent

SYRIAN and Christian forces continued their artillery duels in the Lebanese capital Beirut yesterday, increasing the death toll in the latest outbreak of fighting to more than 130 and prompting appeals for calm from France, Switzerland, the Arab League and the Interna-tional Committee of the Red

Tens of thousands of civilians have fled Beirut for the safety of Cyprus or southern Lebanon, no longer able to endure what are said to be the worst bombardments across <u>the Moslem-Christian divide in</u>

15 years of civil war.

Mr Roland Dumas, the
French Foreign Minister, yesterday alluded to Syrian and
Israeli intervention in Lebanon and called for the withdrawal of all non-Lebanese troops from the country. He also said France was sending two ships

National Assembly's foreign affairs committee, arrived by hoat from Cyprus for talks with Lebanese leaders yesterwith food and medical supplies Around the world, Lebanese emigre supporters of General Michel Aoun, the Christian leader, are attempting to mus-ter international support for his apparently futile efforts to rid Lebanon of some 30,000 Syr-

ian troops, who support a rival Moslem administration. in France, the former colo-nial power, about 1,000 politicians and entertainers applied for Lebanese nationality this week in a symbolic gesture of

support for Lebanese indepenence. President François Mitterrand has spoken in anguished tones of "an entire population which may be destroyed by violence in the days, weeks or

months to come."

Mr Jean-Francois Deniau, a former foreign minister who is vice-president of the French

day.

The Swiss government yesterday offered to organise peace talks between Lebanese factions, as it has done in the past, and the ICRC appealed. for the third time in as many weeks for a stop to the fighting and an end to the sufferings of

In Damascus Shelkh Sabah al-Ahmed al-Sabah, the Kuwaiti Foreign Minister and head of an Arab League com-mittee on Lebanon, and Mr Chedli Kilbi, the League's Secretary General, pursued their attempts to arrange a Lebanese

They met 15 Moslem and left-wing Lebanese leaders and Mr Abdul-Halim Khaddam, the

Fresh calls for China democracy

By Our Foreign Staff

PRESSURE for democratic change from Chinese intellectuals continued yesterday when Li Shuxian, a distinguished physicist and the wife of Peking's leading dissident, Fang Lizhi, called on Peking University students to voice University students to voice their ideas. She declared that for her democracy was a fun-damental principle.

While the crowd was mostly silent, one young man spoke up. "I feel a kind of formless pressure that keeps me from speaking out," he said. "We all do. We want to speak out but we are afraid."

we are afraid."

Next mouth sees the 70th anniversary of the May 4 Movement, an anti-government campaign led by students in 1919 calling for democracy. A build-up of prodemocratic ferment is expected over the next few weeks as the leadership nervously prepares to mark what could be an experience occasion. an embarrassing occasion.

A wall-poster appeared on Monday urging the university to "protect our rights of freedom of speech and association," but by Tuesday it had been taken down. A spokesman said the university would

man said the university would take measures to stop "anhealthy" activities.

A Xiuhua News Agency report said many legal experts believed the charge of count-er-revolutionary crime, frequently used in the past, should be changed to "crime jeopardising state security." It

would be harder to apply this definition to dissidents. Intellectuals have petitioned the government several times in recent months to give amnesty to political prisoners, notably Wei Jing shen, the leading "democracy wall" activist of 1978; serving a 15-

Nepalese attack India over bullying'

in New Deihi

NEPALI diplomats yesterday NEPALI diplomats yesterday accused the Indian Government of resorting to "bullying tactics" and imposing economic sanctions against their country as petrol rationing seriously disrupted life in the landlocked Himalayan king-

India has cut its supplies since March 21, when it termi-nated its agreement with Nepal on refining crude at a nominal cost. At the same time it refused to extend the expired Indo-Nepal Treaty on Trade and Transit.

Both countries have stiffened their attitudes and

ened their attitudes and Nepalis are being asked to tighten their beits. The totigh indian attitude towards Nepal, with which a treaty of poors and friendship was signed in 1950, arises out of Nepal's attempts to establish closes relations with China, the only other country with which it has a border.

The Indians have been perticularly angered at Nepal's

The Indians have been perticularly angered at Nepal's
decision to buy anti-attend,
weapons from China, ancethey feel these can be medonly against them. Nepal first
sought such weapons from
India, which has traditionally
equipped the Royal Nepal.
Army, on the grounds that
these were needed for anti-terrorist measures.
India links the weapons
issue with other decisions by

issue with other decisions by the Nepal government to improve its economic and political relations with China. One of the main reasons for the indian refusal to extend the trade and transit treaty was Nepal's decision to give preferential treatment to Chinese

ential treatment to Chinese imports by a partial waiver of customs daties. This treatment had been promised to India. The 10-year-old trade treaty was not renewed last month and Nepall diplomats allege that India launched a propeganda campaign aimed at treating panic inside the imgdom and misinforming Indian public opinion by saying that Nepal made no effort to have the pict renewed. The diplomats say that, after prolonged negotiations, a draft was initialled last year but was never formally signed. India files another common treaty on trade and francis they claim.

S Africa says Namibia

action legal By Michael Holman Afghanistan requests UN

SOUTH AFRICA last night maintained its diplomatic offensive and released the text

offensive and released the text of the hitherto secret "Protocol of Geneva," signed in the city last August, which Pretoria says provides the legal heats for its military action against Swape guerrillas in northern Namibia.

South Africa has accused Swape of breaking the terms of the Namibia settlement by moving guerrilla units south of the 16th parallel running through Angola and into Namibia. The key section of the Protocol reads:

"The parties undertake to

"The parties undertake to adopt the necessary measures of restraint in order to maintain the existing de facto cessa-tion of hostilities. South Africa stated its willingness to convey

this commitment in writing to the Secretary-General of the United Nations. Angola and Cuba shall urge Swapo to pro-ceed likewise as a step prior to the ceasefire contemplated in resolution 435/78 which will be established prior to 1 Novem-ber 1988.

"Angola and Cuba shall use their good offices so that, once the withdrawal of South Afri-can troops from Angola is comcan troops from Angola is completed, and within the context also of the cessation of hostilities in Namibia, Swapo's forces will be deployed to the north of the 16th parallel. The parties deemed it appropriate that, during the period before 1 November 1988, a representative of the United Nations Secretary-General be present in Luanda to take cognisance of any disputes relative to the cessation of hostilities and any disputes relative to the cessation of hostilities and agreed that the combined military committee contemplated in paragraph 9 can be an appropriate venue for reviewing complaints of this nature that may arise."

Paragraph 9 states that the period from Septsmber 1, 1988, by when South African forces would complete their with

would complete their with-drawal, and the date for imple-menting the Security Council's plan for ultimate Namibian pian for ultimate Namibian independence (which proved to be last Saturday) would be one of "particular sensitivity for which specific guidelines for military activities are presently lacking."

When the protocol was signed, it was envisaged that Namibia's UN-monitored transition to independence would

sition to independence would begin on November 1. It in fact began last Saturday.

African economies in decline, says UN

By Julian Ozanne in Nairobi

AFRICA'S economies are according to a report published today by the United Nations Economic Commission for

The report, which will be seen as challenging the findings of an optimistic World lings of an optimistic world Bank report on the continent published recently, is pub-lished on the day African finance and economic planning ministers begin a five day meeting in Addis Ababa to consider a home-grown alternative policy called the African Alter-native for the Structural

The ECA report says Africa's economic restructuring has been severely limited by exter-nal constraints and the problems of debt, deteriorating terms of trade and dwindling capital resource flows. And it criticises the impact of struc-tural adjustment programmes

on the poor.

The report states that between 1986 and 1988 "the deterioration in the overall economic situation in Africa continued unabated. GDP rose by only 1 per cent in 1986 and by a mere 0.7 per cent in 1987. Worse still, per capita income fell by 2.0 per cent and 2.2 per

cent in those years respectively."

vailing in Africa in rosy terms, to minimise the impact of an adverse external environment tively."
The gloomy ECA report

comes less than a month after publication of a joint World Bank-United Nations Development Programme report which downplayed the impact of negative external factors and suggested that the picture was much less dismal, particularly in countries implementing reform packages.
In his preface to the report
Professor Adebayo Adedeji, UN

and to depict the effects of structural adjustment pro-grammes as having been always positive, does not only detract from the reality of the situation, but is cynical in the extreme. The report contentrates on last year's economic perfor-

mance in Africa. It says output grew 2.8 per cent in 1988, under-secretary-general and weather brough head of the ECA, says: "Any attempt to portray the economic situation currently preweather brought good har-vests. But it warns that this is insufficient to pull the region

Foreign interest lifts NZ investment

By Dai Hayward in Wellington

FOREIGN INVESTORS, showing more faith in New Zealand's economy than local analysts, are pouring hundreds of millions of dollars into NZ investment, say international investment bankers, Bain and

Bain's senior economist, Ms Georgina Tattersfield said in Wellington that fund managers

in the US and Europe are showing more objectivity in

assessing the profit potential in New Zealand's bond market than domestic investors who

have yet to focus on key statis-

The fundamental strengths of the NZ economy are attracting foreign investors with substantial funds. The bank cur-

rently has two American investors in NZ, who previ-

Falklands war.

Lawyers say reducing debt and service burdens through bonds-for-debt exchanges would be permitted under most loan agreements provided the replacement securities are offered equally to all lenders. Waivers may be required to allot reserves to buy collateral, but that should be achievable through the positive vote of 66

banks, and after Argentina had excluded British banks from interest payments being made

to others at the time of the

per cent of lenders.

Cash buy-backs of old loans could present more problems, since they require the lifting of the sharing clauses. Chile achieved a specific

US legal experts, to take Mr Brady literally, "a general waiver" of some of these restrictive clauses would be waiver of the sharing clauses to buy back its debt using windfall earnings from copper exports. Again, it was specified that all lenders were given equal access to the buy-back. However, the amounts of the buy-backs were circumscribed and Chile's relations with its creditor banks have been better than most.

However, a general lifting of the sharing provisions would allow each creditor to cut his own deal with the debtor and to pursue legal action without reference to others.

There is nothing to stop

creditors attempting to attach assets through the courts, but the sharing clauses imply that they would have to share those benefits with all other creditors. It would thus rarely be worthwhile unless sharing clauses were limited. Lifting uted to new loans, but they have not stood in the way of rescheduling and the clauses have meant that it has not been worthwhile for banks to sharing provisions would also enable discrimination against "free rider" banks, although US officials say this is not the intention of their proposals.

This does mean, however, that unless the waiver of the sharing clauses was specific to certain operations, free riders would probably vote against the waiver because they would fear not being paid. Even one free rider could veto

Such waivers would presum-ably have therefore, to describe the intention and limitations of the operation they are intended to facilitate. In that case, the most rational action by a free rider might be to vote for the waivers, and then not participate in the buy-back, in the hope that it would enhance the credit quality of his

ously knew little about the country but who were so interested in its recent economic figures they came to "see for themselves."

"We believe the New Zealand market is likely to be a top performer in the coming year because of the extremely good fundamentals it is exhibiting, particularly in relation to Aus-

New Zealand's inflation continues to fall while Australian inflation figures indicated "a significant increase" over the

coming months.

In a report issued by the bank, Ms Tattersfield said: "It is heartening that New Zealand's sound inflation outlook and improved trade data are

demanding and receiving investor recognition."

Bain's optimistic predictions are in direct contrast to its are in direct contrast to its views in December when it advised potential investors to stay away from money market because of the possibility the government would pursue a soft line on the economy.

Now it says this year will provide an exciting investment environment.

The predictions were unscored by the release of the latest trade figures showing New Zealand's terms of trade are higher than for the last nine anda half years. The terms of trade index in the December quarter measured 88

- the highest since June 1979
when it stood at 91. New Zealand also recorded a record volume of exports and record

Security Council meeting AFGHANISTAN formally

A Council source said a

meeting would probably be set for April 11 to allow time for a

spokesman Yuri Gremitskykh told a news conference in Moscow that Afghan rebels had fired missiles into two dis-tricts of Kabul yesterday, kill-ing eight people and wounding ing eight people and wounding 20. Three women and a child were among the dead.

Mr Gremitskykh also said requested an urgent meeting of the Security Council to deal with alleged aggression and interference by Pakistan in a letter circulated yesterday, for nearly a month. Twenty. Reuter reports from the United

missed as propaganda a request for the emergency meeting of the Security Coun-

Pakistan regularly denies charges by Kabul that its mili-

tary forces are fighting along-side guerrillas in Afghanistan.

The punishing pursuit of Pakistani profits

Christina Lamb in Islamabad reports on the hurdles facing foreign investors

A TTEMPTING to set up business in Pakistan is frequently compared with looking for a black cat in a dark room. One European businessman, still waiting for approval after three years of endless doorknocking, says: "It's like watching grass grow Setting up business requires

persistence more than anything. Only the most determined can survive the corrup-tion, prohibitive import duties, and a nightmarish bureaucracy coupled with the political uncertainty of a country that has spent more than half its lifetime under martial law. The country's main industrial centre of Karachi is a hotbed of ethnic violence, where wealthy businessmen have armed guards to protect them against kidnapping. Frequent riots necessitate curiews, clos-

ing factories for weeks on end. Those who make it through the maze of bureaucracy and graft maintain that it is worth it, but few get that far. Britain is the largest overseas investor in Pakistan, much investment dating back to the days of the Most foreign investment is from hig pharmaceutical com-panies, and while companies

SETTING UP BUSINESSES IN ASIA



Despite the country's semicapitalist system and close relations with the US, Pakistan attracts little Western equity - averaging only \$7.1m a year in US investment over the last The biggest initial hurdle is

the sanction process. While local projects up to Rs700,000 (£21,000) need no approval, any form of business containing even 1 per cent of foreign equity must be formally sanc-tioned. "By the time one gets initial approval for a drugs company in Pakistan, one could already have the pills on the shelf in Singapore. Here panies, and while companies such as ICI are building additional plants, there are few not facilitate foreign investment. The irony is, Pakistan is the loser in the process," says a senior US economist working in Islamabad. Pakistan's democratically

Pakistan's democratically elected government hopes to change things. Ms Benazir Bhutto took office in December to find the government so crippled by debt that it was printing money to pay wages.

Declaring the country "bankrupt", Ms Bhutto has made privatisation the new watchword, with the emphasis on foreign investment. The government is committed to liberalising imports and cutting red tape. Sceptics point out that the

Scaptics point out that the last government was equally, committed to deregulation, setting up a scheme in which one organisation would be responsible for all necessary approvals. Two years later, this has yet to take off, and businessmen are still wearing out shoe leather traipsing round the ministries of commerce, industries, foreign affairs and health, along with numerous investment departments and water, gas and electricity authorities.

Bureaucrais seem to want to keep the system deliberately vague and complicated to ensure the maximum rake-offs for the maximum number of people, as well as giving a rai-son d'être for numerous super-

Having finally secured approval, corruption does not stop. Everyone from customs officials to telephone operators expects rupees.

expects rupees.
Yet the corruption pales into insignificance against the biggest problem - lack of infrastructure. Major cities are linked by, at best, potholed two-lane tarmac roads; daily power shortages are part of life, and with only one telephone per 140 people, outdated exchanges sometimes seem capable only of connecting capable only of connecting wrong numbers.

Moreover, because cities are hopelessly overcrowded, Pakis-tan encourages industrial construction only in remote areas where infrastructure is non-ex-istent and the quality of life Finding local managers can

also be a problem in a country where 77 per cent of the popu-lation is illiterate and where miversities are often closed by violence. Degrees are often bought on the open market. The import of many foreign manufactured goods is banned and confiscatory tariffs imposed on others – up to 150 per cent on consumer goods such as care and an average of 77 per cent for industrial pro-cess equipment, supposedly to

However, this can work to one's advantage. Almost all Pakistan's potential is untap-ped. There is much the country cannot produce alone and once a new industry is started the trend is to introduce protective tariffs, so the secret is to get in first and otick first and quick. The main areas in which Pakistan is keen to attract for-

ransian is seen to attract for-eign investment are power, telecommunications, engineer-ing industries and consultan-cies. Power has the biggest scope, with the government committed to produce 40,000MW by the end of the century, against the present century, against the present

Labour is cheap and plentiful, the country has wide-spread untapped raw materials and mineral resources and the government is offering hefty concessions such as tax-free zones, half-rate electricity and exemption from import duties for those raw materials and machinery not available in Pakistan in specially desig-

But still investors are not taking the bait. Mr Julian Stretch, president of the Brit-ish and South Asia Trade Association, bolieves one of the big-gest deterrents is image. "Made in Pakistan" is not yet a seduc-

A force of about 30,000 was still massed outside the city, Mr Gremitskykh said, including senior Pakistani officers and fighters from countries including Egypt and Saudi Arabia. to arrive in New York. Soviet Foreign Ministry Pakistan yesterday dis-

FINANCIAL TIMES THURSDAY APRIL 6 1989

Offer people Freedom and Choices and you'll make a name for yourself.



Guardian Royal Exchange did. Here in Britain.

Namibia retion legi

Our Freedom life policy and our Choices pension plan are giving people what people want. In the case of Freedom, a revolutionary brand of life insurance they can change as their circumstances change.

And with Choices, a pension plan they can take freely and easily from job to job.

But what's really made our name is the way these products take advantage of radical changes in the insurance industry.

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With its mass-market appeal, it has already become one of the most sought-after names in pensions.

The idea that change can be turned into opportunity is a firmly held belief at Guardian Royal Exchange.

And it's a measure of our success—we are one of Britain's leading composite insurers—that this doctrine is adopted through all levels of the company.

Admittedly, we may never make international headlines with our philosophy.

But it's certainly getting us noticed.



One step ahead, then another

WORLD TRADE NEWS

Japan to extend curbs on car exports to EC

JAPAN intends to extend for another year voluntary curbs on car exports to the European Community in order to avoid trade friction.

Exports to Europe have been rising only slowly since curbs were introduced in 1986, but the rapid increase of local pro-duction in Europe by Japanese companies has brought an angry reaction from European car manufacturers and some

The issue has been brought to a head by the announce-ment earlier this year by Toyota Motor, Japan's largest car company, that it was con-sidering building a car factory in the III. in the UK.
The Japanese Ministry for

International Trade and Indus-try said yesterday it would continue monitoring exports for another year and had asked car makers to avoid sudden increases in sales. This is understood in Tokyo to mean that MITI expects the increase to be no more than 3 per cent in the financial year starting this month.

Increases in exports have dropped sharply from 10.9 per cent in 1986 to 3.4 per cent in the 1987-88 financial year when exports totalled 1.21m. This fig-ure greatly exceeds the total of cars made by Japanese factories in Europe, led by Nissan Motor's plant in North East England. However, the number of

locally-produced cars is expec-ted to rise rapidly as Nissan moves towards its goal of 200,000 cars a year and other makers establish and expand wholly-owned factories and joint ventures. Toyota's eventual target is also to produce 200,000 cars in Europe.

• Fuji Photo Film of Japan said yesterday it was to establish a production base in Europe, AP-DJ reports from Tokyo.

Fuji, Japan's top photo film maker, said Onceas, a Rome-based importer of films, cam-eras and video cameras from Fuji, will establish an assem-

Fuji said it will supply Oncess with half-finished products and technical know-how. Italy is Fuji's second base of business in Europe, following its advance into the Nether-

lands last year.
Fuji said the creation of the new production base in Italy is part of the company's attempt to overtake Eastman Kodak which is believed to hold roughly 40 per cent of the

Rolls-Royce may form leasing joint-venture

By Michael Donne, Aerospace Correspondent

the raised to \$200m, of which ROLLS-ROYCE, aero-engine builder, is discussing the formation of a new London-based aero-engine leasing and finance organisation with companies in Japan, the US and the UK.

Participants in the talks so far include Mitsubishi Trust and Banking of Tokyo, Chrysler of the US and National Westminster Bank of the UK. Nothing has been agreed so far, and it may be some time before any deal is finally set-

The plans envisage a joint paign to be more aggre-company with capital of \$60m initially, eventually being range of aero-engines.

Textiles pose fresh problem for Gatt

By William Duliforce and Peter Montagnon in

PAKISTAN hit out at the industrialised nations yester-day for not taking seriously its and other developing coun-tries' interests in the taxtile trade.

Mr Ahktar Khan, a sen official in the Pakistani Minis-try of Commerce, voiced "dis-appointment and concern" at the failure to take Third World the failure to take Third World objectives into account in the negotiations under the General Agreement on Tariffs and Trade intended to put the Uruguay Round back on track.

Efforts starting last Friday to resolve differences over the four items, on which the midterm review of the Round

term review of the Round broke down in December, had not displayed "a level of ambi-tion" in textiles and safe-guards comparable to that seen in the talks on agricul-ture and intellectual property

rights. Safeguards are the measures which countries can apply under Gatt rules to protect temporarily industries which are hurt by a sudden flood of

Mr Khan's remarks to the formal opening session of the Uruguay Round trade negotia-tions committee indicated that solutions to textiles and safe guards may not easily "fall into place" once agreements have been reached on farm trade reform and intellectual

property.
Discussions on textiles and clothing have been stalled since the trade ministers' meeting in December over two key issues: First, the demand by some

Rolls-Royce would hold 40 per cent and the other three partdeveloping countries for a freeze on further restrictions on their exports under the ners 20 per cent each. Other partners would be brought in later. Multifibre Agreement, which governs about half the world trade in textiles and clothing. The move reflects the growing interest by Rolls-Royce in supporting its aero-engine mar-keting operations world-wide Second, the setting of a date for the phasing out of MFA restrictions and the return to with the ability to offer poten-tial customers a convenient Gatt rules of the textile trade. In addition, the European Community has been anxious to use the talks to win a comfinancing facility.
Rolls-Royce sees the creation of such a venture as an inte-gral part of its overall cammitment from the richer devel-oping countries to liberalise their domestic textiles marpaign to be more aggressive in world markets for its wide

Judy Dempsey in Slovenia discovers a small private export business success story. WEN Zoran Simic decided to set up his small, privately-run factory six years ago, he had no idea he would be dogged by the taxman, faced with expen-

the farman, laced with expensive machinery that did not work, confronted by officials who still opposed the private entrepreneur and above all, hit by inflation.

It would be difficult to describe Mr Simic as an entrepreneur in the Western serve. preneur in the Western sense. He does no marketing or adver-

He does no marketing or advertising. He has no glossy signs outside his modest building. He has no fancy office equipment, and a staff of just five. But in his factory, a large shed outside Ljubljana, the capital of Slovenia, Yugoslavia's most politically liberal republic, Mr Simic has managed to survive. And not only that. By managing to gain the confidence of a West German company. 100 per cent of one of company, 100 per cent of one of his production lines is now earmarked exclusively for the

export market.

Along with his brother, Mr
Simic left his small but profitable privately-run printing
business in 1983 to set up a briquette factory. Since bri-quettes, which are made from wood, are far less polluting than coal or charcoal, he reck-oned he would have a good chance in exporting his products to neighbouring Austria, Italy and West Germany, all of which are becoming increasingly environment-conscious.

The first two years were, as

Mr Simic himself described them, a nightmare. The machinery, which was imported and paid for with precious hard currency to dry the wood and make the briquettes, did not work. "The Western firm took us for a ride. I learned at lot from that. In private business, you have to do everything yourself and you always have to be flexible and patient."

'Although Slovenia is probably the most liberal (Yugoslav republic) in terms of how the economy and politics is run, there is still some tough ideological resistance to the private sector.

Overnight, Mr Simic became a mechanic, doing most of the repairs himself. And for the first three years, he refused to go into any kind of large-scale production until he was sure his product was perfect and he could fulfil all the contracts on

By 1987, things started looking up. Over 30 per cent of his briquettes, used mostly for domestic heating, were being exported across to Italy and Austria. His new line in garden peat moss was also succeeding. In fact, by 1988, most of this production line was crossing the Yugoslav borders into Austria and West Germany, earning him last year a handsome turnover of DM500,000

Not content with this, the 35-year-old Mr Simic, an entre-preneur if there ever was one, decided he could make use of the branches from the vineyards around Dalmatia.

Yugoslav entrepreneur bucks the system

yards around Dalmana.

"The water content of this wood is low, the aroma is excellent, so I decided to convert these branches into pellets for barbecues and grills," he says, proudly showing off his new product, of which he

expects to export most to West

Germany this year. "If all goes well, I will have a turnover this year of DM300,000."

But Mr Simic will need much but ar simic win need much luck on his side. For one thing, the inflation rate, now rising above 360 per cent a year, is pushing up the cost of his materials. He remembers that

when he first started produc tion, material costs for making the domestic heating briquettes were about 10 per cent of domestic prices. Today, they are nearly 90 per cent. If inflation continues, he could be forced to cut back completely on this line. If inflation is a problem

dealing with the Foreign Trade Organisation (FTO) is another. Under Yugoslav legislation.

see any of their hard currency earnings. Western firms have to pay their Yugoslav partner via the FTO who in turn pay local currency to the Yugoslavs. And since the resument slavs. And since the payment transactions often take as long

transactions often take as long as three months to come through, many Yugoslav firms are now losing out.

"With rising inflation and currency devaluations, our real earnings lose value by the day," says Mr Simic.

There is a way around it. Mr Simic can ask the FTO to speed up the payments, even if they are in dinars. However, that means giving the FTO a cut above the commission rate which is about 30 per cent. "If you want to be paid in 15 days. you want to be paid in 15 days, then you pay the FTO 34 per cent," he says.

The commission, however, is

but a tip of the tax iceberg. Like other small firms, Mr Simic pays a 30 per cent company tax and then, depending on his profits, he could pay what amounts to a prohibitive income tax of 90 per cent. That is the cost for being a successful, small privately-run have extra cash much-needed new and become more cliberal in terms of how the on foreign markets.

which is undergoing radical changes, all companies who want to export have to go through an FTO.

The aim of the FTO is to market the product. But the fee is high in contrast to the returns. For one thing, Mr Simic and his colleagues never see any of their hard currency who are engaged in the private

if we want to make this area of the economy more profitable and efficient," he says.

He is not alone in this view.

Yugoslav economists also believe that the small private firms are potentially the backbone of the Yugosiav economy. In Slovenia alone, the private sector accounts for 7 per cent of the republic's gross national

product.
They also believe that if this sector is further liberalised, it could attract much more foreign currency into the country as well as hoost foreign trade earnings. The signs seem to be pointing in that direction. Mr Ante Markovic, the new Prime Minister, has his eye on this sector and intends to make it easier for Yugoslav businesses easier for Tugosiav businesses to deal directly with their west-ern foreign partners. If this means that people like Mr. Simic can be paid directly in hard currency, he may well have extra cash to import much-needed new equipment and become more competitive

Siemens favoured in Turkish power contract

By Jim Bodgener in Ankara

EXCLUSIVE negotiations for a consortium led by West Germany's Siemens and Asea Brown Boveri(ABB) have been guaranteed in a protocol for a contract for the construction of France's CGEE Alsthom and rower lines from the giant Atapower lines from the giant Ata-turk dam scheme in the southeast of Turkey.

The consortium was selected after it offered to cut its price by around 10 per cent to bring its original price down to DM187.9m (£59m). The consortium emerged as leader after three rounds of

tendering since December. It is

offering a financing package which includes a DM190.5m

Japan's Sumitomo. The 640km line from the dam

will run via the Elbistan power station to Ankara to connect the Ataturk power station with the Western section of the national grid.

The scheme is fairly urgent, because it needs to be completed when the first units of the dam's total 2,400MW generating capacity come on stream in 1991.

APV wins £50m Soviet breakfast cereals contract By Nick Gamett

APV, the UK food and drink processing equipment maker has won a £50m order to introduce breakfast cereals into the Soviet Union by building pro-duction lines on the site of former vodka factori

In a deal with the procure-ment agency for the Soviet food processing industry, APV is to supply ten breakfast cereal lines on nine sites across the Soviet Union. The plants will have a combined capacity of about 100m cereal packets a year.

APV is due to deliver the first plant this year.

Canadian panel favours training tax incentives

incentives for companies promoting worker training.

The Advisory Council on Adjustment also urged the government to spend more on job

programmes, primarily those which help redundant workers back into the labour force. It said specifically that a pro-gramme providing up to two years' support for unemployed

A CANADIAN panel, set up to study the impact of the US-Canada free trade agreement the country's workforce, the panel rejected the notion of introducing support redundant due to trade deal-related clo-

sures, despite calls for such protection by labour leaders. The incentives proposed by the panel amount to a levygrant system under which companies would be deemed to have a tax liability, which could be discharged by financing training programmes. Revenue from the tax would be workers attending training ing training programmes. Rev-courses should be strengthened, and urged the adoption earmarked for labour training.



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We also argue in this month's issue, the case for consultants scrapping their questionnaire-based approach to fund manager selection. Fimbra answers back about the plight of the independent intermediary. In addition, the pension options open to young people waiting to join their company pension scheme are highlighted. Finally, we question the reluctance of unit trust companies to dive into the personal pensions market and outline the positive contribution they could still make.

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eports of the Minorco's of affected US residents to 2.5 difficulties in US courts per cent of Gold Fields' sharein its attempt to acquire Consolidated Gold Fields have so far focused on the question of what will happen next. Will it be possible to make the US courts relent quickly enough to allow the bid to proceed within the time limits imposed by the London takeover rules?

However, study of the full-text of the judgment* of the US Court of Appeals for the Sec-ond Circuit, reveals an under-lying issue of a much greater general importance, namely whether a foreign target com-peny operating on the world market can claim the antitrust protection of US courts solely because the acquisition might open the way to anti-competi-tive behaviour by the resulting enlarged enterprise, causing an increase in the price of a com-modity traded in the US. Although the appeal court confirmed the injunction of the US District Court for the Southern District of New York, mobiliting Mineres from here.

prohibiting Minorco from buy-ing further shares in Gold Fields, its reasons for doing so differed substantially from the reasons which led judge Mich-

reasons which led judge Mich-ael B. Mukasey to grant the injunction in the first place. The appeal court disagreed with the judge on two very important issues. First, while the judge denied antitrust standing to Gold Fields (and granted the injunction only in granted the injunction only in response to the applications by its two US associated companies), the appeal court's major-ity held that Gold Fields had such standing. Second, the appeal court unanimously reversed the judge's ruling that he had no subject matter juris-diction over claims of securi-ties law infringements by ties law infringements by

In considering the second issue, the district court con-cluded that the number of US holders of shares in Gold Fields was "insignificant". It did not take into account Gold Fields' American Depository Receipt (ADR) holders, accepting that Minorco had taken all possible precautions to assure that the tender offer docu-

ments would not reach them.

The appeal court pointed out that British nominees were required by law to forward the tender offer documents to Gold Fields shareholders, as well as to ADR depository banks in the US. This brought the number

of affected US residents to 2.5 per cent of Gold Fields' share-holders. The court found that these US residents owned a total of 5.3m shares with a market value of about \$120m. The appeal court, which previously held in another case that US artificial last symbled to a US antifraud laws applied to a transaction involving only 22 US residents owning a total of 41,936 shares found the higher

participation of US residents in Gold Fields to be an irresistible argument for accepting juris-diction. The much more complicated issue of antitrust jurisdiction is composed of three elements: the anti-competitive effect of the possible closing down by Minorco of Gold Fields' US sub-sidiaries, the global effect of eliminating Gold Fields as an independent competitor and, finally, the determination of the relevant market – whether

the relevant market — whether it be the US, the western world, or the entire world.

The complaint that the Minorco bid was contrary to US antitrust law was brought by Gold Fields which is a British company, and two US companies which it controls. Half of Gold Fields \$2.4bn assets are located in the US where it wholly owns Gold Fields Minlocated in the US where it wholly owns Gold Fields Mining Corporation (GFMC) with gold mining operations in California and Nevada. It has a 49.3 per cent stake in Newmont which, in its turn, owns 90 per cent of Newmont Gold, the largest gold producer in the largest gold producer in the US. In addition, Gold Fields has important gold mining interests in Australia and South Africa, where it is the second largest gold producer. Altogether, Gold Fields, with its associated companies, accounts for 12 per cent of the

ducer.

Minorco, incorporated in Luxembourg, has a 29.9 per cent stake in Gold Fields. It is in its turn controlled to a large extent by the Anglo-American Corporation of South Africa and De Beers Consolidated Mines, which together own 60 per cent of Minorco's shares. Another 7 per cent of Minorco's shares are held by the family of Mr Harry Oppenhelmer, whose members and close mer, whose members and close associates are on the boards of all three companies. The appeal court concluded that the group to which Minorco belongs accounts for 20.3 per

gold production in the non-communist world, where it is the second largest gold pro-

cent of all gold production in of the type of injury to compe

The district court injunction is based solely on the acceptance of the claim that if the Oppenheimar group succeeded in acquiring control of Gold Fields it would attempt to shut down the Newmont Gold mining operation in the IIS. as ing operation in the US, as South African production costs South African production costs of gold are rising rapidly and are now substantially higher than those in the US. To keep the price of gold high, it was alleged, the Oppenheimer group would wish to restrict low-cost production outside South Africa. The appeal court agreed with the district court judge that Newmont's threatened injury was precisely the

ened injury was precisely the type that the antitrust laws were designed to prevent.

However, the appeal court found it impossible to agree with the district court's conclusion that the target company itself. Gold Fields in the presented of the court of the c itself. Gold Fields in the present case, had no standing for making an antitrust complaint. This view has previously been expressed by some US courts adopting the theory that the target company suffers no antitrust harm, because after a takeover it becomes part of the entity designed to gain a competitive advantage.

This view found an echo in the dissenting judgment of Cir-

the dissenting judgment of Cir-cuit Judge Altimari. He relied on a long line of US cases where the target company was denied a standing and argued that a loss of independence which occurs in every merger is not the type of loss that the antitrust laws were intended to

Judge Altimari also disagreed with the policy grounds advanced by the majority of the appeal court, namely that a denial of standing to the target company would impair enforcement of laws against anti-competitive takeovers as the substantial burden of proof was likely to prevent consumwas likely to prevent consum-ers from bringing an action. In the view of the dissenting judge, even substantial burden of proof would not prevent competitors from bringing action under section 16 of the

Clayton Act.

The majority of the appeal court took a diametrically opposed view. It held that once acquired, Gold Fields would have lost the power of independent decision welcomes. dent decision-making as to price and output. One could not imagine a better example

tition which the antitrust laws were designed to prevent, said the majority. Moreover, the acquisition would also threaten the curtailment of production by GFMC.

This injurious effect on competition, the majority contin-ued, was in no way mitigated by a possible benefit which Gold Fields could achieve by remaining a distinct unit within the enlarged Minorco group. It was also irrelevant whether Gold Fields' application was motivated by a desire to protect competition or the desire to protect the job secu-rity of its senior management.

Finally, there is the important question of the relevant market. The district court included in this only gold min-ing of non-communist coun-tries and did not take into tries and did not take into account gold scrap and gold reserves held by governmenta. In a market so defined, acquisition of Gold Fields would raise the Oppenheimer family's market share to 32.3 per cent bringing it above the 30 per cent which, according to the US Supreme Court, triggers a presumption of illegality. This was enough to show that the was enough to show that the plaintiffs were likely to suc-ceed in a trial and thus justify

the temporary injunction. This view was confirmed by the appeal court which rejected Minorco's claim that "gold is gold" whether it comes from western or communist mines, from scrap, or from govern-ment reservers. Only such supplies could be recognised as competitive which increased significantly in response to an significantly in response to an increase in price by 5 per cent or more. Only non-communist gold mining satisfied this test, said the court, adding that there was evidence that sales of eastern bloc gold did not increase when the price of wastern gold press. western gold rose.

The conclusion of the appeal court that US antitrust laws can be applied to an acquisi-tion taking place outside the US, as long as it affects competition in a section of the world market of which the US is a part, will, if upheld by the US Supreme Court, extend the long arm of US courts further and in a new direction.

* Consolidated Gold Fields and others v Minorco and others, US Court of Appeals, 2nd Circuit, docket nos. 88-7932,7934 (unre

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Accordingly, notice of the following modification is hereby given persuant to Clause 4 (F) (iii) of the Instrument dated 7th July,1988 in connection with the captioned Warrants:

"The record dates for the payment by the Company of annual dividends and interim dividends will become 31st March and 30th September respectively, in each year (31st March, 1989 in the case of dividend for the transitional financial period above), and the Dividend Accrual Period with respect to the shares of the Company issued upon exercise of Warrants will be each six-month period ending on 31st March or 30th September in each year (a threemonth period ending on 31st March, 1989 in the case of the transitional financial period mentioned

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OUTPUT- By market sector, consumer goods, inw goods (materials and fuels); engineering output, leasther and clothing (1985 = 100); tousing starts (00)

EXTERNAL TRADE-indices of export and import volume (1965 = 100); visible balance; current balance (Em); oil balance (Em); terms of trade (1985 = 100)

FINANCIAL-Money supply M0, M1 and M3 (annual percentage change); bank sterling lending to private sector; building societies' net inflow; consumer credit;

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FINANCIAL TIMES

Chemical industry set to continue investment surge

BRITAIN'S chemical industry is due to continue its invest-ment surge during 1989, with total capital spending likely to reach £2.0bn, a 9 per cent increase on last year taking into account inflation.

This forecast yesterday from the Chemical Industries Association follows two years of booming demand and good profits for many of the world's hig chemicals companies.
Although some analysts
believe the chemicals industry
will suffer a downturn over the

mext few years, the association predicts no let-up in the rate of increase in plant investment.

According to yesterday's forecast, there will be a further

rise in capital investment in 1990 to £2.3bn, a level expected to remain about the same in

The association said there had been a large increase in the proportion of capital investment directed at projects involving health, safety and environmental affairs.

The proportion of total oni-lays being spent in these areas is likely to be about 15 per cent this year, compared with half this in 1982.

This pear's likely increase in investment comes on top of a surge in spending in the UK industry since the mid 1980s when capital spending was about £1bn a year. Capital out-lays in 1988 totalled £1.7bn. The association said yester-

output of about £25bn a year, is one of Britain's biggest manu-facturing industries with a strong exports record.

Individual companies likely to account for much of the new spending include big busispending include ing busi-nesses such as Imperial Chemi-cal Industries, Britain's biggest chemical company, Shell and British Petroleum, all of which have announced significant new production projects over

Of the £6.6bn likely to be spent between 1989 and 1991 on capital programmes, 35 per cent is due to be spent on expanding the drugs sector. About a quarter is due to be spent in projects involving per rochemicals and plastics.

day the investment plans showed the industry "took a confident view of the future." Gorbachev picks showpiece

of British technology

MR MIKHAIL GORBACHEV'S reputation for throwing up surprises will not be dimintry - companies such as Brit-ish Aerospace and the ICL computer group are thought to

surprises will not be diminished by his choice for a factory visit during his visit to Britain today.

The unorthodox Soviet President has chosen an appropriately unconventional company for his factory town today. It is for his factory tour today. It is Case Communications, a subsidiary of the Dowty acrospace

much a representative of the new guard in UK industry as Mr Gorbachev is in Soviet politics. The company specialises in data communications, making electronic "black boxes" its customers to link their computers together.

It has grown rapidly in the 1980s by showing the sort of technological innovation and managerial agility which Mr Gorbachev is trying to incul-cate in the troubled Soviet

Case was very much the choice of the Soviets themselves, according to the Department of Trade and Industry.

suggestion list of about six high-tech companies selected

officials decided that they pre-ferred Case, which was defi-"We would like to think it is

something of a coup," Mr Tony Thatcher, chief executive of Dowty, said yesterday.
Mr Thatcher — no relation
of the Thatcher Mr Gorbachev has come to know so well - says that the main reason for the choice is that the Rus-

way we have sorted the fac-

regarded as a showpiece in computer-controlled manufactening. For every one of the 1,000 employees on the Wat-ford site, says Mr Thatcher, ns. "It is virtually paper-

Case is equally avant garde in its management methods. All employees are on monthly salaries. No-one clocks in or out. Everyone's pay depends to some degree on bonuses — as much as 50 per cent for some of the salesmen – and the atmosphere inside the plant is said to be highly informal. This is the type of modern approach the Russians were

looking for," said an executive Naturally enough, there was an air of high excitement at Case this week, as details of Mr Gorbachev's walk-about at the factory site were being fin-alised. Aside from the effort of showing the best face of Brit-ish manufacturing to the Rus-sians, Case is well aware that the visit may assist its sales to the Soviet Union.

These have begun to moun over the last few years, but are still stuck at around only £1m out of a total turnover of

In order to stimulate sales the group bired Mr Nick Applegarth, a finent Russian speaker, a couple of years ago to head its efforts in the Soviet market. Mr Applegarth, however, was not available for com-

ment. He was too busy using his Russian to sort out the details of the distinguished So was it a bonus having Russian speaker on site? "At the moment," said a spokesmen. "we could certainly do with a few more."

Glaxo plans marketing expansion in Japan

By Peter March

GLAXO, Britain's biggest pharmaceutical company. pharmaceutical company, plans to employ 500 new marketing staff in Japan over the next four years to boost sales in the world's second biggest market for drugs after the US.

Mr Bernard Taylor, chief Mr Bernard Taylor, chief executive, said Japan was the one major country where he thought Glazo's marketing presence was insufficient. The 500 exira staff will be mainly new graduates. They will join the 500 Glazo marketing staff already based in Japan

the 500 Gazo marketing stair already based in Japan. Glaxo has grown strongly in recent years, especially in North America, but Japanese sales have remained small. Of the company's £2.1hn sales last year, North America accounted for two-fifths while only 6 per

cent came from Japan and the rest of the Far East. The company, the second biggest drugs group in the world after Merck of the US, is also planning to expand greatly its research and devel-opment activities, with annual spending likely to double by 1993 to about £450m.

Mr Taylor said he remained bullish about the prospects for many of the 10 or so medicines passing through the late stages of the company's research pipe-

there had been a delay in the trials programme involving a

This product is under development for treating a range of brain-related conditions and is thought by many analysts to have a high sales potential

Glaxo said two years ago that it expected to apply in early 1989 for a government licence to sell the product for anti-anxiety applications. Mr Taylor said this was now unlikely since more time was needed to complete trials. He said prospects for the product in this application still

looked good, but said he did not want to discuss how long it was likely to be delayed. Glaxo is also developing GR38032 for treating sickness associated with anti-cancer drugs. Mr Taylor said that this aspect of the programme was roughly on course.

The company hopes soon to apply for a product licence for this use.

UK group to build Moscow trade centre

By Paul Cheeseright, Property Correspondent

CARROLL GROUP, the private British property and industrial group, has won Soviet approval for the £150m development of a British-Soviet Trade Centre in

Moscow.
This is the second British property project in the Soviet Union that has been announced in recent months in evidence of commercial glas-

The first, sponsored by the Derbyshire County Council, was for a new resort complex in the Crimea.

The Watford Business Park which Mr Gorbachev, the

Soviet leader, will visit today, eign business in Moscow far is a £40m development by Car-The British-Soviet Trade Centre would be owned by a joint venture company established by Carroll and the

Soviet Government. It would comprise 160,000 square feet of offices, an hotel with 400 bedrooms, 150 apart-ments and conference and lei-

sure facilities. The Centre would in fact be a complex for foreign business, initially British, served on a basis of first come first served. The demand for space by for-

exceeds supply and if this venture is a success it is reasonable to assume that, in the current political climate, it will be the forerunner of other similar Rents at the Centre are

likely to approach London levels at the equivalent of around \$40 a square foot.

Finance for the project is being arranged by Samuel Montagu, the London merchant bank, and by the Moscow Narodny Bank, but the terms have not been made

The Moscow venture is a notable expansion of Carroll's

A secretive group but one of the largest in Britain under private control, it has property developments in hand which, once completed, would have a proper suppose that the control of the complete of the control of th value approaching £1bn.
•Carroll announced that it had just received planning permission for a £100m retail and

leisure park.
The development will take place an old power station site adjacent to the M6 motorway at Walsall in the West Mid-

Branch status 'weakening Scottish industry'

By James Buxton, Scottish Correspondent

SCOTTISH manufacturing industry is predominantly a "branch plant economy" and suffers serious weaknesses as a result, according to a survey published yesterday. It has a low level of research and devel-opment, of product innovation and an unimaginative approach to strategic develop-ment, while many companies report slow or even negative

The survey by the accountants Peat Marwick McLintock found that 69 per cent of the 290 companies replying to a questionnaire sent to 673 companies were owned outside Scotland. It concludes that advisory services to companies, including government assistance schemes, must be adapted to give more help to larger manufacturing compa-

The study, which concentrated mainly on companie with a turnover of more than £10m and employing more than 200 people, found that nearly half the companies reported "very low" or "low" intensity of research and development, probably because of their branch plant status. Rates of innovation were low, with 40

per cent reporting a low level of changes in their products. Some 21 per cent of the com-panies reporting said their growth had declined in the

past three years, while 44 per cent reported growth rates of below 5 per cent. The majority of companies

(86 per cent) gave increasing their share of existing markets as their main strategic direction. Some 58 per cent planned to enter new markets with new products. Nineteen per cent forecast retrenchment from some markets.
Although 74 per cent were exporters to some extent, 54

per cent had no exports to con-tinental Europe. Some 40 per cent saw the single European market as a major opportunity. Only 20 per cent had used the Department of Trade and Industry's Enterprise Initia-

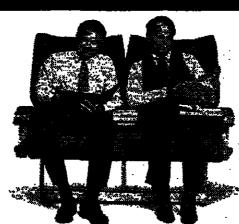
tive, which the study says may be due to the fact that the initiative is only available to companies employing fewer than 500 people, though it may also be the result of outside owner-

Mr Bill Hughes, chairman of the Confederation of British Industry in Scotland, said that many of the figures made "dis-mal reading." He endorsed Peat Marwick McLintock's suggestion that a new body called Scottish Manufacturing Enterprise be created as part of Scottish Enterprise, the body into which the Government plans to transform the Scottish Development Agency, to help

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Government

to shake up

statistical

By Simon Holberton,

yesterday unveiled a radical

reorganisation of its statistical services after widespread criti-

cism of the quality of its eco-

The reorganisation will increase the size of the Central Statistical Office fivefold and,

more controversially, switch

ministerial responsibility from the Prime Minister to the

Chancellor of the Exchequer. The Chancellor will also gain

ministerial responsibility for

the retail prices index, the

the retail prices index, the standard measure of inflation.
Mr Nigel Lawson, the present Chancellor, has in the past been critical including the effects of higher mortgage interest rates in the calculation

of retail price inflation, a point

of view that has not found

favour with the RPI advisory

The quality of UK official statistics has been much critic-ised in the Treasury, the Bank of England and the City of Lon-

don financial markets. A civil

service inquiry was set up last summer to examine ways of

In a presentation to the

inquiry, most of the recommen-

GOVERNMENT

services

Economics Staff

nomic figures.

committee.

mproving them.

The state of the s

Companies reveal jobs training lethargy

LARGE COMPANIES are extremely unenthusiastic about taking part in Employment Training, the Government's £1.5bn a year pro-gramme for the adult unemployed, according to an unpublished report commis-sioned by the Department of Employment.

The report says it could take several years to persaude large companies to participate in the programme, which the Govern-ment has said should improve job prospects for the unemployed by offering them training with employers.

The report by the institute of Manpower Studies, at Sussex University, is based on interviews with 40 companies, mostly employing more than

1,000 workers.

It found that most companies doubted whether the hong-term unemployed could be trained to sufficiently high skill levels. They were highly critical of what they described as the excessive inflexibility, jargon, bureaucracy and confusion of the division responsible for running the scheme.

Only about 151,000 people have joined the programme, which was launched in Sep-tember, with the aim of providing an average of six months. training to 600,000 people a year. The Government launched a second advertising campaign at Christmas to overcome large companies' reluctance to offer work experience

placements for the scheme.
All but three of the 40 com-panies interviewed had participated in previous government training and employment ini-tiatives. But the survey found that only nine expected to take part in ET and of those eight would limit their interest to seeing how the scheme ran.

Even companies which are reappraising their recruitment policies in the face of mounting skill shortages and the decline in the number of young people over the next four years, were extremely doubtful that ET would provide them with an alternative source of skilled

One employer in south-east England is quoted as saying: "If they need to be on this kind of scheme around here, where there is so much work going begging, then there must be something terribly wrong with them as potential sunployees so they aren't going to be much use even after training." Yesterday's session was co-chaired by Mr Tom King, Northern Ireland Secretary, and Mr Brian Lenihan, the

Another said: "Where is the benefit to us in selecting from a bunch all of whom are likely to be unemployable, otherwise they would not be on the scheme anyway." One said of some of the special categories of unemployed people admitted to the scheme, such as the disabled and ex-offenders: "These categories are just official jar-gon for the general riff raff they want us to take."

Nationalised industries' rate of return to be raised

By Raiph Atkins and Terry Dodsworth

THE RATE of return required on nationalised industries' investment programmes is to be raised to 8 per cent from 5 per cent - the first increase for more than a decade, the Government said yesterday. The rise is designed to bring

public sector companies closer to the performance of private sector companies. The Trea-sury said it would not discour-age investment although initial reaction by nationalised industries yesterday was mixed. The new rate of 8 per cent in real terms before tax will apply to nationalised industries and public sector trading organisa-tions such as Her Majesty's Stationery Office, the Government printer and publisher. Required rates of return

Industries. They apply to investment programmes as a whole rather than individual projects and are taken into consideration when financial targets are set by the Govern-

The Treasury said that since 1978 the rate of return in the private sector has risen to about 11 per cent and that this higher profitability was sus-tainable. The 8 per cent set for the public sector reflected the lower risk of investment pro-jects and a desire to keep the rate fixed over the medium

It said that all investment by the public sector should earn a proper rate of return. The new requirements would have no impact on pricing during the lifetime of existing financial targets, it said.

The Post Office said yesterday that it has been achieving rates of return of between 5 and 8 per cent on its assets although the company sets its main targets on the basis of returns on turnover.

"The new targets will be incorporated into our plans for 1989-90," the company said. British Rail said that in the three divisions not supported by Government funds – its InterCity, freight and parcels services – it had been aiming for a 5 per cent return on investment by the 1992-93

nancial year. Mr Michael Parker, director economics at British Coal, said his company was already able comfortably to exceed the 8 per cent level. "It will have no impact on us whatever," he

UK subsidiary seeks to end eight years of losses

Renault Truck Industries aims for break-even point this year

By Kevin Done, Motor Industry Correspondent

the UK subsidiary of Renault Vehicules Industriels, the French commercial vehicle maker, is aiming to break even this year after eight years of

RTI cut its net loss last year to £1.5m - its best financial performance since the com-pany was formed in 1981 from a deficit of £3.1m in 1987 and £10.8m in 1986. The Dunstable-based truck

maker, formerly Dodge Trucks, which was taken over by Ren-ault in 1981, has run up total net losses in the UK of £39.8m in the eight years from 1981 to

1988.
The group achieved its first operating profit in 1987, how-ever, of £600,000 compared with an operating loss of £6.5m in 1986, and operating profits improved further to £4.3m in 1988, according to unaudited

figures.
The RTI truck operations workforce was cut further last year to 1,167 from 1,319 in 1987 and has been more than halved in the last 10 years from 2,747 in 1981. At the same time truck stock levels have been reduced drastically to 198 vehicles in 1987 and 383 in 1988 from a peak of 2,406 in 1983, while production has been maintained at 4,500-5,000 vehicles a year. The company still carries a

RENAULT Truck Industries, incurred \$4.6m of net financial costs in 1988 and the big jump in UK interest rates could threaten its drive to break into profit this year.

Despite the overall boom in

UK truck sales (above 3.5 tonnes) last year, RTI was one of the few truck makers to suffer a fall in volume sales.

Its sales fell by 8 per cent to 4,639 from 5,042 in 1987. In sharp contrast overall new truck registrations in the UK jumped by 17.2 per cent to 67,918, the highest level reached since the peak year of

Renault's share of the UK truck market dropped to 6.8 per cent in 1988 from 8.7 per cent in 1987 and a peak of 10.6

per cent in 1982. Output at Dunstable fell last year by 10.2 per cent to 4,585 from 5,104 in 1987. RTI group unchanged at £105m. however. reflecting its success in selling higher volume of heavy

RTI suffered last year from its heavy dependence on public sector customers, particularly municipalities and utilities, when the major boom in com-mercial vehicle sales was in the private sector.

At the same time it lost sales of mini/midibus chassis, which had boomed in 1987 after the deregulation of the bus indus-

Its vehicle sales in the 3.51 to 7.4 tonnes category plunged by 40 per cent to 1,354 from 2,244 in 1987. At the same time its sales of 7.5 tonne rigid trucks jumped by 39 per cent to 1,382 and sales of heavy articulated trucks (over 29 tonnes) rose by 24 per cent to 606.

Renault is pinning its hopes on increasing its share of the UK heavy articulated truck market, where it captured a share of 3.6 per cent last year. It is planning to invest up to £3m this year to promote a new service charter and code of practice for its 84-strong dealer network, which is to be dealer network, which is to be launched next week and which it claims will break new ground in operator assistance and service levels.

Renault is still overshadowed in the UK beavy truck market by its international rivals such as Daimler-Benz, Volvo, Scania and DAF, how-ever, as well as by the small UK-based producers ERF and

The UK remains one of Renault's weakest markets in Europe. Overall Renault Vehicules industriels took a 12.3 per cent share of the European truck market (above 5 tonnes) last year and achieved record net profits of FFr 1.2bn (£111m) last year.

dations of which were accepted, the Treasury said its reading of the economy had been impaired by the poor state of official data. The Government accepted the inquiry's recommendation for a greater centralisation of the collection of official data in

It will take over responsibil-ity for the of Trade Department's Business Statistics Office and all the statistical series which the DTI is cur-rently responsible, for example

trade figures.
The reorganisation of the CSO represents a significant victory for the Treasury, which has been critical of official sta-tistics recently. The CSO had hoped it would remain in the Cabinet Office where it has resided since its

creation during the Second World War.
The CSO's staff numbers will rise from around 160 to 1,000. Its budget will rise from about

were introduced in the 1978 White Paper on Nationalised Abbey denies monitoring vote

WITH ONLY three days remaining before the deadline for postal votes in the flotation ballot by members of the Abbey National Building Society, the society yesterday denied reports that its board had monitored the progress of the vote through information supplied by the scrutineers, Deloitte Haskins & Sells. In a separate development,

By Our Belfast Correspondent

THE OUTCOME of the review of the workings of the Angio-irish Intergovernmental Con-

ference, set up under the

Anglo-Irish agreement, will be made public within the next

few weeks, it was disclosed last

In a joint statement after a

long meeting of the conference in Belfast, British and Irish ministers said they intended to complete the review and pub-

lish the results at their next

The conference was estab-

lished under the agreement to institutionalise links between Dublin and London under the

Republic's Foreign Affairs Min-

Both sides are reported to be

ference meetings to include

try and the environment, in addition to political and secu-rity issues, but it is unlikely

there will be any major

The review has been carried out without the support of Unionists in Northern Ireland,

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meeting.

Anglo-Irish review

publication imminent

the Building Societies Commission issued a further reminder that it might not allow the flotation to go ahead, if it decided that Abbey National's board had been one-sided in presenting the flotation issue.

Mr Michael Bridgeman, head of the Commission, was replying to a letter from Mr Chris Smith, a Labour Treasury spokesman, complaining about

who have refused all offers of talks until the Government

indicates its willingness to consider an alternative to the

Both governments con-demned the killings and and reiterated their determination to intensify cross-border secu-

The two sides also discussed the continued disruption to traffic on the Belfast to Dublin

railway line, which has caused

economic chaos and threatened jobs on both sides of the bor-

Other matters discussed yes-terday included policy aspects of extradition arrangements

between Britain and the Republic, the British Govern-

ment's new fair employment

laws and the upgrading of the Irish language in the Northern Ireland school curriculum.

rity co-operation

alleged partiality in material circulated to members by the Abbey National board. Mr Bridgeman said that the Commission had no powers to intervene at this stage, but would have to confirm the flotation if the vote was in favour. The vote is believed to be the largest non-political bal-lot held in the UK with at least

in Brief Brussels clears **Brel debt** write-off

Im pople taking part.

Agreement and suspend the secretariat in Belfast, which The British Government won services the conference. Security was high on the conditional clearance by the European Commission to write off £64m owed by Brel, the railway equipment group owned by the British Railways Board, King and Mr Lenihan discussed the recent IRA murders of two senior Ulster pollice-men, who were shot dead as they returned by car to North-ern Ireland after a meeting with senior Irish police in Dunwrites William Dawkins in Brussels

The decision clears Brel's £14m sale to a management and employee consortium backed by Asea Brown Bovert, the Swiss/Swedish engineering group, and Trafalgar House the UK construction and engineering conglomerate.

.. The Government must, how-ever, submit an annual report to the Commission showing that the company is sticking to its plans to reduce capacity and streamline operations. Officials said the Commis-sion permitted the write-off on the grounds that Brel was not used to working in normal commercial conditions, that the UK railway equipment market is closed to competition from other member states because of national public pro-curement preferences, and that

EC steel warning

the restructuring plan would help curb overcapacity.

The main body representing UK steel users has warned the European Commission that restrictions on investment in coated steel will harm the com-petitive position of European

Brussels is surveying the future market for galvanised and other coated steel which is heavily used in the construc-tion, vehicle and domestic appliance industries.

Rodime resignations

The board of Rodime, Scottish-based computer disk drive maker, accepted "with regret" the resignation of Mr Len Brownlow, chairman and Mr Mervyn Brown, managing director, over measures to help it out of a financial crisis. They have been replaced by Mr Thomas G. Kamp and Mr Peter G. Bailey respectively.

Merchant ships The UK merchant shipbuilding

adustry launched 38 ships of 91,259 gross tonnes last year, nearly twice the 45,598 gross tonnes launched in 1987, according to Lloyd's Register, the independent ship classification society

Lending falls

Consumer lending has fallen sharply in the past six months as a result of the Government's high interest rate policies, Mr John Hoddell, chairman of the Finance Houses Association said Lending in the last quar-ter of 1968 was around the level of the same period a secondary of the same period a year later, he said.

Bank auction

The Bank of England said is to hold a second "reverse auction" to buy back Govern securities and more are likely to be held in the future. The second auction will be held on May 5 and will involve the Bank buying about £500m of medium dated stock. The first reverse auction was held in

Orders blow for AB Electronic By John Ridding expects the impact to be greater in the second half. £782,000 to £36,000 fully diluted

Analysts, who had originally

A SHARP FALL in orders from one of its major customers prompted AB Electronic Products to warn yesterday of a decline in profits for the year to the end of June. Its share price fell 49p to 396p.
Interim results for the six

months to the end of December 1988 showed a 10.9 per cent rise to £7.04m in pre-tax profits. Trading profit, however, slipped from £7.13m to £7.04m reflecting the sales fall to a customer of its assembly prod-uct unit - believed to be IBM. The downturn first emerged

been looking for profits in the region of £19m have revised estimates downwards to around £15.5m. In the year 1987-88 profits doubled to £16.4m. Mr Peter Phillips, chairman, said that orders from the cus-tomer concerned were now improving and that a full

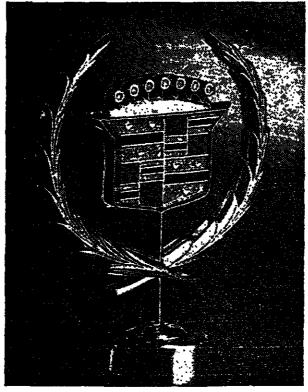
recovery was expected over the next few months.

Turnover for the interim

earnings per share slipped to 16.1p (17p) because of a rights issue at the end of 1987 and earnout conditions concerning a previous acquisition. The board has proposed an interim dividend of 4p (3p). Mr Phillips said that with

the exception of the assembly product business all the group's divisions had experienced an improvement during the period. Telecommunica-tions benefited from its expertise in cable, satellite and security sustems and a good performance was recorded by its automotive division, partic-

period slipped from £97.6m to £97.1m and while profits benefitted from a sharp reduction in the interest charge from in October but was more prolonged than initially expected. Consequently, the company ularly in Germany. £5m to £15-£20m. America's luxury car leader, is pleased to announce its exclusive U.S. delivery plan for European residents.



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MANAGEMENT: Marketing and Advertising

booksellers and authors alike is the fact that publishers fail to distribute their books; a joke in the industry is that British publishers think mar-keting means giving a launch drinks party.

Even authors have difficulty finding their own best-seller on the shelves of their local bookshops; they resort to phoning in with ghost orders.

Traditionally, booksellers buy most of their stock from publishers. But deliveries can take up to a month; Oxford University Press was notorious

for taking six.

"Publishers produce beautiful, lovely books," says Timothy Melgund, marketing manager of Heathcote Books, a paperback wholesaler, "but they are shooting themselves in the foot by distributing so

West Germany, France and the Netherlands have long had large national wholesaling operations. Observers of the industry in Britain are surprised that wholesalers did not establish themselves sooner in the UK, where they consider that centralised collection and distribution would bind a fragmented industry. But now a new breed of wholesaler has moved into the market on the back of the publishers' inefficiency and last year they took 20 per cent of the business.

There are now six national back wholesalers in the IV.

book wholesalers in the UK, and the biggest is less than a year old. Speedy delivery of orders, via computerised stock control systems, is the essence

of their service.

Last year, W H Smith, the
UK's largest book retailer, set up Heathcote Books. Its rival, John Menzies, already has Hammick's Wholesale, which is expanding fast and concentrating its nationwide wholesale operation on a new warehouse in Birmingham this

Heathcote takes orders by fax, 24-hour telephone lines, teleorder and pre-paid enve-lopes. It promises 24 hour turnround, which means that the books - and minimum orders are not required - leave the warehouse in a Securicor van within 24 hours.

In the year ending May 1989, turnover is set to reach £21m, and Heathcote predicts it will double that by May 1991.

Despite teething problems with its computerised ordering system, Heathcote aims to send out overnight any order received that morning to be in the bookshop, anywhere in England, the following day. Wholesalers provide a

WE'VE GOT COMPUTERISED STOCK CONTROL DISCOUNT PRICING AND 24-HOUR DELIVERY. ALL WE NEED NOW IS FOR PEOPLE. TO READ A BIT FASTER



A growing business with a dwindling customer base

Rachel Johnson explains the paradox of Britain's book wholesalers

quicker service, but it is more expensive than that of publishwhich explains their limited penetration into the UK market. The total wholesale market is estimated at £150-£200m, out of annual industry sales of about £1.5bn.

Wholesalers tend to operate on a 15 per cent gross margin. They buy from publishers at a 50 per cent discount, and sell to the retailer at 35 per cent. Wholesalers say that the service they offer makes their price worth paying. Small bookshops, with little shelf space, do not need to clutter up their shelves and backrooms with orders from publishers, or remaindered piles of titles.

Instead, the wholesalers keep a large stock of current titles, (about 40,000), and many publishers' complete lists. All the small bookshop has to do is place its order. And the customer can claim it the next

day.

Kip Bertram, chairman of Bertram's Books, a wholesaler of hardbacks, claims that

wholesaling is causing a revo-lution in the book trade. Wholesalers, he says, are exposing a wider range of books to the risk of sale than before. But various things are threatening their new-found

The obvious problem is their expense, which retailers consider prohibitive. Even the major players like Dillons do not relish paying a premium, even for a fast service, which is vital for the health of the small Terry Maher, chairman of

Pentos, says that Dillons, which it owns, only uses a wholesaler in an emergency; otherwise Dillons relies on the publisher to get books onto the shelves. A chain bookshop will use a wholesaler only to "top up" stocks of fast-moving titles. Bertrams recently supplied a chain with 20,802 copies of the top-selling BBC Diet Book for sale the next day; publishers could not meet demand so quickly, though they offer better financial

The question mark hovering over the future of the small independent bookshop, the wholesalers' biggest customer,

is another worry.

Bertram thinks that the campaign, spearheaded by the Pen-tos chairman, to abolish the Net Book Agreement, which allows publishers to set mini-mum prices for their books, will push up book prices and the small independent bookshop out of business.

bookshop out of business.

"The discounted book will look like a bargain, and the recommended retail price will seem like too much. Small bookshops make their money on top sellers, and once this icing goes to the big boys offering discounts, the small shop will go bust," says Bertram.

Wholesalers are also concerned that the small high street bookshop will not be able to afford the higher business rates, scheduled to be levied in 1990, and will have to

ied in 1990, and will have to cede their sites to the chains.

These "multiple chain outlets" such as Waterstones, Sherratt & Hughes, Hatchards and Dillons, could then be expected to buy independents. Arthur Young, the manage-ment consultancy, predicts that the multiples will increase their share of total books sold from 17 per cent in 1985 to 23 per cent in 1993, all at the expense of the small independent. The consultants expect between 200 and 300 small bookshops to close by 1995.

On top of these threats, the Pentos group is winning itself a reputation for "aggressive credit management," which in turn is hurting the wholesal-

According to the industry's publication, The Bookseller, this amounts to taking longer credit periods than almost any other leading bookseller - up to 100 days to pay monthly

Both Bertram and Heathcote stopped supplies to the Dillons shops last month, and there have been complaints from both wholesalers and publishers that Dillons' suppliers were

being used as bankers.
"Late payments mean that
Dillons will soon be looking at empty shelves, and will be in no position to offer its customers discounts if it breaks the Net Book Agreement," says

Despite these problems wholesalers say they are set to thrive. They have technology, speed, and they offer an essential service to the small independent bookshop. But if their main customer disappears, they will have to woo the hig chains. Agency fees

'It keeps us on our toes'

Philip Rawstorne explains why Hyde is paid by results

hen a company has to replace its adver-tising agency, it loses a significant investment, says a significant investment, says
Thayne Hansen, director of
communications for Dow
Europe, the chemicals group.
"A great deal of time and
effort goes into ensuring that
the agency understands the
company, its culture, its business, its products. If the
agency gues, all that is lost agency goes, all that is lost, and you have to start all over again with a new agency.
"I want to do everything I

can to ensure that the investment in our agency produces a return not only in the immedi-ate future but that it is also going to produce greater returns in the long term." It was with such thoughts in

mind that a year ago Hansen proposed to Hyde & Partners, its London advertising agency, a new kind of relationship based upon performance re-

lated payment for its services. Hyde, a business-to-business specialist whose clients include Gould Electronics, Amdahl and Blue Circle, had then been working for Dow Europe for some 18 months on advertissome 18 months on advertising, direct response, and public relations campaigns, many of them pan-European in scale.

It was paid for this work under a standard agency contract, partly by commission — mark-ups on advertising space and other products and seed seed.

and other products and ser-vices bought on Dow's behalf and partly by fees.

Hansen says: "I emphasised that I was not just trying to find a way of reducing that compensation. I fully expected to continue to compensate Hyde at competitive levels for the service it provided." the service it provided."

A four-fold increase in Dow

business for the agency this year — at £4m a year, it now represents a fifth of Hyde's turnover - undoubtedly sweetened the approach. But Peter Hyde, chairman and managing director, says: "The mutual trust already established was a key factor in enabling us to redefine our relationship."

Hyde recognised the potential advantages of a new performance-related payments system. "If it worked well, it meant that Dow would never take its business away." He adds: "I also found the prospect entrepreneurially exciting. It would keep us on

tives to improve our service, exceed Dow's expectations, and earn a bonus. It would mean that any problems could be identified quickly and precisely, and removed before these county to be business relatives.

and PR, much of it on a pen-European scale

our toes by giving us incen-

they soured the business rela-tionship."

measure costs precisely, and to

check continuously certain key ratios to ensure we remain a

profitable agency."

These internal controls are open for Dow's inspection. As a

ate the extent to which Hyde buys goods and services on its behalf — and the cash flow

problems that might ensue for the agency if Hyde's mark-ups on the deals were removed and

Dow was "delinquent" in pay-

Dow responded by offering to underwrite Hyde's cash-flow with an annual cash injection

based on the net costs of third

ing the accounts.

result. Dow is able to appre

The right label

sells more works of art.

ment of risk, Hyde, in turn, was able to offer to pass on any discounts obtained as well as a reduction in its hourly charges for its work for Dow. "We pro-posed certain rates," says. Hyde, smilingly, "and Dow beat us down." Hansen and Hyde agree that

party purchases.

With the removal of this ele-

beat us down."

Basic remuneration thus agreed, Hansen and Hyde them set about establishing a system of measuring the agency's performance that would determine whether, at the end of each year, it would get a bonus or forfeit some of its profit.

"It had to be a qualitative evaluation." says Hansen. It was decided — with some "psychological objections" from Hyde — that a zero rating would be set for a level of service that met Dow's expectations. Plus or minus ratings twas the strength and sophistication of the agency's internal accounting and administrative controls that proved the basic essential for devising the new compensation system. Hyde says: "Our computer software enables us to monitor exactly the level of service given to each of our clients; to

tions. Plus or minus ratings would measure the extent to which performance exceeded or fell below that norm.

The two men drew up a list of about 40 criteria on which the agency's service would be rated. There would be an over-all assessment of the agency's work, and judgments on performance in specific areas such as account management, research, public relations, media, creativity, production

and finance.
On its handling of Dow's media requirements, Hyde's service would thus be measured according to the effectiveness of its negotiation of advertising rates, its ability in selecting media positions, its control of media budgets and its help in providing Dow with general media information.
On the production side, it

general media information.

On the production side, it would be judged by its proficiency in selecting and handling suppliers, by the quality of print and press reproduction, and by its ability to meet delivery deadlines.

The agency's creativity would be evaluated by reference to the concepts accepted

would be evaluated by reference to the concepts accepted as "right first time", and by the quality of visual executions and draft copy.

Overall, Hyde's commitment to Dow, its responsiveness to the tasks set for it, and its control of job budgets would be

trol of job budgets would be taken into account.

The evaluation, it was agreed, would be carried out agreed, would be carried out by the Dow executives working most closely with Hyde. Han-sen gave them an individual "weighting" according to their degree of involvement to make it less likely that the evaluation would be distorted by any one off involvement.

To identify any problems that Dow, itself, might create in the working relationship, a set of criteria was then estab-lished to enable Hyde's staff to evaluate Dow's contribution, in setting realistic budgets and timescales for its targets, in supplying technical and mar-ket data, and in its speed of approval for work orders, invoices and payments.

An arbitration procedure was also agreed. But that is not a provision to allow either of us to scrap the system if we do not like the results," says Peter Hyde. "We have set agreed objectives. Arbitration should ensure that nobody can

manipulate the situation."

The new payments system came into operation on January 1 this year, with upper and lower limits set for Hyde's total remuneration.

"If we achieve the highest possible rating, we shall double our profit this year on the Dow business," says Peter Hyde. "On the lowest rating, we would cover our costs but make no profit at all."



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CWDE, Regent's College, Inner Circle, Regent's Park, London NW1 4NS.

The Awards

In order to encourage others to follow, four trophies will be The IBM Award for Su

Development (for commercial activity that has resources).

The RTZ Award for Long-term (for a Company whose operation commitment to the sustainable

development process is proven over time). The Williamson Tea Amard for

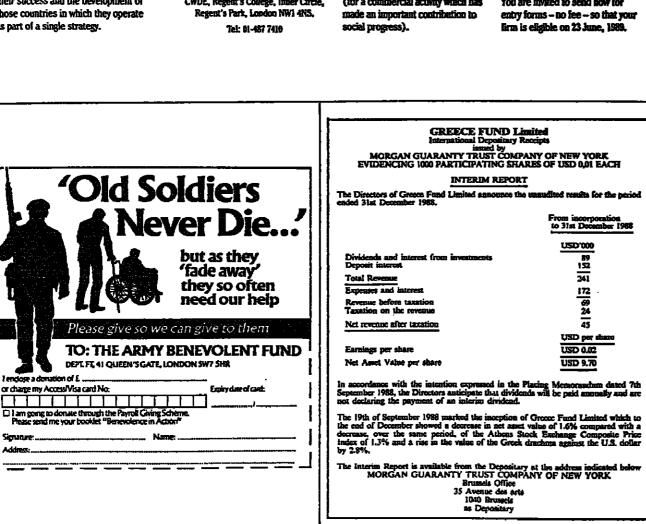
Social Progress (for a commercial activity which has

The CWDE Award for Effe

Communication (for an item of company publicity material which increases understanding of the contribution which can be made to development by British business).

The judges & timetable

Award-winners will be selected by a Panel of Judges to include Lord Callaghan of Cardiff, Baroness Ewart-Biggs, Rt. Hon. David Howell, MP, Mr Oliver Lafourcade, Sir Peter Marshall, Dr I.G. Patel, Mr David Suratgar. Whatever its size, your Company may merit such influential recognition. You are invited to send now for entry forms - no fee - so that your







Take off for £25 for £25 and and give the children a break. We'll offer you a free 'companion of just £25 (for European donation donation donation of just £25 (for European donation dona

TERMINAL
Save the Children Y
BRITISH AIRWAYS

destinations) or £50 (for International

destinations) to receive your second

ticket. It could be just the break your

partner needs. It's certainly a break

the children need. For full details,

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ticket before 12th May for

any flight up to the end

of August and make a

A problem becomes a quantum opportunity

Clive Cookson explains why electronics researchers are focusing on ultra-small devices

ics industry has reduced the size of components on a typical inte-grated circuit from ten microns (millions of a metre) to one micron. This has led to spectacular improvements in performance and to reductions in cost and energy consumption. But the laws of physics mean that a further tenfold reduction in the size of conventional electronic components

will not be possible. When a transistor is made as small as 0.1 microns, the electrons which carry the electric current no longer operate as free-flowing particles – and "quan-tum" effects begin to interfere with normal operation.

These present the industry not only with a problem but also with a tremendous oppor-tunity. Researchers are design-ing a new range of ultra-small electronic devices which take advantage of quantum effects to work much more quickly than conventional components.

Texas Instruments recently

announced the development of "the world's first quantum effect transistor" at its Dallas laboratory. It is 100 times smaller and capable of switching 1,000 times faster than a conventional transistor.
"Practical applications are

about a decade away, but one day we might see a lap-top supercomputer that runs on flashlight (torch) batteries, says George Heilmeier, chief technical officer at Texas Instruments. "The increase in performance – and decrease in cost per function - that quantum effect devices promise make comparing them with today's semiconductors like comparing semiconductors with yesterday's vacuum

Quantum effects begin to come into play when semicon-ductor materials are laid down in layers, each less than 100 atoms thick. The electrons can no longer move freely in all three dimensions and under this constraint they begin to behave not only as particles but also as waves. They occupy

strongly as in 1988.

Consolidated Income Statement, SEK m

Other operating earnings

Income after financial items Nonrecurring items

Income before year-end provisions and tax

Consolidated net income

Calculated net income per share, SEK

- after nonrecurring items and full lax

During 1988, AGA concentrated its operations in three areas: Gas,

Frigoscandia and Energy. The Group also strengthened its positions

in these areas through investments in new plants and acquisitions.

Income from Gas operations and Frigoscandia improved in 1988,

while earnings from Energy operations declined. It is difficult to com-

Consolidated sales totaled SEK 9,805 (1987: 10,591) m, an increase of

Operating income after normal depreciation rose 20 percent to SEK 1,334 (1,115) m, and income after financial items increased 13 percent to SEK 1,150 (1,014) m. Operating income corresponded to 13.6 (10.5)

percent of sales and income after financial items to 11.7 (9.6) percent.

Nonrecurring items in 1988 amounted to a surplus of SEK 48 m. In

operations. The amount includes capital gains of SEK 6 (61) m from

1987, nonrecurring items yielded a deficit of SEK 176 m, which included anticipated loss of SEK 214 m from the sale of Tool Steel

pare results between 1987 and 1988 due to acquisitions during the

two years and the divestment of Tool Steel operations effective

11 percent after adjustments for operations sold and acquired.

on capital employed, before tax

- on adjusted equity, after tax Average number of employees

Operating expenses

Normal depreciation

Operating income

Dividends, etc.

Interest earnings

Interest expenses Exchange rate adjustment

Minonty interest

 after tax paid after full tax

Return, percent

Year-end provisions

ver the past two energy levels and "resonate" when confined to a region the same size as their wavelength. rather like a piano wire or gui-tar string producing sound at

its resonant frequency.

Many quantum effects can
only be described by mathematical equations, and attempts to explain them in everyday language inevitably sound bizarre. An example is resonant "tunnelling" - a key concept in quantum electronics by which an electron or other subatomic particle can pass through what would be an impenetrable barrier according to the laws of classical physics. It has been suggested that the phenomenon of "cold" nuclear fusion, announced at the University of Utah last

month, is a quantum effect — atomic nuclei joining together as a result of tunnelling. John Beeby, professor of physics at Leicester University, says that the difficulty of

'One day we might see a lap-top supercomputer that runs on torch batteries'

explaining quantum electronics is one reason why the field receives so little attention from the public compared with more glamorous subjects, such as high energy physics which can be visualised in terms of tiny particles smashing into one another at very high speeds. Despite the lack of public

interest, governments and industry are committing substantial resources to research into the "low-dimensional structures" which produce quantum effects. The UK Science and Engineering Research Council has spent £22m on its Low-Dimensional Structures and Devices Programme over the past five years. SERC esti-mates that 620 scientists and research students are working on the subject in Britain.

There are two techniques for laying down extremely thin layers of atoms in order to

make low-dimensional structures. Both require very sophisticated computer-controlled equipment.

Molecular beam epitaxy (MBE) is the most sensitive method and it can be used to thick. Beams of atoms or mole

cules are deposited on a heated surface in a vacuum. Metal organic chemical vapour deposition (MOCVD) is a slightly less sensitive but more versatile technique. Gases such as trimethylgallium and arsine are mixed with a carrier (usually hydrogen) and allowed to flow over a heated surface. There the gases dissociate and deposit the semiconductor constituents as atomic lavers.

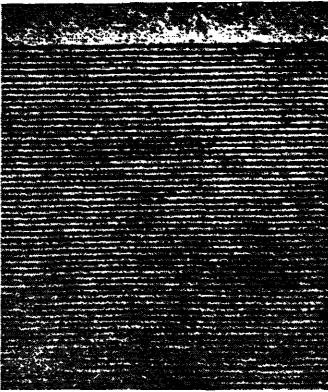
Low-dimensional structures have enormous promise for the future, but the practical applibe in niche markets." says Professor Michael Pepper, who heads the semiconductor phys-ics group at Cambridge Univer-

The most important commercial application of quantum electronics so far is to produce more efficient semiconductor lasers. STC, the UK electronics group, makes powerful mili-tary lasers which use quantum effects.

This year STC, at its factory in Devon, will start to produce quantum effect lasers for the new optical media being introduced to store computer data. And the company has a contract from the European Space Agency to develop similar lasers for flashing messages between satellites.

These "quantum well" lasers are based on layers of gallium arsenide four or five atoms (0.02 microns) thick. "The electrons and holes (electron vacancies which act as positive charge carriers) are trapped in very small regions in the semi-conductor," explains Roger Gibb, technical manager of STC's optical devices division. This makes the recombination of electrons and holes, which is responsible for the light emission in a laser, much more effi-

Quantum lasers under devel-



This is a cross-section of a "quantum superlattice" grown at Philips Research Laboratories in Redhill. The image, taken with a transmission electron microscope, show alternating layers of gellium arsenide and aluminium arsenide, The thickness of each layer is three atoms or about 0.01 microns - 10,000 times thinner than a human hair

enough to make commercial

However, Professor Pepper's

group in Cambridge is develop-

ing "the next generation" of equipment which will combine

MBE and lithography in a single machine. With this, it will

be possible not only to produce

better quality quantum wires and dots but also to make

entirely new devices based on

alternating sequences of

atomic layers - known as "quantum superlattices" (see

Researchers at the Univer-

sity of California, Santa Bar-

bara, have taken a quite differ-

ent approach to quantum wires. Professor Plerre Petroff

and his colleagues recently succeeded in making a parallel array of millions of ultrafine

wires in one stage by MBE.

They grew the wires on the microscopic steps of a tilted crystal surface. The technique

works because the atoms, once

deposited, migrate and accu-

mulate in these steps - rather

like snow drifting across a ploughed field and accumulat-ing in the furrows.

opment at Standard Telephone not sensitive or reliable Laboratories, STC's research centre in Harlow, will generate many megawatts of energy per square centimetre. "They will be much brighter than the surface of the sun," says Professor Colin Goodman of STL. Most development work so

far has focused on ultra thin layers, in which the movement of electrons is constrained in one dimension and free in the other two. But scientists expect to obtain more spectacular quantum effects by imposing restrictions in one or both of the remaining dimensions.

In a "quantum wire" the electrons are free to travel in one dimension. And the ulti-mate low-dimensional structure is a "quantum dot" or "quantum box" which does not extend for more than 100 atoms in any dimension Researchers have made

quantum wires by using high resolution electron beam lithography to slice up atomic layers that have been laid down by MBE or MOCVD. And the wires can be divided again to produce quantum dots. But the techniques used so far are

a chip

Photos from

TOSHIBA, the electro

company, and Full Photo Filth have made an agreement which should help take the electronic still camera into the consumer market. companies are working on a product called the IC Card Camera, in which images are stored in a digital rated-circuit no

chips, rather than on the two-inch magnetic disk stor of current designs. Both companies believe that the establishment of an industr formal in this area is the key of the product.

capacity comparable with conventional film cameras it is hoped that the signals coming from the image sensor can be sufficiently

compressed to record 50 trames on a 20 megabit card. It is expected that the card will use Toshiba electrically sable, programmable, read-only memory (EEProm) devices. These hold da indefinitely without a battery, whereas the prototype cameras developed so far have used random access back-up. Toshiba and Fuji believe

that they will achieve picture quality comparable with Super-VHS video and better than with rotating disk

Since the picture information is held in accessible digital form, picture content and colour can be modified. And with no moving parts, reliability is expected to improve.

Foam insulation without CFCs

FOAM plastic for use in the building industry, produced without chlorofluorocarbons (CFCs), has been develo by Cape Phenotoam of Tyne and Wear, in the UK.

CFCs are widely believ to be destroying stratospheric ozone, allowing excessive ultraviolet light to reach the earth's surface.

The foam plastic, which is made in board, sleb and block form, is said to be ideal for industrial insulation. particularly in heating and ventilating systems and in industrial plant which calls

for lagging. Known as Capaphen, the

material is claimed to react better to fire then other plastic foam products. It rates negligible smoke

of low toxicity and also has low water vapour transmission. The thermal conductivity, or "k" value, is 0.03 and the material ca

+ 120 deg C.
Foam plastics account for 18 per cent of the UK's least plastic insulation containing CFCs was used in UK buildings and nearly 3,000 tonnes of CFCs were used to produce the material.

Guarding against porous castings A SYSTEM for impregnating castings with realn, to guard against porosity, has been aunched by Ultr International, of Birminghan in the UK. Porosity reduces the strength of castings, giving rise to stress areas

Called MX, the system has been designed to meet the needs of advanced manufacturing lines, included automatic handling and integrated menute ms. It consists of five stions installed beneath a small gentry crane or an automated transporter system, which will move baskets of castings under

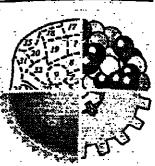
er control. The stations carry out ora-washing, air remov and curing of the tion. Each function can be programmed to end the best results for a particular product.

Automatic loading and unloading of the baskets can be provided to allow the MX Autom to be integrated into a flow-line. Other treatmen such as phosphating and chromating, can be incorporated.

Tank-like tracks for tractors

A FRENCH company, Colment-Cuveller, has developed a system call Kitco that can be fitted to a tractor to give it the gripping power of a heavy-duty construction vehicle.

Made in one piece from reinforced rubber, which is each track is capable of transmitting high torque. Two tracks are fitted, each running



WORTH WATCHING

Edited by Geoffrey Charlish

supplementary tension who Acting rather like a tank rubber track is kept teut by hydraulic rams. Once fitte the tracks provide a five-fold contact with the ground

A further advantage is that the tractor's weight is distributed over a wider area avoiding soil compaction in applications like spraying or spreading fertiliser.

Stowaway tall with a big lift RAY Smith Tail Lifts, of Peterborough in the UK, has launched a model that can cope with a load of one tonne, but can be stowed away

under a truck's chastis to take up only the last 1.3 metres of the vehicle's length. The company claims the unit, called Zoom RS10Z, is at least 700 kg lighter, 2509

heaper and 50 cm shorter than rival products. It comprises a self-contained, electrohydraulic lift that rolls in and out on short tracks bolt either side of the chassis When retracted under the tall it does not project beyond the back of the vehicle. Neither does it encreach on

road level to the height of the truck floor. The Zoom is also available in detachable form — it can be removed in less than 15

the truck's floor structure or

chassis shape. Extended for

use, it can lift one tonne from

CONTACTS: Toshiba: Tokyo: 457 2104. Cape Phenotosm: UK, 081 418 1111. Utraseal: UK, 0875 467000. Colmant Curveller: France, 2051 3838. Ray Smith: UK, 0733 46824.

Naskar 🔻 🗆

Income of the AGA Group, after financial items, increa nt in 1988, to SEK 1,150 million (SEK 1,014 million 1987), in accordance with the preliminary report.

The Board of Directors proposes an increase in the dividend to SEK 6.50 per share, as against SEK 5.25 last year. In 1989, Group income is expected to increase but not as

AGA's own valuation of its energy assets indicates SEK 65 to 85 per AGA share.

AGA Group Final Report

1988

9.805

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-644

1,334

368 -487 -86

1,150

1,198

-15

-401

-228

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318

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379

-465 -40

1,014

-176

838

-12

-176

17.40

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124

16,138

on 1988 Operations

Including AGA's share of profits in major associated companies, the Group's calculated net income before nonrecurring items amounted to SEK 950 (826) m after deductions for tax paid and to SEK 725 (646) m after full tax.

Group investments in plant and equipment totaled SEK 1,540 (1,828) m, including SEK 204 (142) m for plant in acquired companies. To this should be added SEK 151 m in additional expenditures for acqui-

Gas operations

Sales from Gas operations in 1988 rose 18 percent. Recently acquired companies accounted for six of the 18-percent increase. Operating income increased 33 percent, of which five percentage points was contributed by new companies. Margins, accordingly, increased from 14 percent of sales in 1987 to 16 percent in 1988. Operations in the Nordic countries and Latin America yielded particularly notable improvements in eamings.

Capital expenditures declined as planned in 1988 and investments in plant and equipment amounted to SEK 1,227 (1,345) m, or 18 (24) percent of sales, Large atmospheric gas plants were completed in Brazil and Venezuela and the construc-

and in West Germany in cooperation with Klöckner Stahl. La Liquéfaction de l'Air S.A., a gas company in France, was acquired in 1988. In the U.S., AGA acquired Welders' Supplies and Gases Inc., a gas and welding distributor.

tion of new gas plants was started in Sweden, Finland and Uruguay

Group Operations, SEK m	1988	1987
Gas		
Sales	6,734	5,716
Operating income .	1,076	806
Return on capital employed, percent	18	17
Investments in plant and equipment	1,227	1,345
Average number of employees	9,919	9,313 .
Frigoscandia	•	•
Sales	1,968	1,698
Operating income	182	151
Return on capital employed, percent	17	18
Investments in plant and equipment	230	· 224
Average number of employees	3,060	3,026
Energy		
Sales	1,107	1,097
Operating income	76	99
Return on capital employed, percent	11	13
Investments in plant and equipment	82	89
Average number of employees	564	566

Frigoscandia

Friooscandia sales increased 16 percent, of which five percentage points was attributable to recent acquisitions. Operating income rose 21 percent, including nine percentage points contributed by new companies. Income from storage and food processing as well as equipment sales and transportation operations improved in 1988.

Effective October 1, the Group's cold store and transportation operations in Denmark were expanded through the acquisition of A/S De Danske Kalehuse Cold Stores. Earlier in the year, Frigoscandia acquired a majority share in Design Systems Inc., an American engineering company that has developed systems used to cut lood products with

with 1987. Furthermore, additional shares were acquired in a nuclear power plant, which, in the short-term, leads to a reduction in income.

In accordance with a decision reached at an extraordinary Shareholders' Meeting on October 21, 1988, AGA's employees in Sweden

Revenues from Energy operations rose one percent last year but

income declined due to less favorable weather conditions, compared

were invited to subscribe to convertible debentures. At the same time, certain management personnel in AGA companies outside Swede were invited to subscribe to debentures with equity warrants. The offer was accepted by 88 percent of AGA employees in Sweden and 99 percent of entitled personnel outside Sweden. As a result, AGA issued a convertible loan in February 1989 totaling SEK 204 m, corresponding to 887,250 restricted B-shares after conversion at a rate of SEK 230, and a debenture loan with equity warrants totaling SEK 70 m, corresponding to 275,000 free B-shares at a rate of SEK 254. Maximum dilution of share capital from the issues will be 2.45 percent.

luation of AGA's Energy operations, etc.

Because of the considerable value currently represented by AGA's Energy operations the Annual Report contains a detailed description of the energy assets and AGA's view of their value. AGA estimates the market value of these assets, plus AGA's shareholding in Avesta AB, to between three and four billion Swedish Kronor, corresponding to SEK 65 to 85 per AGA-share. The book value is SEK 1.2 billion corresponding to SEK 25 per share.

Dividend proposal

The Board of Directors has proposed an increase in dividend from SEK 5.25 to SEK 6.50 per share; in total SEK 308 m. The Annual General Meeting will be held May 23, and May 26 is proposed as the record day for dividend payment. The dividend is expected to be paid through VPC on June 2

Consolidated Balance Sheet, SEK m	1988	1987
Liquid assets and investments	2,945	2,551
Accounts receivable, trade	1,714	1,889
Other current receivables, etc.	510	503
Inventories	673	1,215
Long-term receivables, etc.	498 -	356
Shares	617	654
Land, buildings, machinery	<u>8,094</u>	7,749
Total assets	15,051	14,917
Short-term loans	1,446	3.044
Other current liabilities, etc.	2,166	2393
Long-term loans	3.175	1.569
Other long-term liabilities .	1,735	1,904
Convertible loans	3	· 4
Minority interest .	75	165
Untaxed reserves .	. 2,505	2,141
Share capital	1,182	1,182
Legal reserves	1,797	1,787
Free reserves	413	282
Net income	<u>554</u>	446
Total shareholders' equity	3,946	3,697
Total liabilities and shareholders' equity	15,051	14,917
Solvency, percent	34.9	32.9

Forecast for 1989

A satisfactory start has been made to 1989, with the exception of the impact on energy operations of the mild Swedish winter, as well as obvious risks for exchange-rate adjustments in a number of Latin American countries, However, AGA expects a continuing improvement in consolidated income in 1989, although not as strong as in 1988.

Lidingö, Sweden, March 29, 1989 AGA Aktiebolag

Board of Directors



AGA shares are listed on the stock exchanges in Stockholm, Hel

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S.p.A. - Registered Office in Milen - Via Pola no. 14 Share Capital Lit. 300.000,000.000 fully paid up - Milan Court, Companies Registry No. 12857 - Fiscal Code no. 00886060167

NOTICE OF A GENERAL MEETING OF SHAREHOLDERS

Shareholders are hereby convoked to attend an ordinary General Meeting of shareholders, to be held at the Company's registered office in Milan, Via Pola no. 14, on 13 April, 1989, at 11.00 a.m. (first call), and if needed, on 14th April, 1989 (second call), same time and place, in order to discuss and vote upon the following items on the

Reports by the Board of Directors and Statutory Auditors on the fiscal year 1988;

2: Financial Statements for the year 1988 and resolutions relating thereto:

 Appointment of an Auditing Company for the auditing and certification of the accounts for the financial years 1989/1990 and 1991 under D.P.R. no.136 of

4. Appointment of Directors and any authorization according to article 2390 c.c.

Those shareholders who have deposited their share certificates, at least five days prior to the General Meeting with the registered office or with the depositary banks listed below will have the right to attend:

Banca Commerciale Italiana, Banca Nazionale dell'Agri-cottura, Banca Nazionale del Lavoro, Banca Popolare di Bergamo, Banca Popolare di Milano, Banca Popolare di Novara, Banco di Napoli, Banco di Roma, Banco Lariano, Cassa di Risparmio delle Provincie Lombarde, Credito Italiano, Credito Romagnolo, Credito Varesino, Istituto Bancario Italiano, Istituto Bancario San Paolo di Torino, Monte del Paschi di Siena, Monte Titoli (for certificates deposited with the same), Nuovo Banco Ambrosiano.

NOTICE TO HOLDERS OF WARRANTS to subscribe for shares of Common Stock of

TDK CORPORATION

in conjunction with

U.S. \$150,000,000 3% per cent. Bonds 1991

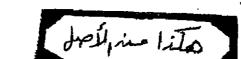
A General Meeting of the Shareholders of TDK Corporation (the "Company") beld on 27th February, 1989 has resolved to change the Company's financial year-end from 30th November to 31st March, as a transitional measure, the Company has a four month financial period running from 1st December, 1988 until 31st March, 1989 and thereafter its financial year will run from 1st April until 31st March in the next year. Accordingly, the record date for payment by the Company of cash dividends will be 31st March in each year.

Notice is hereby given that, as a result of the foregoing, the Dividend Accrual Period (as defined in Condition 4 of the Warrants) with respect to the start of the Company issued upon exercise of the captioned Warrants, will be a four-month period ending on 31st March or 30th September in each year.

TDK CORPORATION

Dated: April 6, 1989

By: The Bank of Tokyo Trust Company on Disbursement Agent



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Great acting — shame about the scripts

PATTY HEARST Paul Schrader

PUNCHLINE David Seltzer -

CROSSING DELANCEY Joan Micklin Silver

ALIEN NATION

Graham Baker **PARENTS**

LA LECTRICE Michel Deville

Datty Hearst is a fascinating true-life story and should have been a fascinating film But as directed by Paul Schrader and scripted by Paul Schrader and scripted by Nicholas Kazan, it is a fascinating miss. If only the spirit of Welles's Citizen Kana, that fictionalised life of Miss Hearst's grandpappy, had come down from its heavenly Yanadu to hits Schrader's heavenly Xanadu to bite Schrader's film in an impressionable place. Patty Hearst, you recall, was the

19-year-old heiress who in 1974 was kidnapped, held captive and possibly brainwashed by lunatic-fringe terror-ists. "We are Symbionese if you please" they cried, or might have done, as they crashed into her apart-ment one February night and hauled her off for a 7-month stint of bank robbery, ransom demands and politi-

Section State of the Section S cal propagandising.
First the good news. Hearst is superbly played by Natasha Richardson, daughter of Britain's own onewoman answer to the Symbionese-Liberation Army, Vanessa Redgrave. Richardson's American accent could fool all the people all the time, and her early terrors are powerfully con-vincing. Cowering in a cupboardprison, she is visited by bullying silhouettes demanding sex, ideological submission or voice-tapes to send to the outside world.

Meanwhile panic visions of her potential fate — a body thrown into a grave — blink through the early cenes in black and white, And Schrader's stroboscopic style, where shadows flicker like bats and light pulses in long, cerie funnels, puts us in touch with the kidnappers disori-

But once Patty leaves her cupboard and joins in with the terrorists, the movie becomes both fuzzy and ordi-nary. We never know her true motives: we never again enter her mind. All we see, as we potter on from robbery to robbery, is this Hole in the Head gang who when not being amusingly loopy (especially the white filling moment of glory and applause? member, who, keeps blacking up. (Of course same answer.) believing that thacks are the truly true. Fertolining your heart out to a cold



Natasha Richardson in "Patty Hearst" and Tom Hanks in "Punchline"

The film would have picked up if Kazan's unexciting, linear script had been discarded and if Schrader the talented director (Cat People, Mishima) had formed a one-man team with Schrader the brilliant writer (Taxi Driver, Raging Bull). Then sparks might have flown, a volatile story might deservedly have ignited.

Still, better this than David Seltzer's Punchline, which tries to bring new life to that old perennial, the brokenhearted clown. But the writer-director's attempt to plant the kiss of life on a story about a two aspiring stand-up comics (Tom Hanks and Sally Field), who find the grief behind the greasepaint in New York's seedy clubland, resembles an asthmatic's attempt to blow up a defective rubber

Scene: "The Gas Station" comedy club. Time: now, or more accurately never. Hanks is the ex-medical student and budding comic genius who falls apart on stage the first time a top TV talent scout comes to see him. Will he recover and come good again? (Of course: this is Hollywood: next question.) Fields is the downtrodden housewife who defies her husband and three children to tread the nightly boards. Will she find her fulnightly boards. Will she find her ful-

freedom-fighters) are unamusingly or hostile audience is a frightening brainless and bellicose. experience and one with which David Selizer, who screenwrote Six Weeks and Table For Five, will probably be familiar. Punchline has one thing going for it: Tom Hanks (late of Big), he of the tousled, rubbery charm and fizzing delivery. (Does he shake him-

self up like a champagne bottle before

You believe that Hanks could be a great stand-up comic as you never believe it of Sally Field, all apple cheeks and self-ingratiation. And considering how maturely he handles the tear-jerking scenes, Hanks could even become a great movie actor. But finally he too is defeated by the film's deadly triad: its mushy plot, its muzack music and its determination never to find a truthful middle way

between the cute and the cautionary.

Cuteness is less terminal in Crossing Delancey, though I do suggest an immediate check-up. This Jewish-American folk comedy from director Joan Micklin Silver (Hester Street, Head Over Heels) turns a stage play by Susan Sandler into a low-energy, high-saccharin movie. Chestnut-curled, blue-eyed Amy Irving (is she turning into Mary Pickford?: I think we should be warned) manages an Upper West Side bookshop by day and dreams of romance by night. Will it be with famous Dutch author Jeroen Krabbe, a preying Priapus under the Pulitzer facade? Or will it be with handsome pickle vendor Peter Rie-

Amy's Jewish mother (Reizl Bozyk) clucks and counsels. Amy's boss (George Martin) gazes solicitously at (George Martin) gazes solicitously at her across his crowded celebrity soirees. And the streets of New York fill up with Sylvia Miles (blousy matchmaker). Rosemary Harris (snooty authoress) and other advanced divas looking for employment. (I most cherished the feather-batted old healsdy who comes into a hatted old bag-lady who comes into a bar one night and sings "Some enchanted evening" to a thunderstruck clientele.)

The movie is sweet-toothed to a fault, and Amy Irving in repose (which is most of the time) tends to resemble a beautiful piece of pottery: poised, glazed and vacant. But there also much scatterbrained charm. And no one stages better than Ms Silver those scenes where Jewish community life takes on a dottiness all its own. The circumcision party (complete with fainting aunts): or the old people's anti-mugger class, where Mace sprays and high-pitched whistles jostle for favour with the good old-fashioned kick in the shins.

A kick in the shins would have no effect on "Newcomers:" or as they are known in the racist slang kicked around in Alien Nation, "slags." Slags are extraterrestrials with bulbous heads and piebald scalps who in some unspecified future live in Los Angeles;

unspecified future live in Los Angeles; 300,000 of them having touched down in the desert, a kindly US Immigration has allowed them to stay.

Now look. Drunkenness (the Newcomers get sloshed on sour milk.)

Mayhem. Murder. And if detective James Caan is to find the slag who shot dead his partner during a robshot dead his partner during a rob-bery, he will have to team up with the LAPD's first Newcomer to join the force: one "Sam Francisco" (Mandy

Patinkin).
Directed by Britain's Graham Baker, this cop thriller cum race-rela-tions fable is merry in concept but mundane in execution. Once past the teasing shock of the make-up - good-ness, is that Terence Stamp under a panoply of putty as chief villain? we are into a routine crime romp complete with buddy-buddy central duo and chase-me-chase-me finale.

A far better fantasy-spiked thriller

is Parents. Randy Quaid and Mary Beth Hurt are a radiantly normal couple. They live a lovely life in 1950s America with their little son (Bryan Madorsky) and their nightly barbe-cues. So why is Bryan afraid of the dark, why does the barbecue meat look funny and why is school psychiatrist Sandy Dennis - twitching, tou-sled and chain-smoking (would you accept a certificate of sanity from this

woman?) - so concerned for the boy?
Find out, This hissing horror film
puts the "Ssss" back into Suburbia
and is a splendid directing debut for
actor Bob Balahan. In an Eisenhower America of bobbed skirts and Buddy Holly music, something unspeakable stirs: and Balaban's gymnastic camera soars and slithers in its wake.

Late nights only at the Screen Baker

Street. But if you pack the cinema,
they may give the film a proper run.

Elsewhere for your pleasure we have La Lectrice and Dutch Film Week. The first is Michel Deville's adults-only tale of a girl (Miou-Miou) who likes to read to the disabled or disadvantaged. She reads best from a prone position — say for argument's sake a bed — and she is often more comfortable and she is often more comfortable after removing the odd article of clothing. With her help, I could have got through War And Peace and the complete works of Proust at an early age. Deville's comedy is crisp, pokerfaced and subversive: as good as his Death In An English Garden, better than his Polycopet. than his Poltoquet.

Holland Film Week (Cannon Shaftesbury Avenue) lays 15 new Dutch films at our feet and lasts for one week from tomorrow. Included: Amsterdamned, Egg, Iris and other gnomic titles sometimes accompanied by gleaming films. Check out modern European cinema's leading emergent

Nigel Andrews

Awake and Sing!

PALACE THEATRE, WATFORD

By the standards of his Hollywood expose *The Big* Knife, or the agonised personal duels in Clash By Night and The Country Girl, Clifford Odets' 1935 Awake and Sing! is gentle, slightly unfocused domestic drama. The opening scene anticipates Neil Simon's recent autobiographical strain, Brighton Beach Memories for Brighton Beach Memories for instance.

family squashed into a small Bronx apartment in the harsh 1930s, dominated by matriarch Bessie. Husband, Myron, is ineffectual (his wife worked to thehecital (his while worked to keep the family while he went to law school), her son, Ralph, frets in Uncle Morty's clothing business, her daughter is pretty, dissatisfied and, we soon learn, pregnant. And her septuagenarian father is sus-tained by his train pregions for tained by his twin passions for Karl Marx and Caruso – whom we hear in Bizet and Meyerbeer (especially "O Par-adiso", something of a symbol of the promised earthly para-dise of America) on records that Bessie will in time smash with calculated fury. Daughter Hennie makes a

marriage of convenience to a husband she despises. The matriarch sabotages her son's romance with an unsuitable girl. The old man falls off the roof. And throughout we welcome the abrasive interjections of the play's most interesting character, the war-wounded Moe, bitter, wisecracking and foul-mouthed, but ultimately - and the play is, despite everything, optimistic decent.

The writing works up to a yrical outburst of rhetorical intensity affecting both Moe, as he prepares to steal Hennie from her stifling marriage, and young Ralph, who a week after the old man's possible suicide, realises his grandfather's bequest of freedom. "I swear to God I'm one week old." It must be admitted that the soaring, sinewy metaphorical style is at its most dated by the time the

If the writing lacks a clear



Elaine R. Smith

aim, Martin Johns' set echoes the uncertainties, more trendy Clapham than Depression Bronx. The lack of focus tells with Doreen Mantle's Bessie, not deeply enough portrayed to be either monstrous or noble. The intelligent Miss Mantle steers a course between both without really getting more than skin-deep.

Lou Stein's production gets better performances from the men than is strictly proper in a well-run Jewish household. Michael Grandage, as Ralph, Cyril Shaps, as the grandfather, and, especially, Michael J. Jackson, as the cynical Moe, display vitality and conviction. Mark Coleman is likeably wimpish - just avoiding caricature as the unloved husband of Hennie; whom Elaine R. Smith (Daphne in TV's Australian soap opera, Neighbours) makes spirited and touching in her frustrations and divided loyal-

The play is pleasant enough minor Odets. The best was yet to come; this helps fill in the

Martin Hoyle

WIGMORE HALL

John Aler, a current Occasionally, in Schubert John Aler, a current international mainstay of 18th-century French opera and Mozart, is also a song-recitalist of great polish. His first appearance at the Wigmore, on Tuesday, was an occasion of pleasures both gentle and profuse.

The platform manner is relaxed, concealing (but never at any moment forsaking) a concealing (but never and later in a closing Rakhmaninov selection, one felt a maninov selection, one felt a maninov selection, one felt a certain lack of emotional impulsiveness. The temperature failed to rise for the concluding ecstassies of "Gany-mede", and Mr Aler's high temperature failed to rise for the concluding ecstassies of "Gany-mede", and Mr Aler's high temperature failed to rise for the concluding ecstassies of "Gany-mede", and Mr Aler's high temperature failed to rise for the concluding ecstassies of "Gany-mede", and Mr Aler's high temperature failed to rise for the concluding ecstassies of "Gany-mede", and Mr Aler's high temperature failed to rise for the concluding ecstassies of "Gany-mede", and Mr Aler's high temperature failed to rise for the concluding ecstassies of "Gany-mede", and Mr Aler's high temperature failed to rise for the concluding ecstassies of "Gany-mede", and Mr Aler's high temperature failed to rise for the concluding ecstassies of "Gany-mede", and Mr Aler's high temperature failed to rise for the concluding ecstassies of "Gany-mede", and Mr Aler's high temperature failed to rise for the concluding ecstassies of "Gany-mede", and Mr Aler's high temperature failed to rise for the concluding ecstassies of "Gany-mede", and Mr Aler's high temperature failed to rise for the concluding ecstass at any moment forsaking) a

fastidious command of musical manners; Mr Aler's high tenor can manage salon graces or moments of delicate repose every bit as well as the houte. contre flourishes he essays in Rameau operas. He is altogether a cultivated

artist, who savours words (his French is particularly well-formed, but his German, Italian, and Russian are hardly less clear and communicative) and binds them into smooth, shapely phrases. He doesn't force, or drum up effects for their own sake

In the opening group of Reynaldo Hahn melodies the unemphatic poise of line belonged, one felt, to a singer of an earlier era: certainly, anyone who can float "Tyn-clumsy and heavy-fingered pia-daris" with such quiet elegance nist than Michael Cordavana. is a stylist of no ordinary

The same criticism could

perhaps be made of the three Liszt Michelangelo Sonnets (whose order the singer reversed), but the control of gentle reverie developed its own poetic aura, and the voice rose to its high D flats without strain.

It was also a pleasure to hear five American songs - late Victorian drawing-room in style and sentiment - so finely judged and delivered, with only the hint of a smile for such as Clayton Johns's "I Love, and the World is Mine Broad send-up would be easier,

but not half so enjoyable. Mr Aler should be persuaded to give regular London recitals but from now on, please, in the company of a classier, less

Max Loppert

Haydn's Creation

Simon Rattle's recent South Bank performance of Schoenberg's Gurrelieder still rings in one's ears; and yet his account of The Creation on Tuesday, this time with a carefully reduced London Philharmonic. had equally magnificent peaks. The large London Philharmonic Choir had a lot to do with that, of course, not to mention Haydn himself. Still, The Creation - despite the initial "Representation of Chaos," which predictably Rattle made deep, dark and fraught – is essentially inno-cent and cheerful, less dramatic than any late Haydn Mass. It was the conductor's masterly pacing of the work, number by number, with most of them kept beautifully down

The LPO players relished their pictorial turns as much as Rattle did; Haydn took an uncharacteristic delight here - or, who knows, perhaps a long-awaited opportunity - in supplying musical cartoons of all the fauna as God creates them. Invidious to mention particular turns: the flutes, however, who get the entire aviary, were witty and mellif-lnous in solo, duet and trio. But the scoring is rich in less obvious inspirations, and Rai-tle set them out with the utmost clarity and tenderness. The parts for the three solo-ists in The Creation are crucial, especially when sung in the language of the audience (Haydn nearly set the original, anonymous English libretto, but settled for a German ver-sion which could then be backtranslated). For the specific and very period-bound tone of

the piece has to be captured faithfully and maintained: pious, naive and sweet, but everywhere robust, and eager in pursuing the simple narra-tive. Philip Langridge caught it to a nicety, and Arleen Auger's current manner - sometimes thought a bit unforthcoming in dramatic music - could hardly be better-found than in this work: without sophisticated airs, she sang with delectable elegance. But there was also the bass David Thomas, whose highly individual style proved uncannily apt in a part which makes him first God, and later a uxorious Adam. His faultless diction, and still more his tell-ing declamation, drew extraordinary things from his music, and one was deeply persuaded by all of them: a marvellous study

David Murray

Missa Solemnis

BARBICAN HALL

Of all the major choral works used to, and uses that it is arguably Beethoven's foundation to create a Missa Solemnis, brought into Beethoven sound that is strong the world after a long and diffiand muscular. If on some cult period of labour, that one occasions in the past his least wants to see become an performances have given the everyday experience. To hear, in a matter of weeks, two and a half performances of it, if one counts Marriner's revival of the Mass's partial premiere, would certainly have seemed

too many. It is, therefore, a tribute to Jeffrey Tate and the English Chamber Orchestra that their performance on Tuesday should have been so compelling. No doubt a forthcoming recording, to be made over the next few days, helped. But for Tate himself the Missa Solemmis would in any case seem to be a central work.

In true Germanic style he builds his orchestra from the bass line up, just as Jochum voluminous in size, deeply

impression of being solid and not much more, that was not however the case here.

The "Quoniam" and "Credo" were both announced with affirmatory fervour and the chorus work generally went with plenty of energy. Though it may be a kind of interpretation that never allows any cloud of mysticism to settle over the score, that did not mean any lack of emotional engagement, especially when Tate was accornying the mezzo Waltraud

Wagnerian portamentos as she let feelings overflow at "passus et sepultus est" may not be to all tastes, but how she made the words tell. Then again, in the "Agnus dei", it was Meier who fired the music with an emotion that seemed to sweep both Tate and Carol Vaness, the marvellously secure soprano, along

passionate in timbre. The

The other soloists were the lighter tenor of Hans-Peter Blochwitz and Hans Tscham-mer, an able bass, while the somewhat augmented Tallis Chamber Choir sang with an almost total absence of the strain that is so often the root of weakness in performances of this work. The recording should go well.

March 31-April 6

Richard Fairman

ARTS GUIDE

to scale, that allowed the full-

throated paeans to soar. The choir were at their brightest

EXHIBITIONS

The Royal Academy, Italian Art in the 20th century: after Ger-man and British, the third in man and British, the third in the Academy's roughly biennial sequence of major national sur-veys. Until April 9; sponsors Al-talia and Fist. The Barbican Art Gallery. The Last Romantics. A fascinating study of the romantic, symbolic and decorative strain in British painting, that links Burne-Jones and the later ure-Rabhaelites

and the later pre-Raphaelites to Stanley Spencer and the Slade muralists of the 1920s. Daily until

The Whitechapel Art Gallery (in collaboration with the Fur cio Joan Miro, Barcelona). Joan Miro: Paintings and Drawings 1929-41 — a study of the purest and most shatracted of the Surrealists through the period of tran-sition from his earlier, directly figurative work. Daily except Mondays until April 23 — sponsored by Citicorp/Citibank. The Hayward Gallery, Leonardo da Vinci: Artist, Scientist, Invenon vinc: Artist, Scientist, inver-tor. The most comprehensive exhibition ever staged of the drawings of Leonardo, including 88 from the Royal Library at Windsor Daily until April 16. The Hayward Galler, La France: Images of Women and Ideas of Celebration of France, the Revolution Revisited. The xhibition is an odd and delightful anthology of images of that daunting personification of La turbines seductive, sometimes France, Marianne, as she has been has been depicted in French art over the two centuries. Daily

until April 16: then on to the

. . . .

Walker Art Gallery, Liverpool,

Grand Palais. The French Revolution in Europe. A vast exhibi-tion organised by the Council of Europe tries to situate the French Revolution in the social

French Revolution in the social and political context of Europe as a whole. Closed Tue. Late opening night Wed, Ends June 26 (42895410).
Grand Palais. Paul Gauguin.
Coming after Washington and Chicago, 250 works from all over retrospective of the legendary penure maudit, influenced at first by the impressionist Pis-sarro and later by Degas and Ceranne. Until April 34, closed Tue; late closing night Wed (42

96.58 30)... 96 58 30).
The Louvre. The glass pyramid, built by LM. Pet, the Sino-American architect, has opened to the public as a dramatic entrance to one of the world's most

famous museums.

Open Sam-form, Mon and Wed until 9.45pm, closed Tue.

Musée Jacquemart-André. Russtan historical costumes. Lemingrad's Hermitage Museum has lent 200 exhibits from its trea sure trove of historical costumes dating from 1700 to 1914. Some 50 portraits complete the exhibi-tion. 158. Bid Haussmann. 12 noon-6.30pm; ends May 31. Musée des Arts Decoratifs. The intimate world of Alexander Calder, some 300 works, most of them gifts to family and friends and, as such, exhibited inventiveness and sense of humour of the sculptor. Until May 21. Closed Mon and Tue

(42305214)
Musée d'Orsay. Paul-Emile
Miot's photographs from Tahiti
1869-1870 show the melancholy
reality behind Gauguin's dreams
of an exotic paradise. Closed
Mon, ends April 23 (40494814).
Masée de l'uvanheure Trate. Musée du Luxembourg. Trea-sures of Gallo-Roman Silverware. sures of Gallo-Roman Silvers-miths' work is brought to life by the rich finds on the territory of Roman Gaul. 19, rue de Vaugi-rard (4242595). Closed Mon, ends April 23. Musée de Cluny, Medieval art in Beris, The abbots of Cluny.

in Paris. The abbots of Cluny built their magnificent late Gothic town house in the heart of the Latin Quarter on the blackened rums of Roman baths. Place Paul-Painlève, Métro Odéon. Closed Tuesdays and hunchtimes.

(42608214)

Palais des Beaux-Arts. Art Deco in Europe. Tues-Sat, closed Mon. Ends May 28. Musée Royaux d'Art et d'His-toire. Tibet — Terror and Magic, sculptures and paintings of lama-ist gods on loan from the Musee

Guimet, Paris. Closed Monday ends May 14 (733.9610). Banque Bruxells Lambert. Women at the Time of the French Revolution - daily, ends may 15. Galerie CGER. The Heritage of the French Revolution 1794-1814, daily ends June 11.

Frankfurt

Je Suis le Cahier', the sketchbooks of Picasso. This exhibition of 40 sketchbooks and around 200 paintings, organised by the New York based Pace Gallery

and sponsored by the American Express company, will have its second stop here in Frankfurt on the European tour. Ends May

Schirn Kunsthalle und Kunstver ein, Am RömerbergProspect 89. Peter Welermair director of Frankfurt's arts association has again chosen a wide variety of artists with around 80 painters and sculptors from 15 different countries for this year's Prospect 80 Ends Mer 21 89. Ends May 21.

The Bank für Arbeit und Wirt-

The Bank für Arbeit und Wirt-schaft. A large and varied exhibi-tion of paintings and water col-ours by George Eisler, one of Anstria's best known painters, is on show. Eisler left Vienna during the War, lived in Man-chacter but was one of the few chester but was one of the few artists to return. Ends April 20. Secession. There is always some Secession. There is always some exhibition by Austrian artists on show here. But it is also worthwhile to go downstairs and see Klimi's Beethoven Frieze, which has been restored to its original place.

A New Art Gallery, run by the state-run Leanderbank, makes its debut traith, what is consented.

its debut with what is expected to be an exciting exhibition on Egon Schiele, one of Vienna's greatest finde siècle artists. The Kunstiorum, a new art gal-lary run by the state-run Leanderbank, makes its debut with the Leopold collection, a Vien-nese who bought several paint-ings by Egon Schiele, one of the leading lights of Vienna's fin-desiecle, for next to nothing in the

Rome Palazzo Braschi. Views of Rome

by Giambattista Piranesi 93 oy chainceants a Prinnesi: 33 engravings by Piranesi: and con-temporaries (including his son, Francesco and his maestro, Giu-seppe Vasi) covering the years 1745 to 1778 at a magical period in the city's history. Until April

New York

Pierpont Morgan Library. Master drawings borrowed from Hol-land's oldest museum, the Teyler in Haarlem, focuses on work by Michelangelo, Raphael, Golzins, Rembrandt and Guercino among 100 pieces from the 16th and 17th centuries. Ends April 30. Museum of Modern Art. In advance of its arrival at London's Hayward Gallery in November, the first retrospective of the work of Andy Warhol since 1970 surveys all his work from the 1950s, covering the Campbell's Soup cans, silkscreens on canvas of Elvis, Jackie Kennedy, Marilyn Monroe and other movie stars, disaster paintings and numerous self-portraits. Ends

Washington

National Gallery of Art. Cézanne: the Early Years. Already seen at London's Royal Academy of Art and the Musée d'Orsay in Paris, the exhibition comprises 65 oils and 35 drawings showing Cézanne's proto-im pressionist techniques from 1859 to 1872. Ends April 30.

Chicago

Art Institute. As part of a national tour, 67 rare ancient Tokyo

chosen to demonstrate the devel-opment of western art from ancient Greece to the Renaissance as well as to present the

rospective featuring more than 200 paintings, prints and draw-ings by the great French Symbol-

in contemporary Japanese art.
Closed Mondays.
Grand Gallery, Odakyn Department Store, Shinjuku. Ancient Greece and Rome. Sculptures, ceramics and other art works, depicting the gods and goddesse of classical myth, on loan from the State Museum of Ethnology in Leiden, Holland. Closed Tues

painted terracotta trace the development of the human form in art from the tenth to the fifth centuries BC. Ends May 7.

National Museum. Screen Paintings of the Muromachi Period (1334-1573). The Muromachi Period corresponds to the Renais sance in Europe and much of its art was produced under the influence of Zen Buddhism and of Chinese ink painting of the Sung and Yuan dynasties. Closed Mondays.

National Museum of Western Art. Masterpieces from the Vatican. A somewhat random selection of paintings and sculptures, chosen to demonstrate the devel-

architecture of the Vatican itself. Closed Mondays. National Museum of Modern Art. Odilon Redon. A major ret-

ist. Closed Mondays.
Hara Museum, Kitashinagawa.
Hara Annual IX. Recent works
by ten young and upcoming Japanese artists: an opportunity to view trends and developments

SALEROOM Profit for Pension Fund

of its sale of 25 impressionist and modern works of art at Sotheby's on Tuesday evening the British Rail Pension Fund is crowing about the foresight of its investment in art during the 1970s. The auction brought in £38.35m, which, even allowing for various commissions to Sotheby's, leaves the pensioners with over £30m as against the £3.4m the Fund paid for the

art a decade or so ago.
After all expenses (and VAT) the pictures yielded a cash return of 20.1 per cent per annum, showing a real return. after inflation is taken into account, of 11.9 per cent. If the Fund had invested its £3.4m in Equities rather than art at the same time its portfolio now would be worth around £20m, a return after inflation of 7.5 per cent a year.

In all the Fund spent £40m on art, and has now disposed of around a quarter of its 2,700 items by value. The success of the Impressionists has greatly boosted its return to date, lifting it to 6.9 per cent after infla-tion, which suggests that art was a better buy than either gilts or property. All told the Fund has now brought in £59.7m net from selling off its holdings, and the next important auction, of Chinese ceramics. is scheduled for Hong Kong

No wonder then that Mr Maurice Stonefrost, chief executive of the Fund, should say yesterday "we are satisfied with the results of the sales so far." The highlights were Renoir's "La Promenade",

to the London dealer Baskett & Day (the Fund paid £682,000 for it in 1976) and the £6.71m for a Monet view of Venice which was acquired for £253,000 a decade ago. In the general auction which followed a Gauguin Tahitian scene was within estimate at a record £6.6m.

Jean Fabris, the Frenchman who is trying to stamp out fake Utrillos, had little luck at Soth-eby's yesterday. The saleroom was disposing of seven works attributed to the artist but M Fabris was escorted out when he attempted to disrupt the proceedings. Unlike at Chris-tie's on Tuesday all the paintings subsequently sold, often for higher prices than their forecast. A Japanese bidder paid £297,000, as against a top estimate of £180,000, for a view of the Rue St Rustique.

Undoubtedly there are many fake Utrillos around: he was prolific; led a disorganised life; and is easy to copy. But Mr Fabris' belligerent tactics do not seem to have unsettled prospective buyers.

The auction of second division Impressionists did remarkably well, with a total of £9.6m and only 5.7 per cent unsold. There was a record price of £330,000 paid for a work, "Les Baraques," by Henri Le Sidaner and £154,000 for a seascape by Henri Moret. A rather boring Monet of cliffs sold for £352,000 and a Marie Laurencin of two girls went to Japan for £341,000,

Antony Thorncroft

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Thursday April 6 1989

The lessons of Recruit

IT HAS BEEN quite a week in the life of machine politics worldwide. On Tuesday in Chicago, Mr Richard Daley reclaimed his eponymous father's old mayoral fief, mainly because, in the 13 years since his father died in har-ness, the city has been poorly run. Yesterday, in Tokyo, Mr Noboru Takeshita, the Japanese Prime Minister and pure product of a political system much like the elder Daley's, apparently stood at bay, confronted by new charges that he had taken money not once but twice from the insidious and ambitious Recruit Cosmos

company.
It is hard not to feel sympathy for Mr Takeshita. The sys-tem in which he has spent his career has served Japan well in the post-war years. Real policy may well have been made mostly by the bureaucracy and the business community, but politicians played an important role in keeping the show on the road, reconciling conflicts and generally making sure that the country enjoyed much of the substance and all of the trappings of democracy.

Individual politicians rarely have seemed to make a big difference. Of recent prime minis-ters, only Yoshida, Tanaka and Nakasone can be said to have been truly distinctive. But sometimes one has been called on for a particularly difficult task. This was Mr Takeshita's charge in getting enacted an important tax reform bill, which he duly accomplished late last year by adept use of precisely those insider's skills learned at the traditional polit-

ical wheel. All his reactions to the Recruit affair have reflected either bewilderment that the rules of the game have sud-denly changed or a conven-tional desire to point the finger of responsibility at others, mostly at Mr Nakasone, still a political rival. This is at least

Heavy casualties

For though Recruit seems to have operated on a scale that dwarfs previous influence ped-dling and though its cull of casualties is unusually heavy. its methods were no different from those tolerated and condoned by most elements of JapSo it is no surprise that Mr Takeshita has expressed neither outrage nor remorse, sim-ply because neither would More likely his experience under Mr Tanaka would per-suade him to ride out the

those obligations.

Bankers who have been happily lending money to local authorities for years are growing worried that Whitehall would like them to limit the practice, if not cut it out altogether. That lending they are

gether. That lending, they con-clude, may have allowed local councils to spend money in

ways that are at odds with Mrs Thatcher's view of the appro-

Indeed, some argue privately that that was precisely what

Nicholas Ridley, the Environ-ment Secretary, had in mind

when he refused to sanction payments by Hammersmith to its bankers, forcing councillors

to choose between honouring their debts and being sur-

charged and disqualified Since

then, virtually every other authority has had to seek the

advice of its own lawyers

about which swap and options

contracts, if any, could be paid.

So far, Blackburn, Ogwyr and Harlow public authorities have

said they are withholding pay-

Over the years, banks and local authorities have devel-

oped a symbiotic relationship which has proved profitable to

both. Not only have authorities

provided a low-risk, reliable source of loan demand - pay-

ing interest rates somewhat

higher than top-rated UK cor-

porations - they also periodi-cally deposit funds with banks

when they are flush with cash.

For their part, banks have agreed to trade a variety of

sophisticated financial instru-

ments with local authorities.

helping to reduce the councils

ments for similar reasons.

priate role of government.

Too insular

It would be wrong to conthere is something inherently rotten in the state of Japan. On the contrary the problem with the Japanese political system is that it has been too insular and impervious to outside

Yet Recruit has consumed Japan in a way that previous scandals, even Lockheed, have not. The obvious explanation must lie in the fact that Japan itself may be changing more than its establishment had recognised. Inequalities, mostly wealth-based, have begun to appear: the new value added tax compounds this by being regressive; important parts of the Japanese media, once integral members of the establishment, now seem disaffected; the independent prosecutor himself has proven to be uncharacteristically independent: finally, the Japanese may be getting bored with their lot and with their complaisant

political leadership.

This suggests that Japan is seeking, perhaps still uncon-sciously, a different sort of political leadership able to con-front different sorts of challenges, many of them now international. For all its managerial talents, the bureaucracy is not creative, while, for all their faults, politicians can be. The Liberal Democratic

Party machine is creaking, as interest rate risk - and yield them fee income. It is this last was Mayor Daley's in Chicago towards the end. The siren part of the relationship that song of the left does not attract bankers feel has proved most objectionable to Whitehall. but the voices of the nationalist right are growing louder. So, in looking beyond Mr Takeshita, as is surely now necessary, the LDP, for reasons of self-interest and the national For its part, the Department of the Environment (DoE) denies it is unhappy with bank lending to local authorities. "If it serves the best interests of good, should be looking for rate payers, then it is all well and good," a DoE spokesman said. But clearly, there is a gulf between councillors' views of their rate payers' best interests new approaches. Fresh laws regulating political finance, even necessary electoral reform, will help, but not unless reinforced by a younger generation of political leaderand the views of the departship. They exist inside the

Beginning in 1982, Whitehall has sought to limit councils' borrowing from banks, initially more because it inflated the M3 measure of the money supply measure of the money supply than out of any philosophical objection to how the funds were used. To discourage bank lending, the Government has been making more funds available, on less restrictive terms, from the Public Works Loan Board, which now provides 77 per cent of all council borrows. per cent of all council borrowing (see chart).
The sale of council houses

Norma Cohen examines local councils' borrowing from banks

hen the London **Local Authority Borrowing** Borough Hammersmith and Fulham announced last month that it Annua Debt to Public would not pay millions of pounds owed to banks under 10 borrowing Works Loan interest rate swap and options contracts, it brought to the Board fore an issue that has been simmering away in bankers' The affair has thrown open the whole question of the relationship between local government and its bankers. And it poses the thorny question of the extent to which central total local authority government is obliged to stand behind the debts of local gov-ernment, even if it disavows

Friendly dealings turn sour

and other facilities has also brought an influx of funds into many authorities, reducing the amount they need to borrow for capital projects.
"Local authorities need

banks now less than ever," said Charles Dobson, deputy manager of capital markets at

Sterling Brokers.
Still, for very short-term borrowings (less than one year) local authorities must turn to the public money markets. These provide the cash flow used to tide them over in between receipts of rates and central government grants.

And the real catch, as Loan

Board officials readily acknowledge, is that its lending, while at very attractive rates, comes with strings attached. For instance, it can only be used for capital expen-diture, and the Public Works Loan Board has the authority to inquire into the purpose of the loan.

There's the rub. Because what local councils really want - and what they are effec-tively being denied by recent restrictions on spending - are funds for day-to-day expenses, not capital projects. Swaps and options generate fees that can be used for current day spend-ing; and some transactions have been accounted for in ways that allow councils to defer expenditures into later years, thus allowing more

money to be spent right away. The central government has already been successful in halting the use of swaps and options by local authorities. Since the DoE's announcement that it could not sanction any payments to banks made under existing contracts, not a single council has been able to enter into a new agreement.

And while no major bank has yet publicly announced that it intends to stop all forms of lending to local authorities, there is anecdotal evidence that some lines of credit are already being scaled back. For instance, the Lancashire Borough of Blackburn, one of the four boroughs that has had to withhold payments to banks, was turned down last week by the first three banks whom its brokers approached for money market borrowings. Ultimately, the authority was able to obtain the funds, but from another council.

The affair may also be troubling non-bank creditors who worry whether the authority had the legal right to sign their contracts as well

Hammersmith's auditors are preparing to file next week for a high court hearing on whether the contracts were ultra vires - outside the council's jurisdiction - and conse-quently unenforceable by the banks. There are no rules specifically barring the use of interest rate swaps or options, and indeed, councils are allowed to undertake actions to reduce interest rate risk and manage debt.

But Hammersmith, which at one time had swap and options contracts outstanding with a notional principal amount of about £5bn, allegedly went well beyond that. Its auditors are expected to point to the council's total actual debts of about £350m (by February) and argue that Hammersmith had in effect turned itself into a trad-ing firm, and as a result, the swaps and options contracts

were illegal. Sources familiar with filings being prepared by both the auditors and the council say Hammersmith does not intend to contest the argument that the swaps were ultra vires.

Legal opinion on the matter

generally agrees that those unfortunate institutions which entered into ultra vires contracts have no right to expect payment. In the case of swaps and options contracts, this could add up to several hundred million pounds spread among 60 to 70 bank creditors. All of this has bankers furlBankers Association, and retained the law firm of Clif-

cils themselves. Indeed, the Bankers Associa-

40%

20%

The Association also argues that aside from a few vague warnings about how certain

of the funds is legal or regular or whether the money raised was properly applied . . ."

But Whitehall has issued repeated warnings that it will not stand behind local countil of the budget and the budget and cils' debts and that lenders and contractors should be fore-warned. And in light of the widely publicised ratecapping of local councils and surcharg-ing of council officials, it is clear that many banks took the warnings seriously. Several, including the major UK clearers, had long ago adopted a policy of not conducting busi-ness with ratecapped councils.

Indeed, local councils such as Hammersmith learned to capitalise on their reputation as well managed boroughs by charging other councils a spread when acting as an inter-mediary on their behalf. Three of the four councils that have halted payments on swap and options contracts had been acting as intermediaries for their less creditworthy counterparts.

Bankers say that their long-term goal is to force the high court and Parliament to codify the legal status of lending to local government, clear-ing up the ambiguitles that exist in current law and in practice. The British Bankers Association has sought the aid of the Bank of England in lobbying Whitehall for changes in the local authority finance bill

ous. A group of banks has formed a steering committee under the aegis of the British ford Chance. It is expected to ask the judge in the Hammer-smith case for permission to

join the action.

It will argue that banks had no way of knowing the con-tracts were illegal; most were placed through money brokers and the bankers had almost no direct contact with the coun-

tion committee has warned the Bank of England that should its efforts to collect from the local authorities fall, its members will probably sue the money brokers – for which the Bank of England is lead

swap contracts were not appro-priate for councils, neither the Audit Commission nor the DoE ever told banks of the legal

ever told banks of the legal hazards they posed.

And the Government's insis-tence that it does not vouch for the debts of local authorities simply cannot be taken at face value, some bankers say.

Beyond that, bankers say, is

the fact that local authority law does not require lenders to ask about the propriety of any loan — even if the funds are to be used for clearly questionable activities. "They could be borrowing money to buy a string of brothels in Nevada and it wouldn't matter," said a swaps chief at one UK clearing bank. The Local Government Act of 1972 says: "A person lending money to a local authority shall not be bound to inquire whether the borrowing

now pending before Parliament that will clarify which loans are legal and which are not. For without that clarity, how can any lender go on doing business with local govern-

for the murder of the presi-

in the tightly-knit group of relatives and retainers sur-

sion nearby. Though nobody can be sure, the word is that

the breeches and hat were a present from Sajida, bought during a shopping trip while exiled in Geneva.

BOOK REVIEW

Gloriana Imperatrix

Books and extended essays about Mrs Margaret Thatcher are ONE OF US By Hugo Young becoming two a penny (or, in this case, one for £16.95) but backwards to the top left, across the several faces of while the sallent facts are com-mon to most of them, they are bossiness, and there is the not all the same Group them in little piles. One one side there is your basic hagiogra-phy, of which we will receive more, no doubt, as the tenth eager young woman, a brand-new member of Parliain little piles. One one side there is your basic hagiography, of which we will receive more, no doubt, as the tenth anniversary of Britain's first woman Prime Minister is celebrated on May 4. On the other is your outpouring of vitriol, venom and spite, of which, I am sure, there will be further examples at around the same date. Mr Young's book is closer date. Mr Young's book is closer to the latter than to heroine-worship, but, in truth, it fits into neither existing pile. It is, Roberts could have done it then it is as likely that Miss Roberts could not have done it

into neither existing pile. It is, simply, different.

This is not to say that it lacks a point of view. Mr Young's professionalism downfall of Mr Edward Heath has often been chronicled But has often been chronicled. But fate made many other contriobliges him to analyse each event with objective care, butions. The incompetence of the 1974-79 Labour Government while his evident disapproval of Thatcherism shines through. was one. Another was the dev He acknowledges his subject's was one. Another was the dev-successes, but, naturally, he astating split that led the does not accept Downing Street social democrats out of the social democrats out of the Labour Party. Mrs Thatcher's does not accept Downing Street hype. He is particularly strong on the Prime Minister's failings. This can upset the balance of the argument. For in some passages Mr Young comes across as an author who, writing of a laboratory rat, holds it by the tail, wrinkles his nose, and describes with evident distaste the physiognomy of what he beholds. The effect is curious: you might agree with more than half of what he says, yet find that his tone can induce sympathy for Mrs Thatcher where to pay the price of her policies, however harsh. Mr Young writes that "she would watch British hostages rot in the undiscovered cells of the Hest-bulkh with a growth indiffer. pathy for Mrs Thatcher where the intended effect might have been the opposite. Do not mis-take my meaning: this book is well written, an easy read. It is just that it is sometimes, shall bollah with as much indiffer-ence as she permitted Sands and his fanatic friends to die in

we say, a touch fastidious.

own would no doubt have cur-

without which the necessary

compromises and stratagems

so did the politician's canny

was learned at her father's knee. The combativeness, the

need to win every argument,

may have come later. Two of the most fascinating

pages in Mr Young's account of

woman of today; move the eye

Long Kesh." He cannot know her inner feelings on these Mr Young's Thatcher is a hardworking, intelligent, mid-dle-English woman. She is posmatters, but the refusals to compromise with hostage-tak-ers or hunger-strikers are well established. Can it be said that sessed of a strong sense of moral rectitude, which on its she is wrong in either case?
The value of Mr Young's account lies in its essential iconoclasm. Mrs Thatcher is a tailed her career at an early stage. It is therefore her good politician, not a superbeing. She is human, not a goddess. The author's character portrait fortune to be imbued with a second, parallel, characteristic – a streak of pragmatism is particularly clear about this.
Its account of the importance
of both her father and her husband reads well. The value she of politics would be impossible. Rectitude became stubbornplaces in people - if she respects and likes them - is ness on many important occa-sions. This served her well, but convincingly described. This is what I wanted to read about; sense of how to get out of a tight spot. The moral sense, the feeling that she can discern after all she is the Prime Minis-

Dame Kina Everage You may not agree with all of Mr Young's judgements. You may wish that this or that had been differently expressed. You may regret the political, as opposed to the economic, emphasis of his book. Yet his pages in Mr Young's account of her progress to her present state of dominance are entirely composed of photographs. Start at the bottom right, just above the caption "Gloriana Imperatrix", and you will find the dignified elder stateseffort to examine the record of a normally fallible individual in a professional manner is a necessary antidote to blind sycophancy.

ter of a middle-rate power, not

Joe Rogaly

Penal policy for the 1990s

THE BRITISH Government is keen to promote the use of non-custodial sentences. This is partly a reflection of its inability to build prisons fast enough to keep pace with the inflow of new prisoners. But it is also a belated recognition that prison is often not an effective form of punishment. It reduces, rather than enhances, offenders' sense of responsibility and does little to deter future crime. The future of penal policy, as the Government conceded in a green paper last year, lies in the development of community-based forms of punishment, which require offenders to face up to the consequences of their

But there are several stumbling blocks. The most serious is that magistrates and judges appear to have little confidence in non-custodial sentences for adult offenders. Probation and community service orders are seen as soft options, suitable for non-serious offences. In recent years they have been used mainly as a substitute for fines rather than as an alterna-tive to prison. The lack of reliance on non-custodial sen-tences partly reflects the climate of the times — the emphasis on retributive justice

– but it also appears to demonstrate a lack of confidence in the probation service, which historically has been the main agency for supervising offend-ers in the community.

New agency

Some proponents of community-based punishment favour the creation of a new agency. The probation service was established in 1907, not to punish people, but to "advise, assist and befriend offenders." Its origins lie in the religious and voluntary movements of the 19th century. Probation workers; many place considerable emphasis on the sociological factors which tend to accompany crime - broken families, homelessness, high unemployment, low levels of literacy and numeracy and so forth. It would be unwise, runs the argument, to rely on the probation service to supervise more intensive forms of pun-

ishment in the community. The Audit Commission, which published a detailed analysis of the probation ser-vice yesterday, is not impressed by this line of argument. The probation service, it believes, is better placed than any other organisation to spearhead the creation of conspearhead the treation of con-structive alternatives to prison. Indeed the Commission goes out of its way to praise the "striking variation of schemes in operation, and the vision, creativity and imagination going into much probation practice." But if the service is to discharge new responsibili-ties effectively, it will need to refocus its activities, develop new skills and establish more robust management proce-

Good practice

One priority is to evaluate the impact of schemes more carefully and then ensure that good practice is disseminated throughout the service. At present, there is little hard evi-dence on what types of supervision are most effective in reducing the risk of re-offending. There are also big varia-tions in expenditure in different probation areas: spending per head varies by a factor of two and spending per indict-able offence (which allows for differences in regional crime rates) by a factor of four. The combination of big variations in expenditure and lack of knowledge about outcomes is reminiscent of the difficulties facing would-be reformers of the National Health Service.

The probation service's "market share" has risen from 9 per cent of sentences in 1977 to over 16 per cent in 1987. The Audit Commission is right to argue for a further expansion in the probation service's role and one that involves a reduction in the use of custodial sentences. But the ease with which the probation service can evolve from its old social work background remains unclear, as does the balance which should be struck between punishment in the community and rehabilita-

The dilemma is that the courts are only likely to have confidence in policies which emphasise retribution, while the historical evidence suggests that punishment for punishment's sake is not a cost-effective policy.

Russian with charm

■ The last time I saw Valentin Falin he was the Soviet Ambassador in Bonn in the early 1970s. Even then he was breaking new ground. A tall, handsome, charming figure, he seemed to take it upon himself to go round persuading members of the Bundestag to vote for Chancellor Brandt's eastern treaties. The open way in which he did it was unprece-

dor at the time.
Falin is now in London along with President Gorbachev. He is also a kind of shadow foreign minister. He heads the central party department for as such, looks after the broad strategy of Soviet foreign pol-

dented for a Soviet Ambassa-

Falin said yesterday that he decided he wanted to stop working primarily for the for-eign ministry, and switch to directing party policy, around 1973. But it took some time for the message to get through He was Ambassador in Bonn for seven years, four months and three days, outlasting four French and three British coun-

terparts. He says that he had his doubts about Andrei Gromyko the former long-serving Soviet Foreign Minister from about 1953. Gromyko could be a difficult man, not used to being contradicted in argument. He was also pro-American: not, Falin adds, in the ideological sense, but in thinking that diplomacy was best conducted through the great powers.

Falin first met Gorbachev, then a little known figure, in Bonn in 1975 at a visit arranged by the German Com-munist Party. He says that he noticed then that he had an unusually open mind and wondered what would become

In the Falin view, Gorbachev came to power 10 years too late. The rot set in the mid-seventies when President Brezhnev was too ill to cope, and his successors were too old

OBSERVER

and incapacitated. Also the end of the Nixon-Kissinger period in the US was a blow to Soviet foreign policy. Moscow could not adapt to the new priorities set by President Carter, nor the early Reagan.

Now Moscow is looking to western Europe as a whole - not just Britain - as well as the US for responses to Gorbachev's policies. The key question no longer seems to be arms control. There are also the environment and the economy. According to Falin, Gorbachev would dearly love an ssurance from Britain and the US that a Soviet applica-tion to join the IMF would not

be rejected. Falin prefers to speak German. In fact, his English is good. He knew Margaret Thatcher before she was Prime Minister and describes her as a "very beautiful lady". He has kept his charm.

Badly packed

One of the reasons why some of the Abbey National voting forms have gone astray, I know from experience, is that the papers have not been put properly into the envelopes. There is a printed address inside the envelope which does not show through in full. The result is that the postmen have some-times put several through one letter box. Only when you open them do you discover they are for someone else.

Nostalgia

■ Everyone will have their own memories of London on April 5 1989. After one of the mildest winters on record, there was rain, sleet and snow, an underground strike to boot, too many tourists getting in the way and too many police preparing for the Gorbachev



"My horoscope warned me my cordless 'phone would get damp today."

visit. At home for some reason there was no hot water and my daughter, preparing to cross the Channel for the first time by herself, had to go Portsmouth Le Havre because of industrial action on the Newhaven-Dieppe route. As it happened, it was the French, not the British, seamen playing up. Otherwise it was just like the old days.

New style Arab ■ Iraqis have been puzzling

in recent weeks over their president's new clothes. Used to seeing Saddam Hussein in military uniform, Arab robes or civilian suits, they have lately been treated to pictures of him sporting a jaunty Tyrolean hat and breeches. The explanation may lie in the recent patching up of a bizarre feud within Saddam's family. Last October, Saddam's eldest son Uday, by all accounts a somewhat overbear ing young man, was arrested



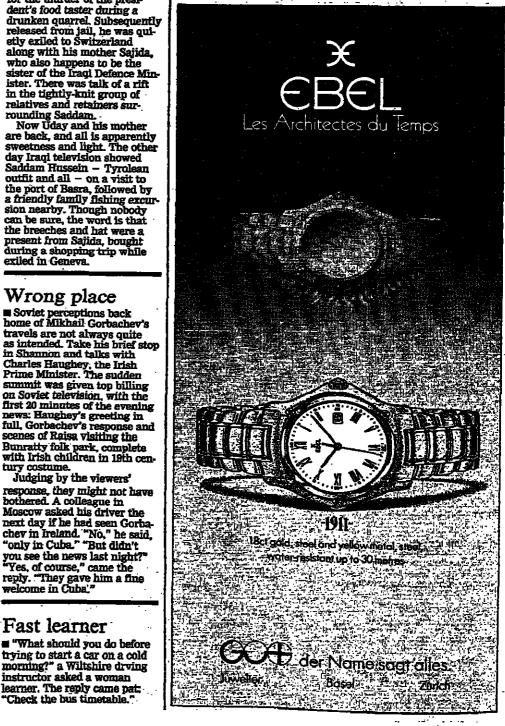
■ Soviet perceptions back home of Mikhail Gorbachev's travels are not always quite as intended. Take his brief stop in Shannon and talks with Charles Haughey, the Irish Prime Minister. The sudden summit was given top billing on Soviet television, with the first 20 minutes of the evening news: Haughey's greeting in full, Gorbachev's response a scenes of Raisa visiting the Scenes to reason visiting the Bunratty folk park, complete with Irish children in 19th cen-tury costume. Judging by the viewers'

Wrong place

response, they might not have bothered. A colleague in Moscow asked his driver the next day if he had seen Gorbachev in Ireland. "No," he said, "only in Cuba." "But didn't you see the news last night?" "Yes, of course," came the reply "They gave him a fine reply. "They gave him a fine welcome in Cuba."

Fast learner

■ "What should you do before trying to start a car on a cold morning?" a Wiltshire drving instructor asked a woman learner. The reply came pat:
"Check the bus timetable."



James Buchan in Valdez looks at the implications of the Exxon oil disaster for Alaska's economy

An ugly, profitable dependency

n Valdez, a small town in in Cordova down the coast Alaska where unshaven men in plaid coats and baseball caps drive through the slush in pick-ups, business goes on till late at night, From phone boxes under the dripping eaves of supermarkets, bits of conversation drift out into the street: "Every radio we have and 50

. . . a more creative contingency-fee structure ..."
Took the whole damn thing

Valdez, a two-storey town under perpendicular mountain peaks, had been through boom peats, nan been through boom and bust before. First there was fur, then gold, then war, then the oil pipeline, then pub-lic spending financed by oil. Now there is the clean-up. 'I wouldn't be supprised if they wouldn't be surprised if they left a billion dollars round here before it's all done," said one local resident.

"They" is Exxon, the largest and richest oil company in the US. In the past week, Exxon has been pouring money into south-eastern Alaska almost as fast as the stricken Exxon Valdez split crude oil into Prince William Sound on Good Friday. Stung by charges of inaction, Exxon is spending hundreds of thousands of dollars each day to keep the oil slick from polluting shore and salmonspawning areas and to rescue a pathetic few birds and sea-

Exxon's other big problem is the Prince William Sound fishing fleet, which is mostly based

ALASKA

Valdez oil spill

Accident site

A Control of the State of the State of States

from Valdez. The fishermen face a thin year, possibly sev-eral thin years, because of pol-lution from the spill. The Alaskan state authorities have banned the boats from going out for shrimp, black ced and berring. And a question hangs over the valuable salmon fishery in the summer. For the moment, Exxon is

paying skippers as much as \$2,000 (£1,170) a day for the use of their boats to lay contain-ment booms in the path of the spill. But the company has pledged to compensate the fish-ermen for lost earnings, and it is being asked for a lot. The fishermen say that 1989 was going to be a bumper year, a \$150m to \$250m year, and they have all sorts of stories to back it up: a herring-roe licence sell-ing for record prices the day before the spill, red salmon heading for \$5 a wholesale pound. They also have lawyers. Even before the clean-up began in earnest, lawyers from Washington, New York, Phila-delphia and the West Coast had signed up pretty well every economic interest in Val-dez, Cordova and the native village of Tatitlek. At least four class-action suits have been filed and these are sure to involve Exxon in years of litigation. The more enterprising lawyers talk wistfully of holding Exxon to punitive as well as actual damage for the spill.
"For attorneys, it's the Oklahoma Land Rush," says Mr
William Bixby, the city's only

Alaskar

pipeline.

Tanker terminal

resident practising attorney who is consolidating a set of actions against the company. By yesterday, Exxon was showing every sign of being in for the long haul. The company, which now has 93 people in Valdez under Mr Frank larossi, president of Exxon Shipping, is renting space all over town on three-month ases. Mr larossi insists that the company will stay until "the job is done."

The company has vast resources of cash and experience. It is as well equipped as any to handle the legal shenan-igans and the cost of cleaning up the worst of the oil. But the nage to Exxon's reputation, and the tarring of BP, Atlantic Richfield and the other major oil companies in Alaska, may prove harder to contain. Alaska, which has been dominated by the oil industry for more than 20 years, has turned against its masters.

Mr. Stave Cowper, the Demo-crat state governor and a typi-cally rough-hewn Alaska politi-cian, has threatened to close the oil pipeline to Valdez unless environmental condi-tions and safety are improved. Even the Alaskans who are in favour of oil development, and they are probably a majority, seem outraged that the industry was so unprepared for the

Mr Roger Herrera, who has prospected Alaska for more than a dozen years for Stan-dard Oil and BP, says he is stunned. "The emotion this has brought out is surprising," he said. "People have taken this almost as a personal affront. Alaskans are a hard hitten lot, but it's as if they felt they'd

Alaska is not like the rest of the US. A vast region, a fifth as large as the lower 48 states combined and with a longer coastline, it is a place where American pioneer ideals are still plausible. All over Alaska are people who have drifted north and west with the army or a welding outfit or the tele-phone company till they reached the state and could go no further. At Kaktovik, a tiny native settlement in the Arctic where the ice pack gleams ver-tiginously in the Beaufort Sea, the leading village spokesman comes from California. But Alaskans are few – a bit

more than 500,000 in number - and are divided over the development issue. The native Alaskans seem torn between a vanishing subsistence life and a white man's existence they do not admire or much understand. Alcoholism is a problem, for whites and natives. Thirty years after becoming the 49th US state, Alaska is a political weakling. Much power lies outside the state with the environmental labbar the federal control. mental lobby, the federal gov-ernment or the oil companies. Ever since the turn of this century, the US environmental movement has seen in Alaska an unspoiled image of what all America should be. It must never go the way of the Appa-lachians, the Rockies or the Sierra Nevada. Though the environmentalists in the rest of the US could not stop oil on the Arctic North Slope or the building of an 800-mile pipeline from Prudhoe Bay to Valdez, they have ensured that millions of acres of Alaska wilderness are protected in some way. And they have so far pre-

vented the oil industry from

persuading Congress to allow

drilling in the Arctic national wildlife refuge - the Anwar, an eerie and beautiful expanse of tundra east of Prudhoe Bay. Washington itself has used Alaska to expunge an unhappy history of its own dealings with American natives. To get the pipeline laid through a thicket of native land claims, the federal government in 1971 handed over - or back, as some people say - some 62,500 square miles of Alaska to cor-

porations formed by Eskimo, Aleut or Indian villages and regions. For all Alaska's great size, as the pro-development party keeps repeating, about half of it is closed off temporar-ily or permanently from the all American world of industrial development and shopping malls. "There really isn't much land in Alaska for develop-ment," says Mr Jason Roth, controller at the First National Bank of Anchorage.
There is oil. Twenty years

after oil was first found on the North Slope, the state depends on it as much as ever. Despite booming timber and tourism industries, Alaska has been in recession ever since the oil price fell steeply in 1986. In Anchorage, where oil industry headquarters rise amid trailers and vacant lots, a real estate slump caused 3,680 residential foreclosures last year, a record. In Valdez, houses were selling before the spill for below the cost of construction.

The state government in Juneau, which depends on Prudhoe Bay and the pipeline for nearly nine-tenths of its 1.7bn budget, has tried to diversify the economy. But it has mostly used the oil money to create a welfare system that belies Alaska's self-reliant image.

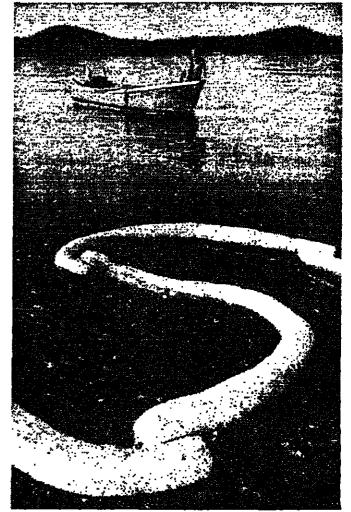
Every Alaskan is entitled to a dividend cheque, probably of \$837 per person this year, from a special fund established to hold oil revenues. The old age pension system is generous. In Valdez, a town of about 3,000 people, taxes paid by the pipe-line consortium, Alyeska Pipeline Services, have financed a library and a school.

That is why Mr Cowper's threat to close the pipeline is not likely to be carried out. Instead, the state seems deter-mined to ensure the spill hurts Exxon enough to make the entire industry much more careful of Alaska. This is also the aim of the moderate envi-ronmentalists in Alaska – peo-ple such as Mr Jim Lethcoe, who came to Alaska in 1967 and lives on a sailing boat in Valdez Harbour. "The lesson of all this is that we should slow down and see if what we're doing is safe and then talk about Anwar," he says.

Before the spill, the industry was on the way to persuading

Congress to open up the wild-

life refuge. With imports of oil now supplying half of US con-sumption, the possibility of a new field under American soil is attractive to law makers. Only one well has been sunk, by Chevron on land belonging to Kaktovik, and the company is not saying what it has found. But Prudhoe Bay production has reached its pea and the companies say they must begin drilling the Anwar if any oil is to be produced by the end of the 1990s. They say they have shown they can operate cleanly and safely in the Arctic at Prudhoe Bay, where the air is sweet by oilmigrate through the founda-



Prince William Sound: containment booms for the oil

tions of oil-treatment units. But it will be hard to argue for Anwar development after the disaster in Prince William Sound. The environmentalist lobby in Washington has been handed a powerful weapon for stopping all development in the Arctic. Mr Roth, for one, is

anxious. "What the Exxon Valdez could do," he says, "is delay, wipe out or postpone development for the future. The Alaska economy is not diversified enough that we can do without oil. I am worried about Alaska five years away

Meanwhile, 11 years on, another oil spill's effects linger in France...

we months ago, a Chicago judge ordered the US oil com-pany Amoco to pay France n (£67.7m) for the damage caused by its wrecked supertanker Amoco Cadiz, 11 years after it ran aground off the Brittany coast.

Judge Frank McGarr took account only of proven damages and the cost of clean-up operations, refusing what he described as "grossly exaggerated" claims for projects aimed at restoring the coastal environment.

With 220,000 tonnes of oil spreading out to pollute 400 km of coastline, destroying valuable oyster beds and ruining tourist receipts, Brittany resents the charge of exaggeration. Few signs remain of the spill on Brit-tany's beaches, but in estuaries and sheltered coves the effects of the disaster can still be felt today.

When the supertanker ran aground in 1978, just off the Breton fishing village of Portsall, the armoury for fighting an oil slick was limited. French naval authorities considered burning the oil, but decided it would take two to three months, and the fumes would probably cause damage to nearby agricultural lands. Gale-force winds and the lack of

only succeeded in bombing the Amoco Cadiz, to release the last of the oil, two weeks after the wreck. Mr Richard Congar, of the University of Western Brittany, notes that clean-up operations are not very cost-effective in terms of oil recovered. He estimates that around 70,000 tonnes of the 220,000 tonne Amoco Cadiz cargo reached the shore, and that only some 10,000 tonnes of this were raked up in the 250,000 tonnes of waste collected during the clean-up

pated in the water or in the atmo-sphere without us knowing the consequences, doubtless more long-term. These observations plead in favour of immediate action on the vessel," Mr

Besides a clean-up operation cost-ing an estimated FFr 450m — still in 1978 terms — on land, and FFr 65m at sea, an estimated FFr 140m of

marine life was destroyed.

The damage was suffered mainly by Brittany's famous oyster growers, who were still recovering from two successive virus attacks that deciexpensive "plate" oyster. The growers, who received FFr 35m of compen sation in Judge McGarr's ruling, were still suffering the effects of the

pollution at least into 1982.

However, estimates are highly conjectural. Mr Congar suggests that on replacement rather than economic cost, at least FFr 800m of marine life was lost.

Nevertheless, the Amoco Cadiz spill did give France some valuable les-sons in how to react to future disasters - prompting the setting up of new research institutes and new pollution control procedures that have

Decisions in the air

From Mr G.W. Thompson.
Sir. I am disappointed that Richard Botwood, director general of the Air Transport Users Committee (Letters, April 3), has once again ignored the regional dimension of airports

The Secretary of State's brief to the Civil Airports Authority was explicit he expected it to consider the full extent of the contribution of regional air-ports before determining future policy for the south-east

of the UK. Unfortunately the analysis in the CAA consultation docu-ment is so flawed as to invali-

date any substantive conclusions, and the full contribution

From Mr Alexander Sandison. Sir, One of the important financial implications of the Abbey National's possible con-version to public limited company status has received comparatively little attention. It is not even mentioned in the board's "transfer document," which is supposed to give members all the material infor-

I refer to the certainty that, if the Abbey converts, large numbers of members will (as some writers have said) accept their free shares and transfer the bulk of their savings to a real building society.

It is a factor which ought to

be quantified, and I have been trying to do so. There are two unknowns: how many members will with-draw, and how much will each

In the newsletter of our organisation, circulated during

Markets in titillation compared

From Mr Alastair Macphail. Sir, I do not take issue with Alan Friedman's assessment of Italian television (March 22); anyone who has been exposed to its wall-to-wall game shows and interminable variety programmes could but agree. But I do challenge his assumption that there is more "titillation telly" in Italy because Italian audiences are

the sin-and-confess attitude

of Italian Catholicism.

In the midst of the "Pamella" affair, and the orgy of muck-raking that the British press appears to be indulging in, a more blatant example of British hypocrisy would be hard to find Three million Sun newspaper readers indicate that the market for titillation in Britain is enormous. Is Alan Friedman telling us that a nation of peo-ple for whom naked breasts are acceptable breakfast-table viewing (the British tabloid press can hardly be called reading) is going to turn up its

ment in the 1985 airports policy white paper. After all, why should Amsterdam be the only beneficiary of the UK's failure to evolve a total national air-

position in the interline trade at the world's crossroads.

G.W. Thompson. Chief Executive, Manchester Airport,

Abbey National members may withdraw funds

(anonymously) the second question. So far 53 members have responded, showing an average of £28,000 each (with 95 per cent "confidence limits" of plus or minus £9,000).

of a regional hub development policy is yet to be tested. But, as Jeremy Marshall of

BAA says (Letters, April 3), it

is only a consultation docu-ment; the Secretary of State

will need to form his own judg-

ment on the final advice he receives from the CAA in July

corrected, I hope. Not many people in the industry concur with the CAA's views.

The scenario which must be tested before the need for addi-

tional runway capacity in the

south east (airspace permit-ting) is put forward, is the

proper development of an alter-native hub at Manchester. This

was proposed by the Govern-

with its errors substantially

The question of how many will withdraw is more difficult. Of the 2,350 households which have contacted us, 116 (5 per cent) have volunteered the information that they will withdraw their savings if the Abbey National becomes a plc. For many — probably most —
of the others, there was no reason why their letter or telephone message should have
mentioned withdrawal.

So the 5 per cent is a very substantial under-estimate. On the other hand, those who have made the considerable effort required to discover our address will be heavily biased towards opposition to convension, and, therefore, towards withdrawal

the week after Easter, we To arrive at a conservative asked members to answer figure for sums to be with-

nese at the kind of shows we get on Italian television? It is true that the Italians are

more voyeuristic, and with the shallow way he ascribes this to port strategy, meeting all user needs? Millions of regional travellers are presently forced to use the London system, con-

tributing to congestion there.

An alternative hub strategy would reduce both the journey time and cost implication for these travellers, and give the UK the ability to maintain its

drawn, it may not be unreasonable to ignore the underesti-mation within our own sample,

and assume that it over-esti-mates those who will withdraw

by a factor of between 10 and

That means that, from the

And many of the non-voting

members are so incensed at their treatment by the Abbey National board that they, too,

will withdraw. At £25,000 each, that suggests a figure for with-

drawals of £1bn - easily, con-

siderably more.
This loss of funds must be

set against the net proceeds of

£15m from flotation — a figure which is heavily disguised in, but which can be deduced from the transfer document.

Alexander Sandison, Vice Chairman, Abbey Members

Against Flotation, 93 Ridgmount Gardens, WC1

probably less inhibited - and

more tasteful - in their public consumption of nakedness, whether on television, in advertisements or in the press.

They also have a more mature

and less prurient attitude to

sex in general. Alastair Macphail,

Via Stazione,

6987 Caslano,

43m voting members, 0.5 per cent to 0.05 per cent (say 1 per cent) will withdraw; that is,

43,000.

Toyota and the TUC From The General Secretary.

Trades Union Congress. Sir, On April 4 your Labour Editor reported that the Trades Union Congress (TUC) intends to propose that Toyota recognise a number of TUC unions, but through single bargaining machinery.
In fact, it is important that I

make clear that we have not yet considered approaches which might be adopted indi-vidually or collectively by the four TUC unions interested in organising at Toyota.

Our current concern is to

establish, through the Department of Trade and Industry, and the Advisory, Conciliation and Arbitration Service, adequate opportunities for the four unions to meet the company and to discuss its inten-tions regarding the possible location of a major plant in the UK - a step we warmly wel-come - and the possible indus-trial relations arrangements. Norman Willis,

Congress House, Great Russell Street, WC1

Trade policy and UK deficit

From Mr Robert Ashmorth. Sir, It is naïve and untrue to state (Letters, March 23) that "there is no European industrial policy which denies free trade with any country that "In reality" are Mr Peter Sachs' words; the italics are mine. To continue by ascribing the current US and British trade deficits to unilaterally open markets is a distortion of

equal magnitude.

The root cause of the UK trade deficit is three years of blatantly consumerist fiscal policy in an economy which historically lacks sufficient manufacturing capacity to

If it is possible to devise a formula alleging that domestic interests are being damaged by dumping, and thereby to penalise the foreign manufacturer while subsidising the same manufacturer to relocate within the EC, then industrial policy is no myth. Robert Ashworth,

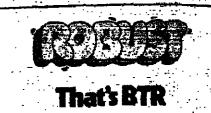
Hong Kong Government Industrial Promotion 6 Grafton Street, W1

operation - at a cost of around FFr 30,000 (in 1978 francs) per tonne any seabed survey since 1927 made it difficult to try to pump oil off the mated stocks of the tastier, more since proved their worth. of oil recovered. CENTRAL **MANCHESTER** DEVELOPMENT CORPORATION Sorm you did not got *
my first letter *
my hovewith a copy* F C Hawkins Esq *** The Hive Honeypot Lane Wessex BB1 BB2 Beesnees يعني المعروب بي 4 April 1989 Dear Fred 1 1 X It was good to see you in such fine form last week. I enjoyed the dinner greatly, and your incident with the lamp post was a most amusing end to the evening. I am sure that the young policeman will not want to take matters further. On the subject of spreading the light, our advertising people (they look younger each year) are trying to convince us to advertise the Corporation. I must say I was pretty sceptical to start with. How do you explain all the merits of Central Manchester in an ad? As I told you, we have about 500 acres right in the centre of As I told you, we have about you acres right in the centre (Manchester to redevelop. That's an enormous area with very exciting opportunities for a variety of interests. My Board and I are determined to achieve outstanding design for the Area, to make Central Manchester even more attractive. There'll be the right balance of homes and offices, with shops, restaurants and pubs. We also want to see lots of grass and flowers and trees. We're right in the heart of the motorway and rail network, London's only 50 minutes away by shuttle - and did you know that from Manchester Airport you can get to 160 international destinations in 35 countries? Please spread the word. I suppose I'll have to listen to the ad people, but watch out for a special invitation to Manchester. We're going to put on something a little different. Of course you'll be invited. I'll see you then. Timmy *and bring your clubs As this letter isn't addressed to you, the reader, you might like to find out more about what the Central Manchester Development Corporation is doing to revitalise the heart of Manchester. Fill in this coupon Company Name _ Pamela Bishop, Marketing Manager, Central Manchester Development Corporation, Churchgate House, 56 Oxford Street, Manchester M1 6EU Postcode Tel.No. Manchester M16EU



FINANCIAL TIMES

Thursday April 6 1989



Gorbachev seeks UK support for arms cuts

MR Mikhail Gorbachev, the Soviet leader, arrived in London yesterday seeking the support of Mrs Margaret Thatcher, the British Prime Minister, to accelerate the negotiations on conventional arms cuts in Europe and the banning of chemical weapons.

Mr Gorbachev, who is in Britain for a three-day official visit, is also expected the state of t

ted to come up with proposals on closer co-operation between West and East Europe, possibly through some kind of institutional link in line with his concept of "a common European house."

It is thought likely that Mr Gorbachev will unveil his proposals in his major speech in the historic Guildhall, in the City of London tomorrow, on the

stressed Mr Gorbachev was not going to present significant new initiatives in addition to the unilateral arms and troop reductions he announced at the United Nations in New York last December, unless Mrs Thatcher herself was "prepared to do business."
"Negotiations are a matter of give
and take," a senior Soviet official said
yesterday. "We would like to see more

flexibility from the other side." British officials, on the other hand, emphasised that they considered it was the West which had put forward detailed proposals at the Vienna-based conventional arms talks, but that the Warsaw Pact's plan was still couched in very general terms.

In particular, Mrs Thatcher is expec-ted to make it clear to her Soviet guest

that Britain cannot accept Moscow's ideas on the denuclearisation of Europe, or even the creation of nucle-ar-free corridors in Central Europe. The most acute difference between the two leaders is the issue of the modernisation of Nato's short-range nuclear weapons, which the Prime Min-ister considers to be an essential part

of Western defence strategy. Another important gesture the Soviets are looking for is British support for their hopes of joining the major international economic organisations, including notably the General Agreement on Tariffs and Trade (Gatt) and the International Monetary Fund

(IMF).

The Soviet desire to join such Western-dominated liberal institutions was

welcomed on the British side last night, though with some scepticism.

Another Soviet idea about which British officials expressed reservations was the possibility of some kind of institutional link between the two halves of Europe. Britain considers bilateral co-operation a more fruitful

formula.
Soviet officials indicated yesterday Mr Gorbachev may also come forward with proposals for practical co-opera-tion on environmental protection, fighting terrorism and combating

prisoners had been released. Showpiece visit, Page 8

In the second major human rights concession on the eve of the visit, Moscow announced that nine Soviet

Castro endures a subtle rebuke over trade

Tim Coone reports on a coded Gorbachev message that Cuba must alter its outlook

¬ HE encounter of the communist Titans is The meeting of Mikhail Gorbachev and Fidel Castro, the Soviet and Cuban presidents, passed with no spectacular pronouncements such as a write-off of Cuba's \$10bn debt but neither did it present a rupture between the leaders' divergent paths to socialism. No behemoths were slain. Nonetheless, it was a signifi-

cant summit. President Castro, for all the histrionics about his independent road to socialism, has been told emphatically that the world is made up of interdependent nations: and that this applies equally within the socialist bloc.

Using the opportunity to address Cuba's 500-member National Assembly in a speech televised live to the country's 10m inhabitants, Mr Gorbachev spoke at length on the goals and reasoning behind his polit-ical and economic reforms in the Soviet Union.

"Most important is radical economic change," he said and expanded on the need to develop and release human potential within the socialist

"Those that march with the times and make the necessary accommodation to the introduction of high technologies into the world will meet with success," he said pointedly.



Mikhail Gorbachev and Fidel Castro embrace after signing the friendship and co-operation treaty in Havana on Tuesday

He also emphasised the need for "more efficient, more dynamic" economic relations with Cuba, a coded admonishment for Cuban failures to meet its trade commitments with the Soviet Union.

President Castro, in contrast, in a defensive and ranting introductory speech (which was almost as long as his guest's) said: "We have not experienced the kind of problems associated with [Stalin]." He added: "There are some who consider me a type of Stalin, but I would say that all my victims are in perfect The fact that there has been

no cancellation of the Cuban debt is significant in itself.

Cuba is not to be released from its obligations to its com-

munist allies and the economic

and political changes taking place within the Soviet Union and Comecon, the Communist trading bloc, will force changes

This was spelt out last week by Mr Alexandro Kachanov, the Soviet deputy trade minis-ter, who explained that the liberalisation of his country's trade will give Soviet managers freedom to make contracts with foreign companies. Cuban suppliers and buyers will have to compete freely

alongside others. The message was clear enough: price, delivery schedules and quality are going to be important as never before in Soviet-Cuban trade relations. He also said that negotiations are taking place over the future sugar contracts between Cuba and the Soviet Union. The support price paid by the Soviet Union is currently four to five times the world

Another Soviet government spokesman, Mr Gennadi Gera-simov, said in Havana this week that "it is a mutual aim to move to a gradual balance in our economic ties". The signing of a 25-year Friendship and Co-operation

Treaty during the summit was the counterbalance, however, to whatever subtle pressures are being applied to the Cubans, and underlined the overall common goals.

The treaty commits the two countries to co-ordinate eco-nomic and foreign policies in broad terms but Mr Gorbachev in his speech indicated that Latin America will be a special locus of common interest in the future.

First of all, he emphasised that "we are resolutely opposed to any theories and doctrines that justify the export of revolution or count-er-revolution" and that the Soviet Union has no military ambitions on the continent.

He went on to propose closer economic ties with Latin America both by the Soviet Union and Cuba. The underlying r the summit is that "peres-troika" is an irreversible force of change within the commu-

nist countries. Like it or not, President Castro is going to have to adapt his country or suffer stagna-tion and isolation.

He can count on the continuing support of the Soviet Union, on both political and economic fronts, but in return Cuba has to become less of an economic burden on its communist allies.

There is economic potential for Cuba in Latin America which, with Soviet support it can realise, but this requires that President Castro will have to be prepared to listen to his friends as well as to lecture.

US-style

By William Dawkins

THE European Commission last night proposed to toughen European Community limits on car exhaust pollution in line with strict US standards from January 1993, in a remarkable victory for Community envi-

ronmentalists.
The weekly meeting of the 17
Commissioners called for exist-

Brussels proposes to continue with its present uncompleted proposal to cut emissions from small cars. This awaits endorsement by the European Parliament next

week.

During the transition to the tougher norms, the Commission proposes to guarantee free market access to cars conforming with both existing EC and the equivalent of existing EC.

by the current standards.

Lest night's proposal, which will have to be ratified by member states, will meet tough opposition from France, Italy and Spain, the main producers of small cars, which would carry much of the enormous investment needed to meet the new standards. But it is a victory for the environmentally

new standards. But it is a victory for the environmentally sensitive Danes, Dutch and West Germans, and the European Parliament, which has been calling on the Commission to take such a step.

Separately, a split between northern and southern EC Governments over the future of Europe's car industry deepened yesterday, 48 hours before the Community's 12 Industry Ministers were due to meet to try to seek a common line on import quotas on Japanese

They are approaching the meeting in San Sebastian,

New flights for Blue Arrow

1979 81 83 85 87 89

while for the Touche investment trusts it is critical. As far as Touche itself is

concerned, the deal is a tri-umph, not merely because of the price. After the loss of

TRIG, its £2.8bn of funds under management left it stranded uncomfortably in between the really big players and the small ones. With the backing of Société Générale, it stands a chence of injuring the first

chance of joining the first league in Europe, and the com-bination of the two existing

businesses is a good head start. Eventually, the idea must be to buy up some of those unit

trusts which are struggling against the higher costs of reg-ulation and lower demand, to

make better use of the Touche

overheads. The strategy seems a fine one; unfortunately there

is no shortage of buyers waiting for bargains in next shake out in the fund manage-

There is a certain superficial

Bank of England announced its

ment industry.

Sterling bonds

Yesterday's rise in the Blue Arrow share price might seem a heartless response to Mr Berry's departure, but one can see the logic. The event appar-ently closes an era in which some rather odd things went on; and for Mr Fromstein's US admirers, it gives clearance to buy the shares free of English It is unclear where the price

It is unclear where the price goes from here. The recent build-up of US holdings to around the 30 per cent level seems to have been an exceptionally smooth transfer from willing UK sellers, with the price almost unmoved. There is still the County NatWest stake to come out, but it might be naive to expect US interest to bid the shares up thereafter. There is no real doubt about the cyclical nature of the recruitment business, whether temporary or permanent; and temporary or permanent; and even supposing a perfectly respectable 10 per cent rise in earnings this year, a price of 93p purs the shares on a multiple of 12. The argument might rether be reserved, were it not rather be reversed: were it not for US interest, the shares

could well be lower. There remains, too, the curious affair of the £25m loan. Leaving aside the more exotic rumons about the San Diego waterfront it is not easy to see why such a sum should be invested by an employment agency, especially one with net assets of £27m. Even supposing the money to be irrecoverable, the interest cost, at some 5 per cent of earnings, is scarcely material; but it matters a good deal that the transaction should be shown to have no connection with the present

Touche Remnant

appeal in the news that the Republic of Italy is raising £400m of 25-year money in Lon-don on the same day that the If Touche Remnant, recently notable for its rapidly shrink-ing funds base and its anxious search for a partner, is worth £50m, things could be looking up for Morgan Grenfell, Klein-wort Benson and Henderson Bank of England amounced its second reverse gilts auction. This is the way the sterling capital markets are supposed to work, with the UK government repaying its debt and the vacuum being filled by eager borrowers. Unforfunately, some investment bankers are Administration. Société Générale has paid up for Touche — 1.8 per cent of funds under management seems a lot given the composition of those funds becoming a fittle greedy, while the future growth of the mar- but has not done so blindly.
 It has obtained some valuable know-how about equity investnasty bout of indigestion.

In the first quarter of this year, £1.6bn has been raised in the sterling fixed interest market. If Peel Holding's £100m debenture is added to the Italians of the ment, a good brand name - if one that has seen better times -and has gained a position in what is still a more profitable market than most. For such a big bank, the marginal £10m or so is neither here nor there,

far in 1989 than in all of last year. It also notes that inves-tors in only two of this year's 25 new issues are showing a profit. This is hardly the sort of record which will attract the Sun Alliance of record which will attract the punters, especially-since the UK inflation rate is heading for 8 per cent and benchmark glits are only yielding a shade over

9 per cent. It is not surprising that yes terday's Italian issue was only a mixed success. Whereas last month's Lasmo issue was badly priced, the problem with the Italian issue is both its size and the lack of partly paid feainterest stock of over 15 years maturity outstanding; and given the shape of the yield. curve there must be an obvious limit to the institutional appetite of the UK institutions, at least, for this type of paper.

Sun Alliance

The shares of Sun Alliance have built up such a momen tum of outperformance against the market for the past seven years that it may be asked what should cause them to break the habit now. In the short term, the trend may wel not be pursued will quite such vigour. Relative to the market. the shares are at about the same level as six months ago, despite a late bound just before the announcement of vesterthe announcement of yester-day's 1988 results. And if the market managed to talk itself into finding those results acceptable by the end of the day, the effort of gaining back the 2% per cent or so lost on initial disappointment may have exhausted prospects for the moment the moment.

Given the fact that winter failed to arrive again this year in most of the UK, there appears to be little immediate concern over current year profits. And if Sun Alliance really does succeed in making about as much profit this year as last, that leaves the company with the strongest balance sheet in the sector trading on the lowest p/e — an anomaly which may prove difficult to justify in the longer term. Sun Alliance has already turned in the star dividend growth perket is no longer in doubt, it is formance of the sector, with a beginning to suffer from a 32 per cent increase; and prosformance of the sector, with a pects for future growth are probably several points better than any of its peers, even on a five year view. At the moment, one could switch into virtually any other stock in the sector ian issue, BZW calculates that and get a yield boost, but it more money has been raised so might be wiser to wait.

Vietnam to leave Kampuchea by September

Italy launches largest sterling bond issue outside UK

By Robin Pauley, Asia Editor, in London

VIETNAM yesterday announced that it would withdraw all its troops from Kampuchea by the end of Sep-tember regardless of whether a political solution to the conflict

has been found.

A Vietnamese statement issued in the name of all three Indochinese states. Vietnam, Kampuchea and Laos, called on China and other countries to stop all support for the Kam-puchean guerrillas by that date. It said the decision to end the 10-year Soviet-backed occupation followed consultations involving Vietnam, Laos and the Hanoi-backed Kampuchean

Government led by Hun Sen. Canada, Poland and India – all members of a 1954 control and supervision commis-sion called to watch over postindependence Kampu-chea – were invited to oversee the withdrawal and the halting of aid to various Kampuchean guerrilla forces in co-ordina-

By Andrew Freeman in London

ernment bond market.

The move was seen as an attempt to exploit demand for long-dated sterling bonds which has been stimulated by the UK Government's buy-

ing-in of gilt-edged securities as part of its attempts to reduce the budget surplus.

The Government has been buying back its own bonds as part of its Public Sector Debt

Repayment programme, creating a shortage of bonds, particularly at the long end of the

tion with a representative of concessions from Hun Senthe United Nations Section They are likely to be related to the concessions from Hun Senthe United Nations Section 2018 retary-General. India responded quickly, saying it was willing to help but that no formal proposal had yet been

The move shows again the pace of the Soviet Union's efforts to end its involvement in regional conflicts. Progress on Kampuchea was a Chinese condition to agreeing to the first Sino-Soviet Summit for 30 years, which will take place in Peking next month.

It also reflects the patient attempts by the non-Communist nations of south-east Asia, particularly Thailand and indonesia, to act as broker in arranging a withdrawal agreement. There have been two negotiating sessions in Indonesia between all the warring factions, the last in February. and since then feversib behind-the-scenes diplomacy appears to have extracted two

sion funds which have long-term sterling liabilities and want fixed interest rates.

In addition to the buy-in pro-gramme and an absence of new

gilt issues, liberalisation moves to make it easier for borrowers

to tan the sterling markets were recently announced by Mr Nigel Lawson, Chancellor

of the Exchequer.

In spite of the advantageous conditions, foreign borrowers, including governments, have

been slow to issue sterling

bonds. Most European coun-

to his insistence on maintain-ing the Phnom Penh government as a fully legitimate government during a transition period leading to elections and to the nature of international supervision. He has so far been hotly opposed to a UN "super-visory force."

Prince Sihanouk, head of the coalition of Kampuchean resistance groups, has demanded the dismantling of the present government as part of a settlement, but the prince has said he accepted that Prince Penh's desirate that the prince result of the prince has said he accepted that Prince Penh's administrative structure would have to remain in place pending elections.

Prince Sihanouk repeated in Peking yesterday that any Vietnamese withdrawal must be controlled by the United Nations and not countries chosen unilaterally by Vietnam. Vietnam had no right to decide Kampuchea's destiny on its

tries have interest rates lower than those in the UK and have little incentive to launch ster-

ling paper.
Yesterday's issue by Italy should have benefited from the

UK Government's announce-ment later in the day of a reverse auction which will remove a further 2500m from

the glits market.

However, the bonds met mixed demand from UK insti-

tations because of uncertainty about sterling, inflation and the direction of UK interest rates, with some refusing to

One leading UK fund man-

own, he said. However, yester-day's developments are thought to have been enough to persuade him to meet Hun Sen again, probably in Jakarta on May 2. China and Vietnam will meet again later this month for a second round of talks.
The Kampuchean resistance

The Kampuchean resistance coalition comprises three major groups: the Communist Khmer Rouge, headed nominally by Khieu Samphan but in fact by Pol Pot the non-communist Khmer People's National Liberation Front of former Kampuchean Premier former Kampuchean Premier Son Sann; and followers of Prince Norordom Sihanouk, the exiled former Kampuchean

Vietnam invaded Kampu-chea in December 1978, driving out the radical Khmer Rouge regime, which is estimated to have killed 2m of the country's 8m population in its four years of power.

ager said British companies

have issued heavily in the long-dated sector of the ster-ling market in recent months,

sating much of the demand.

In morning trading, gilt prices fell by between % and % point as rumours of the Italy issue circulated among traders, and

and there was heavy selling of long-dated glits and Eurosterling issues. Dealers speculated that long-dated glits, already a thin market, suffered as CSFB hedged its own position in the new securities by heavy selling of glits futures contracts.

International bonds, Pages 21 and 22

car exhaust rules sought by Brussels

ing voluntary EC controls on exhaust emissions for all cars to be made mandatory by Jan-uary 1991, moving to obligatory tougher standards by 1993.

the equivalent of stricter US standards. According to car standards. According to car industry estimates, the change to US levels of exhaust pollu-tion means emissions should be cut by 73 per cent from pres-ent levels, as against the just over 50 per cent made possible by the current standards.

import quotas on Japanese

Spain, split on all the main issues facing the industry, also including local content rules, curbs on state aid and the abandonment of technical and administrative barriers to free internal EC trade.

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_	£20,000	}	£144	£50

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WORLD WEATHER

ITALY yesterday issued a £400m 25-year Eurobond, the largest fixed-rate sterling issue launched outside the UK gov-

Swapo rejects peace plan

lar, Mr Botha issued an ultimatum, threatening to sus-pend the transition to independence elections in the territory, scheduled to take place in November, unless the UN took action.

Mr Nujoma last night refused the offer, saying: "We have been fighting in Namibia for 23 years...it is an insult

vision allowing its military commanders to visit the scene of the fighting, and recogni-tion of bases within Namible, but Pretoria has turned this down. Battles between Swape guer-rillas and South African secu-

rity forces seem set to con-tinue until the 1,000 strong force of Swapo guerrillas, of whom 180 have been killed, are wiped out or surrender.
South African officials say
that Mr Pik Botha's ultimatum to our intelligence." He was speaking in Zimbabwe swapo has already offered a ceasefire which includes a processefire which includes a pro-P. W. Botha opens parliament in Cape Town today.

FINANCIAL TIMES COMPANIES & MARKETS

Thursday April 6 1989



INSIDE

ICI holds on to empire of the sun



iCl's is one empire on which the sun never sets. And it looks like staying that way, now the UK-based chemicals giant has decided to maintain its substantial corporate pres-ence in India. In doing so it has lifted the cloud of uncer-

over its Indian Explosives subsidiary, and by cutting costs and reducing staff it has reversed a trend of stagnant sales and low levels of profitability. David Housego reports. Page 19

Funds add spice to Chile

Hopes of an avalanche of capital from Chille's huge, privately-run pension funds have sent the most actively traded shares on the local stock market shooting up by about 30 per cent this year. Government plans to ease the rules on pension fund investment could bring up to \$530m pouring into the small exchange — a prospect that has put a spring in the step of shares that have been on a long upward march since 1985, writes Barbara Durr. Page 40

A coup for Kerkorian



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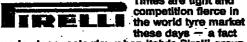
MGM/UA Communications, the recently revived Hollywood film and television studio, . reported quarterly earn-ings yesterday which shed new light on the complex \$1bn merger deal agreed with Cintex Group of Australia last weekend. The company's results, covering its second fiscal quarter to

February 28, 1989, suggested that Kirk Kerkorian (above), its legendary controlling share-holder, may have achieved another financial masterstroke in the Qintex deal. Page 20

Stronger cocoa from Ghana

Ghana used to be the world's biggest cocca producer, and the commodity is still the country's biggest foreign exchange earner. But the decline of the industry since the mid-1960s means that it is not making the contribution it could to national finances. Streamilining the lumbering cocca bureaucracy, improving returns to growers and breeding improved varieties are beginning to pay dividends, how-ever, and hopes are that Ghana's cocoa sector is on the road to recovery. Page 25

Dutch remould for Pirelli Times are tight and



these days — a fact made clear yesterday when italy's Pirelli group unveiled detailed plans to hive off its tyre operations and transfer them into a Dutch-registered holding company. It announced Pirelli Tyre Holding NV would seek to raise \$250m to \$300m from international investors by issuing new equity representing 25 to 30 per cent of its share capital, and forecast the new company would have sales of \$3.5bn this year, making it the world's fifth largest tyre maker. Page 18

Market Statistics

Base lending rates	
Benchmark Govt bonds	
European options exch	٠
FT-A indices FT-A world indices	
FT int bond service	
Financial futures	
Foreign exchanges:	
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TANG ?

London share service London traded options London tradit, options Money markets New int, bond issues World commodity prices
World stock ankt indices
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	·
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Beckman (A)	26 MB Group
Boumemouth Water	24 MBS ·
	24 MGM/UA
Bowater .	
British Dredging	. 26 Magnolia (Mouldings)
CH Industriels	23 Meldrum Inv Trust 2
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Chamberlain Phipps	24 Ocean Transport 2
Chhabria Group	19 Omni Holding
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Gammon India	
Heiton Holdings	26 Security Services
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Pass Go: Collect £2.77bn

George Graham and Nikki Tait on Société Générale's deal with Touche Remnant

he current wholesale reshaping of Europe's financial services industry saw another counter fall into place yesterday. Société Générale, the largest French private sector bank, put at end to months of speculation over the future of Touche Remnant Holdings, the UK fund manager, by acquiring the company for around £50m. The French bank now plans to form a new holding company, Société Générale Touche Re nant (SGTR), to group its exist-ing fund management activities with those of Touche Remnant. This will create a unit with some FFr190bn (\$30bn) of assets under

The move is the latest in a spate of recent acquisitions by European banking groups in the UK fund management market – control of the likes of Thornton Management and GT has also passed to such predators recently.

The rationale for this is fairly simple. British fund managers often possess equity market skills which European groups lack, and in terms of product development are far more advanced. On the other side, the fund managers can potentially benefit from the additional financial backing and distributive capacity which a banking parent may bring. More-over, in the wake of the 1987 crash, many fund management groups have seen profits and ratings fall sharply, leaving them sadly vulnerable.

From Société Générale's viewpoint, the current deal has both

aggressive and defensive features. The acquisition gives the group an opportunity to expand a fund management division which has hitherto been heavily focused on France, mostly concentrated in bond and money market instruments, and largely linked to its consumer banking base. But like other French banks, Société Générale anticipates an onslaught on its domestic market, where it currently claims to rank third with a market share of

around nine per cent.

The onslaught has already begun, with foreign groups like Robeco, Fidelity and MIM setting up operations in France. It continues in October this year, when cross-border sales of unit trusts are authorised within the Euro-pean Community, and expands in 1990 with the liberation of capital

movements.
With customers becoming less and less faithful to their banks when seeking investment prod-ucts, and with French capital taxation among the heaviest in the EC, the major French retail bank-ing networks which today domi-nate the fund management market are expected to have a fight on their hands.

Société Générale's executives have for some months been examining ways of counterat-

have the reputation of being great fund managers. We need alliances," commented a senior Société Générale official recently. The same reasoning applies to the West German market, although the bank believes it has much greater opportunities for marketing its fund management

skills in southern Europe. In seeking to build on the base of SGTR in other countries, Société Générale is likely to focus more on finding channels of distribution than on buying other fund Société Générale is also target-

ing the specific investment sectors where it believes it has the most to offer. With FFr107bn of its FFr130bn of mutual funds invested in bonds and monetary instruments, including the com-plex array of repurchase and swap techniques French fund managers have developed to substitute for direct money market investment, the bank will clearly start with this sector.

Touche Remnant, for its part, is simply hopeful that the deal will write the final chapter in an

unhappy two and a half-year

'In England we would not find it easy to sell on our own name alone, because the French don't started back in late-1986 when it emerged it was talking to Metro-politan Life, the US life company about a possible offer. These lengthy, and eventually abortive

> acrimonious departure of Mr Peter Gray, the group's managing Publicly, the group was adament about its chosen future. Lord Remnant, the chairman, maintained that Touche would soldier on independenty and aim for a stockmarket quote in the

> > Moves to put the company on a commercial footing - it had previously functioned basically as a service to the trusts, with its expenses shared between them had already started, and were duly continued. Unfortunately for Touche, how-

discussions were then followed

by boardroom shuffling and the

ever, its unquoted status was no real protection. The ten trusts which held its shares were traded - like most investment trusts - at a discount to underlying net asset value, and offered ready pickings for aggressors. Between saga. late 1987 and summer 1988, TR
The company's problems Pacific Basin, TR America, TR

Technology, and TR Natural Resources all came under pres-sure, and were subject to bids or eorganisation. The other TR trusts had a pre-

Société Générale

management

£14.8 billion

emptive rights to acquire their holdings in the fund management company itself. But that did not stop a "domino theory" from being mooted - whereby the own-ership stake became concentrated in fewer and fewer hands, and management would be pres-surised into abandoning its flotation goal.

Last summer, there was a brief respite, when Liberty Mutual, another US insurer, was brought in as the the management compa-ny's first external shareholder, mopping up 15 per cent of the shares. But the peace was shor-

Within weeks, the British Coal Pension Funds had launched, and quickly won, a £560m bid for TR Industrial & General, the group's largest trust. TRIG held over a quarter of the fund management company's equity.

Yesterday, Touche conceded that the relentless uncertainty had made it difficult to win new business, and to attract and

Touche Remnant Investment Investment trusts £1,178 m Pension funds £1.241 m Unit trusts £ 315 m Private clients £ 39 m £2,773 m retain top-knotch staff. With

funds under management drop-ping below £3bn following TRIG's loss, it also felt the pressure of being a small player in a consolidating market.

Mr Paul Manduca, vice-chairman of TRH, maintains firmly that the SocGen deal was the best put forward, both in terms of price, continuity, and fit. Even so, there is a ready acknowledgment that there are certain areas which still need to be addressed -UK distribution, for example, and the building of the unit trust

business to a more efficient size.
All the indications are that, now that the background is more stable, the new holding company, Société Générale Touche Remnant, can be expected to make acquisitions. Across the Atlantic, the intention is also to maintain the relationship with Liberty Mutual and its Chicago-based Stein Roe investment manage-

ment subisdiary.

As for the terms of deal, London analysts yesterday seemed to feel that - on the limited information available - it was a very reasonable, if not excessively gener-

BASF earnings soar by 44%

By Haig Simonian in Frankfurt

GROUP pre-tax profits at BASF, the leading West German chami-cals group, soased by 44 per cent to DMS.73bn (\$1.98bn) last year, while sales rose 9 per cent to DM43.9bn. The excellent results, com-

bined with comments by Mr Wolfgang Hilger, chief executive of Hoechst, that its board would be recommending a dividend increase for 1988, fuelled specula-tion that BASF would follow suit. BASF, which paid a dividend of DM10 a share last year, has lagged both Hoechst and Bayer, which paid a DM1 bonus on their DM10 dividend last year in recognition of their 125th anniversaries. All three companies are expected to announce their 1988

dividend payments later this month, and analysts expect an increase to at least DM12.2 share. Mr Hilger said he expected Hoechst to increase its sales vol-ume by 45 per cent this year, pushing turnover to around DM44bn, after a 11 per cent rise to DM41bn in 1988. Profits, said, would remain "on a high

BASF's results were sharply boosted in the last quarter by "the best quarterly pre-tax earn-ings" in the group's history and confirm the strongly trend in the German chemicals industry already reported by Hoechst and

The strong trend appears likely to continue this year and the rate

of price increases for many basic materials had actually slowed. Sales in the fourth quarter of last year climbed 12.6 per cent to DM11.4bn, while pre-tax profits, which are not disclosed, appear to have more than doubled to around D1.08bn from DM429m in the corresponding period in 1987.

The company said the profits

surge had come thanks to slightly higher sales prices and "outstanding" capacity utilisation, which more compensated for higher raw materials prices. BASF shares rose DM3.30 to DM300.50 yesterday.

Foreign markets provided BASF with its highest rates of growth last year, with North American and South East Asia

leading. Spain had shown the fastest growth within Europe.

The group has seen some respite in problem areas such as information systems, where heavy rationalisation and some sales growth allowed a "clear"

However BASF's oil and eas operations, conducted through its Wintershall subsidiary, continued to make losses as a result of low crude oil prices and poor refining margins in the first half of the year. Group investment rose almost

27 per cent last year to about DM3.5bn, partly reflecting the inclusion of assets taken over from Polysar of Canada, BASF

Fromstein becomes **Blue Arrow chairman**

By Vanessa Houlder in London

Mr Mitchell Fromstein, who took over as chief executive from Mr Berry in January after a boardroom coup, has now become chairman as well. He was president of Manpower, the US group acquired by Blue Arrow in 1987 after a hostile \$1.3bn (£730m) bid battle.

The shake-up comes amid pressure on the company to disclose details of a mysterious £25m

A SERIES of bitter boardroom loan, which was revealed at the world's largest employment agency, culminated yesterday in the departure of Mr Tony Berry, the founder and chairman.

Mark Mark and chairman. A spokesman for the America's

Cup yacht competition yesterday denied it was connected to the The board changes, agreed in a meeting on Tuesday, also include the appointment of Mr Michael

Davies as deputy chairman. This follows the departure of Mr David Atkins, a friend of Mr Berry. Lex, Page 16; Background Page 27

Allianz buys 51% of Spanish insurer

Sun Alliance profits more

only 1p at 1157p last night. The reason lay in the powerful growth of Sun Alliance's share-holders' funds, which rose by f410m to £2.1bn, partly on the back of £90m of unrealised capital gains from its equity portfolio and £150m from a revaluation of

than double to £372.4m

ALLIANZ, Europe's biggest insurance group, has taken a further step in its European expansion strategy by buying a 51 per cent stake in Ercos de

Seguros y Reaseguros, a mid-dle ranking Spanish insurer. The acquisition, which follows Allienz's purchase of around 3 per cent of Banco Popular Espanol, Spain's sev-enth biggest bank, last year, confirms the attractions of the fast-growing Spanish market for established insurers from other European countries.

Allianz has since agreed to set up a life insurance company and a pension fund management operation with the bank, which will market the products through its 1,600

Buying into Ercos, which was established in 1964 by the Erhardt group, a Bilbao industrial and shipping concern, complements Allianz's existing

By Nick Bunker in London

SUN ALLIANCE reinforced its status as by far the most profit-

able UK insurance company yes-terday with news that it more than doubled annual pre-tax prof-its from £171m to £372.4m (\$629m)

Though the pre-tax figure was at the bottom end of a range of optimistic City forecasts of up to

£420m, the shares closed down

activities based in Madrid and Barcelona by filling out its regional coverage in northern

Ercos, which has 31 branches across the country. had premium income amounting to Pta5.7bn (\$49.2m) last

Together with Allianz's existing operations, which are primarily conducted through the local operations of its Italian subsidiary, the group's Spanish premium income will now increase to around DM460m (\$246m), ranking it seventh in Spain's insurance league.

league.
That is still a long way behind its position in some other European countries, and an Allianz official spoke of the latest move as a "rounding off" of its Spanish ambitions, leaving open the possibility of fur-ther acquisitions should the opportunity arise.

its property holdings.

The group is raising its total dividend by more than 30 per cent. Mr Roger Neville, chief executive, said it would pay a

total dividend of 41p, up 32.3 per cent on the 1987 figure.

Worldwide, non-life premium

income was up 13 per cent at £2.25bn for the 12 months to

December 31, producing a £58.7m underwriting profit. Investment income grew 14 per cent to £279.2m, while life assurance profits were £34m (1987.

Minorco has **Gold Fields** units buyers

By Kenneth Gooding, Mining Correspondent

MINORCO, the South African-controlled investment group, has revealed in deposi-tions to a New York court that it tions to a New York court that it already has several potential buyers lined up for the substantial shareholdings in Gold Fields of South Africa, Newmont Mining, and Benison Consolidated it would acquire if its £3.2bn (\$5.44bn) bid for Consolidated Gold Fields of the UK succeeded. This emerged vesterday as

This emerged yesterday as Minorco asked the UK Takeover Panel to clarify the status of the "performance pledge" made by Gold Fields in its defence docu-

Gold Fields in its defence document on Tuesday.

Sir Michael Edwardes,
Minorco's chief executive,
suggested the pledge — that
Gold Fields would produce
cumulative earnings per share of
not less than 400p in the next
three years — was nothing but a
thinly-disguised earnings forecast of a type forbidden by the
Takeover Code.

Gold Fields said later it had
been able to convince the panel

been able to convince the penel it had never referred to the pledge as a forecast and "it was not our intention it should be seen as a forecast." In New York, Minorco revealed

that it has retained Lazard Freres to sell the 49 per cent shareholding in Newmont Mining, the biggest gold miner in the US.

Mr Felix Rohatyn, of Lazard, said there had already been

unsolicited contacts made by five

mining companies —including two Canadian and an Australian group — about Newmont. Minorco has retained a retired Sydney property developer, Mr Robert Frost of Aries Consul-tants, to sell Gold Fields' 49 per cent holding in Renison, the Aus-tralian group. He told the court that five Australian listed companies had made approaches about the stake.



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INTERNATIONAL COMPANIES AND FINANCE

Pirelli puts its tyres vehicle on the road

ITALY'S Pirelli group yesterday unveiled details of its plan to hive off its tyre operations and transfer them into a Dutch-registered holding company that is this year fore-cast to have \$3.5bn of sales, making it the world's fifth larg-

Pirelli Tyre Holding NV, as the Amsterdam-based vehicle is to be called, will seek to raise \$250m to \$300m from international investors by issu-ing new equity representing 25 to 30 per cent of the company's

The share offer, to be lead-managed by Morgan Stanley International, is expected to take place either in June or October, depending on market conditions. Aside from the quotation in the Netherlands the holding vehicle is also to seek a listing on London's SEAQ

The creation of the Dutch holding vehicle - with its con-trol of 29 manufacturing plants in nine countries, its 33,500 employees and a new interna-tional supervisory board chaired by Mr Wisse Dekker of Philips – is for Pirelli a long-planned attempt to boost its fortunes in the increasingly competitive world tyre market. Mr Andrea Travelli, the

MR Silvio Berlusconi, the king of Italian commercial televi-

sion, has announced plans to acquire a 25 per cent stake in Telefutura, one of the three

new Spanish commercial tele-

vision stations set to begin

broadcasting next year.

Although the field of con-

tenders for a piece of Spanish television is already crowded

by names such as Robert Max-well, RTL of Luxembourg and TF1 of France, an aide to Mr Berlusconi said last night that the Italian entrepreneur "has got guarantees from the Span-ish authorities that he will be allowed to buy a shareholding

allowed to buy a shareholding

Mr Berlusconi has pioneered

the commercial television busi-ness in Italy since the early 1980s and his three national

networks - Canale 5, Rete 4

and Italia Uno - now com-

mand close to 45 per cent of

in Telefutura.

Berlusconi to acquire

interest in Spanish TV

Pirelli group finance director who will serve as one of the tyre holding's board members, new vehicle was being formed for two main reasons - to give greater visibility and a sepa-rate identity to the tyre busi-ness and to prepare for capital raising operations that will fund future acquisitions.

Until now Pirelli's tyre business has been incorporated into the group's complex struc-ture, last year representing around 43 per cent of Pirelli's \$7bn of total revenues; the rest consisted of sales from the cables and diversified rubber products divisions.

products divisions.

Pirelli has never broken out
the profitability of its tyre
business, nor has it ever produced a consolidated balance
sheet; the latter will be
unveiled with the group's 1988
results within the next four or

Mr Travelli admitted, how-ever, that even with the pur-chase last year (for \$190m) of Armstrong Tire of Connecticut Pirelli is still only a member of the second league of leading tyre companies in turnover terms. The top three players are Goodyear, Michelin and Bridgestone of Japan and like

prime time viewing audiences with a garish mix of Hollywood

films, quiz shows, dubbed versions of Dallas, Dynasty and

other soaps plus Mr Berius-coni's own immitable brand of extravagant chorus girl-filled

variety shows. The Milan television mag-

nate also owns 25 per cent of La Cinq, the French commer-

cial station, as well as Capodis-tra of Yugoslavia. In West Ger-

many, his Fininvest holding

company owns 45 per cent of Tele 5, a Munich-based cable

network with 3.2m subscribers.

Mr Berlusconi's aide said CTL of Luxembourg is negotiating to acquire part of a further 45

The Berlusconi group is also in talks with West Germany's

Springer group about a media alliance that would see Fininy-

est seiling part of its Tele 5 stake to Springer.

Maxim's de Paris Suite Hotel

Pirelli Tyre Holding

1988: \$3.0 billion 1988; \$3.5 billion (forecast) Ranking: 5th biggest in world tyre market

Share: 8% of world tyre market Total assets: Net equity: Net debt:

\$800 million Factories:

29 plants in 9 countries Figures are on a pro-forms basis for 1988

they are locked in a global fight for market share and sales.

The second league of big tyre producers includes Continental of West Germany, which with its General Tire acquisition last year was ahead of Pirelli with \$3.8bn of sales, and Sumitomo/Dunlop, which is just

De Benedetti wants a profit

on La Générale

MR CARLO De Benedetti, the

Italian financier, has con-firmed he will sell his 15 per

cent stake in Société Générale de Belgique (La Générale), but not besore making a profit on

his controversial purchase in the Belgian company, writes David Buchan in Brussels. Mr De Benedetti said in a French radio interview that

since he and Cerus, his Paris-

based investment company, failed in their bid to become

the industrial operator (of La

Générale) . . . we will sooner or later cede this stake."

The average price paid for the La Générale stake was between BFr4,500 and BFr4,800, local stockbrokers believe. This

compares with a current mar-

market share (7 per cent against Pirelli's 8 per cent), but had 1988 sales similar to Pirelli's \$3bn.

Pirelli's \$300.

Pirelli Tyre Holding is to be run by Mr Ludovico Grandi, who has managed the group's tyre division since 1984. Last November Pirelli transferred all its tyre companies into the holding except for Italy and Brazil, which had 1988 sales of \$600m and \$540m respectively. The Italian and Brazilian busi-

nesses were channelled into the Dutch vehicle last month. Some 48 per cent of Pirelli's tyre sales (including Italy) are in Europe, where it ranks third in terms of total market share and second in terms of sales of

a single brand name.

Among Pirelli's priorities for
the new tyre company will be a
drive to strengthen its sales on
the truck and bus side, which now represent 22 per cent of total tyre revenues, below the sector average for other tyre makers. Pirelli is strongest in the car sector, which thanks to first equipment clients such as Fiat, Mercedes, BMW and Ford (Europe) accounts for 53 per cent of tyre sales, against an average of 45 per cent of most

behind Pirelli in terms of world where it is now investing \$250m in Armstrong and hopes to begin annual production later this year of 300,000 Pirelli tyres. Armstrong helped bol-ster Pirelli's position in the agricultural tyre sector, but the Italian company has yet to become a first equipment sup-plier in North America, which it hopes to do by penetrating the high performance market

in the next couple of years, possibly by means of a deal with General Motors.

On a pro-forma basis Pirelli Tyre Holding's \$3bn of 1988 sales would have included a seven-month contribution from Armstrong, or around \$300m. The rest of Pirelli's tyre sales grew by around 7 per cent last year, according to Mr Travelli, who says the new holding company will aim to expand in the US and in the Far East.

The choice of Amsterdam a headquarters for the new holding company was taken partly for tax reasons and partly in order to woo international investors that might find the Dutch market better regulated than the Milan bourse.

"Everybody," sighs Mr Trav-elli when asked why the tyre company didn't seek its first tyre companies' sales. listing on Milan, "knows the But Pirelli is weak in the US, story of the Italian market."

Tettamanti's Sulzer stake bought by Werner Rey

MR WERNER REY, the Swiss financier, has ended 18 months of uncertainty over sharehold-ings in Sulzer Brothers by purchasing the remaining 10 per cent stake in the Swiss engi-neering group held by Dr Tito Tettamanti and his Saurer

Gruppe Holding. Omni Holding, the parent company of the group con-trolled by Mr Rey, paid a total of SFr136m (\$83.4m) to raise its stake in Sulzer from 20 per cent to 30 per cent. Omni said the acquisition "restores clar-ity to Sulzer's shareholding structure and signals an end to an extended and distressing

period of insecurity."
Mr Tettamanti led a shareholder group which in the
autumn of 1987 took control of some 35 per cent of the voting capital of Sulzer. The group hoped to spur the Winterthur-based group into improving its

financial performance, but Sulzer refused to enter into the share register a large part of the group's holding, thus removing the shares' voting

The company broke off dis-cussions with the syndicate in December 1987 and had discussions with potential industrial partners, but talks with the Tettamanti group were resumed before breaking down again last March.

The following month, Mr Rey partially broke the dead-lock by purchasing a 20 per cent stake from the syndicate.

Yesterday Omni expressed its confidence in the present Sulzer management which is headed by Dr Fritz Fahrni, and stated its intention to "con-tinue to participate actively in the formulation of future cor-

Swarttouw steps down as Fokker chairman

By Leura Raun in Amsterdam

MR Frans Swarttouw will step down as chairman of Fokker fins year as expected, but the colourful executive will stay with the Dutch acrospace com-any as a member of its super-visory board.

Mr Swarttouw, 56, had given up most of his duties over the past year due to heart prob-lems and has been under some political pressure to hand over

political pressure to hand over the reins. Politicians in the Hagne demanded that Mr Swartouw resign at the end of 1987 when the Dutch Government balled Fokker out of financial difficulties, blaming him for the troubles.

him for the troubles.

But since that time Fokker has turned around dramatically, pulling itself out of the red and filling its order portfolio to the brim. Recently efforts have been made to credit Mr Swarttouw with the rebound in an effort to pave the way for a graceful exit.

Mr Swarttouw's date of departure and successor were not announced yesterday, suggesting a possible power struggle. Two top candidates are Mr Erik Nederkoom and Mr Ron van Duinen, the other two members of the management board, although an outsider could be brought in.

Mr Nederkoom has been Fokker's most visible representative in recent months, signing a series of hig orders

signing a series of hig orders which he apparently negoti-ated. Folker makes short- to medium-haul airplanes and is 32 per cent State-owned. Mr Swarttouw has served as

chairman for 11 turbulent years, which he recently described as "enervating and to compare with a permanent war situation."
Mr Swarttouw is one of the

Netherlands' high-profile cap-tains of industry — noted for his determination, daring and his determination, daring and swashbuckling ways. The son of a successful Rotterdam "harbour baron," he initiated an ill-fated joint venture with McDonnell Douglas of the US, presided over the ambitious launch of two new aircraft simultaneously (the Fokker 50 and Fokker 100) and cultivated the US market which is now yielding fruit.

Contrasting results at Nat-Ned and Amev

By Laura Raun in Amsterdam

NATIONALE-Nederlander, the National Nat

third largest insurer, posted 5 per cent lower profits.

Nat Ned lifted its 1988 dividend by 6 per cent to F1 280 a share and Amev kept its unchanged at F1 2.55. Both companies predicted higher earnings for 1989.

Nat Ned boosted its net income to F1 787m (\$378m) last year from F1 703m in 1987 as dramatic increases in non-life insurance and professional

insurance and professional reinsurance outweighed a modest decline in life insurance. Per share earnings rose 7 per cent to FI 6.88 from FI 5.98. Revenue jumped 17 per cent to Fl 20bn in 1988 from Fl 17bn.

The decline in life insurance was a result of the high costs of generating new business, particularly in the Far East. Non-life insurance continued to recover from the loss of 1986, thanks to improvements across the board - geographi-

cally and in products.
Nat-Ned set aside reserves for the new tax treatment of Dutch insurance companies expected this year and for higher longevity risks as a result of the ageing population. Without these provisions net

income would have been Fl 82mn higher.

In contrast Amer's profits slipped to FI 276m from FI 222m as non-life insurance and other activities fell by more than life insurance rece. Per-share net income dropped 7 per cent to F1 4.98 from F1 5.32. Revenue was flat at FI 339.8m compared with FI 339.6m.

Amey, which plans an alliance with Verenigde Spaarbank, the biggest Dutch savings bank, blamed its 1988 decline on comparisons with a particularly strong 1967.

In that year extraordinary gains were booked on the sale of a large office project and Security Mutual Finance, a US finance company.

Operating income in non-life insurance declined due to health insurance in the US and motor coverage in Spain, Amev said. Life insurance improved in the US and Spain and deteri-orated in the Netherlands and Australia.

Amey said it expected pershare profits to climb this year despite the number of new shares which will be swapped with Verenigde Spaarbank.

France wants more time to study Framatome deal

By George Graham in Paris

THE FRENCH Government has asked Framatome, the nuclear plant constructor, to delay signing a co-operation agreement with Kraftwerk Union, its West German com-petitor and a subsidiary of the

Siemens group. Government officials hastened to deny that they had any fundamental objections to the agreement, and said they hoped to be able to give the go-shead in a week, or perhaps slightly more. They needed, however, more time to study

the details of the agreement.
Framatome, although controlled by CGE, the privatised engineering and telecommuni-cations group, has the Commis-sariat de l'Energie Atomique, the state atomic energy author-ity, as a major shareholder, with a blocking minority of its

Preparations for the agreement have been under way for several months, and the opu-lent Pavillon Gabriel, a stone's throw away from the Elysée Palace, had been booked for Thursday for a presentation of the details of the accord. The link was expected to

focus on the construction and financing of nuclear reactors in third countries, where substantial overcapacity exists, as well as on the nuclear service sec-

Framatome has already undertaken similar discussion with Babcock and Wilcox in the US, so far reaching agree-ment in the nuclear fuels sector. KWU has an agreement



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INTERNATIONAL COMPANIES AND FINANCE

ICI finds new formula for India

David Housego on the UK chemical group's decision to stay put

he decision by ICI to while the British group was maintain a substantial preoccupied with its European and to takeover rumours.

Indian employees by putting an end to takeover rumours.

But Mr Henderson makes no promise of new investment funds from the parent group. It is still the group's global strategies from the British diversity of the group's global strategies group is a step. fied chemicals group, is a sign of the fresh interest in India-being taken by multinationals. ICI, which through its Indian Explosives subsidiary, manufactures fertilisers, pharmaceuticals, paints, artificial fibres and specialty chemicals, is the second largest foreign-owned group in the country, with a turnover of Rs5.6bn (\$363.1m).

But Indian Explosives has been through a long and diffi-cult patch with internal restructurings, stagnant sales, low levels of profitability by ICI standards and a staff demoralisation as a result of uncertainties over the parent group's intention. My Philip Daubney, the Brit-

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್ ಸ್ಟ್ರಾಪ್ಟ್ New York Street

ish managing director, called in four years ago to provide tighter management controlfollowing an amalgamation of ICI's Indian subsidiaries under the Indian Explosives umbrella, has cut costs, reduced staff, provided a new strategy for the group and

improved profitability.

But it was by no means certain until the end of last year that ICI would not pull out of India or at least sell off chunks. of its operations. Takeover rumours were rife that one of the ambitious new Indian petrochemical giants like Reliance or RPG Enterprises of Mr R.P. Goenka would snap up the

British stake. Mr Henderson concedes that Indian Explosives' profit per-formance had "not been verysparkling" and that 1966-87 was a "lousy year." Pre-tax profits as a percentage of turnover have climbed from 6 to 7 per cent in the early 1980s to a current level of 9 per cent compared with a current ICI group average of 12-13 per cent. Indian Explosives suffered

ICI also had doubts over how worthwhile it was to maintain a large equity presence in a country where foreign companies were faced with the restrictions of the foreign exchange regulations as well as the difficulties faced by Indian companies over obtain-

ing new licences, expanding capacity, or importing new equipment.

The group suffered a major setback when it lost out to Indian competitors over a Rs6bn natural gas powered fer-tiliser plant at Shahjahanpur in Uttar Pradesh. Among the factors that weighed in KT's decision to stay was Mr Henderson's belief that "the investderson's pener that "the invest-ment climate has changed over the last two or three years" towards greater liberalisation and that there was a realisation within the Government that "India must consider itself part of the world market."
ICI is also attracted by

India's large middle class market and a demand for chemi-cals expanding in real terms at 8 per cent a year. Within that overall figure, it sees plenty of opportunities for introducing products and technologies where ICI has built up a worldwide reputation.

he tangible sign of ICI's renewed commitment to India is that Indian Explosives, in which ICI has a 51 per cent stake, will be renamed ICI India – thus reas-serting its British and multinational identity. The Indian company, as Mr Henderson sees it, will thus be more closely integrated with group

It will have the commercial advantage of making more extensive use of the ICI brand name. And the change will also

management - along with that of state financial institu-

tions holding 6 per cent of the

the board's favour. The other

party may now reveal its iden-

tity and request a seat on the

corner," he says. "There will be no special treatment." Planned investment over the next five years will be Rs2bn — which is small by the stan-dards of India's rising petro-chemical groups. But ICI does not want to repeat what it now



Denys Henderson: does not promise UK investment

regards as the mistake of bidding for major fertiliser complexes or in putting up off-the-shelf petrochemical plants in which it does not have a competitive advantage.
"We are repositioning our-

selves," Mr Daubney says. "We are focusing on areas where we have an inside track" in terms of new products or technolo gies. Mr Henderson adds that the emphasis is also on areas the emphasis is also on areas where the group will not be put in a stratifactet by government regulations and administered prices. In practice this means that ICI will soon be manufacturing in India its heart drug, Tenormin.

In paints it hopes to regain market share from Asia Paints through bringing in more high to medium quality lines that have sold well elsewhere in the world. In agrichemicals it plans to introduce its Karate insecticide, an advanced synthetic pyrethroid that was developed in the UK. "Once you get a world beater, you push it round the world," says

ver the next few years ICI will add three or four new businesses. It already has a government licence to set up a polyure-thane plant to make shoe soles, insulation materials and engi-

neering plastics.
Once demand builds up sufficiently it will integrate backwards with an MDI plant. It is seeking government permission to manufacture energy efficient FM-21 membrane cells for the chlor-alkali industry.
Its most recent investment

- a £25m (\$42.7m) polyester staple fibre plant at Thane, near Bombay - has, however, run into problems because it has been completed at a time of an unexpected combination of rising material prices and excessive government licensing of new polyester plant that has resulted in surplus capacity for fibre producers.

"We will have to slog it out for a couple of years," says Mr Henderson. In the immediate future 25 per cent of output will be exported.
While diversifying into new products, ICI intends to push for further cost reductions. It

has reduced its Indian work-

force from 10,000 in 1983 to 8.100 now. It has also sold its polythene plant at Rishra, near Calcutta, which was incurring losses because of difficulties obtaining the molasses-based alcohol on which it depended for its feedstock. ICI India also intends to put greater effort into marketing. "This company has been more technology-driven," says Mr Daubney. "Now we shall go back to the customer and find solutions to his problems with him." All of these securities having been sold, this advertisement appears as a matter of record only.

\$200,000,000

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from being low on ICI's priori-

Gammon India thwarts hostile takeover bid

By R.C. Murthy and Gita Piramai in Sombay

GAMMON INDIA, a Bombay civil engineering company, has thwarted a hostile takeover bid the indian interests of the by Mr Manu Chhabria a Rell.1bn Chhabria group Dubai-based businessman of include tyres, liquor, electron-indian origin.

A' shareholders' poll conducted under the suspices of a Bombay High Court judge whose support for Gammon whose support for Gammon and the court of the court showed that 60 per cent of votes cast were in favour of the

incumbent management of the The present management team is headed by Mr James Bates, the chairman, and Mr T.N. Subba Rao, the managing

hattle for control of the com-pany which despite its modest Rs103m (\$6.7m) turnover has been fought in the courts and the front pages of local news-

in the most recent move, Mr Chhabria sought court inter-vention to defer the meeting when he realised the majority of shareholders were against

The failure is rare for the 43-year old Mr Chhabria, who in the last five years has created India's eighth largest busi-

CSR settles with SGIC over asbestos claims

By Chris Sherwell in Sydney

CSR. THE Australian industrial group, has settled its legal dispute with the Western Australian State Government Insurance Commission (SGIC) over claims against CSR by

The agreement will save both parties growing embarrassment over the failure to settle claims by hundreds who and the incurable lung-cancer,

direct liability significantly.

The dispute concerned cover A spekesman for Mr Chha-bria said he would hang on to his 33 per cent shareholding "for the time being." for Midalco, the CSR subsidiary which operated the Wittencom asbestos mine in West-ern Australia between 1943

Mr Chhabria acquired an ini-tial 12.8 per cent from the Lon-don-based Mr Andrew Gamand 1986.
The SGIC announced last
September that its unlimited mon last year. However, his

half-brother on the Gammon India board, Mr. Peter Gam-mon, refused to sell his stake.

The shares, which had stood at Rs29, reached Rs320 at the peak of the battle. They are now back to Rs95, which values the Chhabria holding at Rs67.8m.

The SGIC's move last Sep-

The SGIC said CSR was It will also reduce CSR's

cover for the 1959-66 period was inoperative," and CSR took it

Yesterday the two sides agreed to fund equally settle-ments relating to this period. CSR said the agreement would entail contributions of about A\$15m (US\$12.4m) each. It also said it would continue

to fund settlements totalling about A\$20m for those who worked at the mine before

tember followed the Victorian Supreme Court's rejection of a CSR appeal against the award of A\$250,000 in exemplary damages to Mr Klaus Rabenalt. a former Wittenoom employee suffering from mesothelioma. A\$426,000 in compensatory

aware of the dangers of asbes-tos dust, had failed to take reasonable precautions and did not fully disclose the dangers of the mine to the commission. CSR angrily dismissed the

allegations and accused the commission of failing to pro-vide reserves to cover claims or to take out adequate rein-

surance.

Surance.

The surance of t which has been dubbed "Australia's Bhopal," because of the death and disease it has

RAUMA-REPOLA Ov

Control of the control

has acquired

NORDBERG INC. and its affiliated companies

On behalf of Rauma-Repola Oy, the undersigned developed the acquisition strategy, approached the sellers, valued the companies, and assisted in negotiating and closing the transaction.

BOOZ-ALLEN ACQUISITION SERVICES BOOZ-ALLEN & HAMILTON INC.

March 1989

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has become a member of the firm and will continue to practice tax law

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formerly a member of Zavin, Sinnreich & Wasserman has become a member of the firm and will continue to practice copyright and entertainment law

SCOTT M. MARTIN and ARTHUR P. REICHMAN

formerly associated with Zavin, Sinnreich & Wasserman have become associated with the firm.

April 1, 1989

REPUBLIC OF COLOMBIA US\$50,000,000 RLCIATING RATE SERIAL NOTES DUE 1994 New Rate of Interest 11.625% p.c. US\$590.94 per US\$10,000 Note and US\$59.546.86 per US\$500,000 Note. By Cathornic, N.A., CSSI Dep London, Agent Bool

To the Holders of THE CHIBA BANK, LTD. U.S.8100,000,000 2% per cent. Convertible Bonds due 2002 Notice of Issues of the Convertible Debentures and Adjustment of Conversion Price

Debeniures and Adjustment of Conversion Price

Pursuant to Clause 7 of the Trust Deed dated 22nd December, 1986 with respect to the above-expitenced Convertible Bonds, you are hereby notified as follows. The Chibs Bank, Ltd. issued Japanese Yen 20,000,000,000 Convertible Debentures due 1993 and Japanese Yen 20,000,000,000 Convertible Debentures due 1995 (together the "Debentures") on 31st March, 1989 (the "Issue Date"). Each of the initial conversion prices per Share of both Debentures are Yen 1,394, which were determined on 3rd March, 1989 and such initial conversion prices are less than Yen 1,441, the current market price per Share, as at 3rd, March, 1989, which is the average of the daily closing prices of the Shares on the Tokyo Stock Exchange for the 30 consecutive trading days before such date (the first and last days of such 30 consecutive trading days heing 24th December, 1998 and 8th February, 1999, respectively) as provided in and subject to the said Trust Deed.

According to the calculation based on the number of total Shares outstanding on the Issue Date of 582.215, 182 Shares, the Conversion Price of such Convertible Bonds has been adjusted pursuant to the Trust Deed and the Conditions of the aforesaid Convertible Bonds as follows:

(1) Conversion Price before adjustment:

(1) Conversion Price before adjustmen Yen 751.1 per Share

(2) Conversion Price after adju Yen 749.90 per Share (3) Effective Date of the adjusts (Tokyo time): 1st April, 1989

THE CHIRA BANK, LTD. Dated: 3rd April, 1989

£200,000,000

NATIONAL NATIONAL

ed in England under the Building Societies Act 1874)

Floating Rate Notes 1993

In accordance with the provisions of the Notes, notice is hereby given, that for the three month interest Period from April 5, 1989 to July 5, 1989 the Notes will carry an Interest Flate of 13.225% per annum. The interest payable on the relevant interest payment date, July 5, 1989 will be £329.72 per £10,000 principal amount of Notes.

By: The Chase Manhattan Bank, N.A. London, Agent Bank

April 6, 1989



U.S. \$100,000,000



Brierley Investments Overseas N.V. (Incorporated with limited liability in the Netherlands Antilles) Floating Rate Notes Due 1992

all unconditionally and irrevocably guaranteed by **Brierley Investments Limited** (Incorporated with limited liability in New Zealand)

In accordance with the terms and conditions of the Notes, notice is hereby given, that for the interest period from April 6, 1989 to July 6, 1989 the Notes will carry an interest rate of 10.45% per annum. The amount payable on July 6, 1989 will be U.S. \$264.15 per

U.S. \$10,000 principal amount of Notes. By: The Chase Manhattan Bank, N.A. London, Agent Bank April 6, 1989

CHASE

New Issue

All these securities having been sold, this announcement appears as a matter of record only.

March, 1989



TODA CONSTRUCTION CO., LTD.

U.S.\$150,000,000

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The Nikko Securities Co., (Europe) Ltd.

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Mitsubishi Finance International Limited

Yamaichi International (Europe) Limited Sanwa International Limited Barclays de Zoete Wedd Limited **Chuo Trust International Limited Deutsche Bank Capital Markets Limited** Mitsubishi Trust International Limited Ryoko Securities International Limited J. Henry Schroder Wagg & Co. Limited S.G. Warburg Securities



Notice is hereby given that the Annual General Meeting of Aktiebolaget SKF will be held at SKF Kristinedal. Byfogdegatan 4, Göteborg, at 3.30 p.m. on Thursday April 27, 1989.

Annual General Meeting

- Ordinary general meeting business will be transacted in accordance with Swedish law and the Articles of Association.
- The Board's proposal that the terms of the Articles of Association regarding the objects of the company (§2) be changed so that the terms reflect the company's present objects.
- The Board's proposal that the terms of the Articles of Association regarding the shares' nominal value (§5) be changed so that the share have a nominal value of 12 kronor 50 öre instead of 50 kronor.
- The Board's proposal regarding a four for one stock split for both share classes.

Notice of Attendance

For the right to participate in the meeting. shareholders must be recorded in the shareholder's register kept by the Securities Register Centre (VPC AB) by Monday April 17 and must notify the Company before noon Monday April 24 of their intention to attend (Aktiebolaget SKF, S-415 50 Göteborg, Tel: +46-31-37 26 52), giving details of name, address, telephone and shareholding.

Payment of Dividends

The Board recommends that shareholders with holdings in the register records on May 3 are entitled to receive dividends for 1988. If this date is accepted by the Annual General Meeting it is expected that the Securities Register Centre will send out notices of payment to recorded shareholders and listed depositaries on May 11,

To facilitate payment of dividends, shareholders who have changed address are recommended to inform Värdepapperscentralen VPC AB, S-171 18 Solna, well before May 3.

Proxy forms are available from: AB SKF, S-415 50 Göteborg, Sweden. Tel: +46-31-37 26 52 & 37 10 00.

Göteborg, April 1989. The Board of Directors





To: All Bondholders

US\$70,000,000 51/4% Convertible Bonds Due 1998

Suspension of Bond Conversion

NOTICE IS HEREBY GIVEN that the Bonds will not be convertible during the period 12 May 1989 to 17 May 1989, both dates inclusive, being the period during which the Share Transfer Books and the Register of Members of the Company will be closed for the purpose of determining shareholders' entitlement to the proposed Second and Final Dividend in respect of the financial year ended 31 December 1988.

US\$100,000,000 4% Subordinated Convertible Bonds Due 2001

Suspension of Bond Conversion

NOTICE IS HEREBY GIVEN that the Bonds will not be convertible during the period 12 May 1989 to 17 May 1989, both dates inclusive, being the period during which the Share Transfer Books and the Register of Members of the Company will be closed for the purpose of determining shareholders' entitlement to the proposed Second and Final Dividend in respect of the financial year ended 31 December 1988.

BY ORDER OF THE BOARD

SHIRLEY LOO-LIM (MRS) GROUP SECRETARY
THE DEVELOPMENT BANK OF SINGAPORE LTD

Singapore

AVAILABILITY OF 1988 ANNUAL REPORT Copies of the 1988 Annual Report of DBS Bank will be available from 10 May 1989 at

- i) DBS Bank London Branch, 2nd Floor 19/21 Moorgate,
- Standard Chartered Bank PLC, 73/79 King William Street, London EC4N 7AB, and
- Daiwa Europe Limited, Condor House, 14 St Paufs Churchyard, London EC4M 8BD.

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INTERNATIONAL COMPANIES AND FINANCE

Qintex tie seen as Kerkorian coup

By Anatole Kaletsky in New York

MGM/UA Communications, the recently revived Hollywood film and television studio, reported quarterly earnings yesterday which shed new light on the complex \$15n merger deal agreed with Qin-tex Group of Australia last weekend.

The company's results, cov-ering its second fiscal quarter to February 28, 1989, suggested that Mr Kirk Kerkorian, its legendary controlling share-holder, may have achieved another financial masterstroke in the Ointex deal.

MGM/UA lost \$14.7m or 29 cents a share after tax in the second quarter, despite dra-matic growth in its revenues from theatrical and TV film

In the second quarter of 1988 MGM/UA incurred a net loss of \$4.6m or nine cents, but the two results were not directly comparable because of the 63 per cent increase in operating costs to \$231.7m, connected with this year's much bigger production and distribution commitments.

The more remarkable aspect of the results announcement came in the evidence that the company's growing prosperity was based largely on its latest film and TV productions. Under his Qintex deal, Mr Kerkorian will retain ownership of these lucraffve properties. MGM/UA said its theatrical distribution revenues more

than doubled in the second quarter to \$116.9m. largely because of the success of Rain Man, the Dustin Hoffman film which won four Academy awards. In addition to this success in the US market, it said foreign rentals of Willow and A Fish Called Wanda had proved

extremely strong.

The company said theatrical returns from the first quarter of 1989 showed that MGM/UA had risen to number one in box office revenues in the US market, with a market share of 17 per cent. Two years earlier, its share was only 1 per cent.
In television, MGM/UA said
its most popular series, Thirty
Something and in the Heat of
the Night, were holding their

number one positions in their respective time-slots, while a new quiz show, Straight to the Heart, had delivered "an outstanding performance since its debut in March.

when Qintex buys MGM/UA for \$1bn, Mr Kerkerian's Tracinds Corporation will simultaneously repurchase for \$25m the MGM name and logo along with the 34 feature films the company has produced since 1986 and the MGM/UA Television Production Groun. 1986 and the MGM/UA Television Production Group.
Qintex will end up paying \$750m for the 4,000 pre-1986 movies in the MGM/UA library, merchandising activities, a theatrical and TV distribution persons and the new tenth of the production of the production. bution network and the present film production business.

US pension funds step up battle for investor voice

By Janet Bush in New York

THREE OF the largest public US pension funds are about to challenge several leading corporations to withdraw volumtarily from the protection of Delaware anti-takeover law. The California Public

Employees Retirement System. which runs a \$49bn pension fund, will challenge Lockheed at its annual meeting next month. This is the latest stage of a two-year drive to sponsor shareholder resolutions aimed at giving pension fund investors a more active voice in the management decisions of top companies.

The New York City Employees Retirement System will bring up the same point at the annual meetings of Kimberly-Clark and Socing; and the California State Teachers Retirement System will issue a challenge to Ford.

The challenge to manage-

ment's protection under Delaware law is particularly significant, not because the state's anti-takeover laws are more stringent than elsewhere but because 56 per cent of Fortune 500 companies are incorporated there and 45 per cent of companies traded on the New York

Stock Exchange.

The move by the three pension funds does not appear to have been formally co-ordinated but the campaign on several fronts does point to a trend in which pension funds are demanding a more active role in the management decisions of companies in which

The campaign has come in for some criticism in light of increasing concern among public pension funds about the potentially damaging effect on local economies of hostile take-One official who has been

involved with a New York State task force examining pension fund policy towards takeovers and leveraged buyouts commented: "On the face of it, I don't see any long-term logic to this. What are these

funds doing - setting them selves up to make money from hostile takeovers?"

Mr Basil Schwan, assistant mr nasu scawan, assistant executive director of the Calif-ornia Public Employees Retire-ment System, rejects this criti-cism, saying that his pension fund is not for or against hos-tile takeoverse tile takeovers. The campaign, he believes, is

part of a drive towards pension funds using their muscle to improve management performance. "What we are against are entrenched managements making decisions which affect the future of the company without shareholder approval," he said. His Californian fund owns around 800,000 shares of Lockheed out of a total of

59.3m, a tiny proportion. Mr Schwan said it is difficult to judge how successful the shareholder resolution will be but that other public pension funds are becoming more active in ensuring a more substantial policy-making role for

IBM enters back-up systems market

By Louise Kehoe in San Francisco

INTERNATIONAL Business Machines has entered the market for providing emergency back-up systems for businesses that are critically dependent

It said it would provide mainframe and minicomputer systems at recovery service

The market for such services is growing rapidly as financial institutions, insurance companies, retailers and others recog-nise their dependence on com-

Hill & Knowlton post for ex-EC

MR STANLEY Clinton Davis, whose political career has included service as EC Com-missioner and as a British MP

and member of the Labour Government, has joined Hill

and Knowlton, worldwide pub-lic relations and public affairs counselling firm, as European

affairs senior adviser.
As a member of the Commis-

sion of the European Commu-nity from 1984 to end-1988, Mr Clinton Davis was in charge of

environment, nuclear safety and transport.

He was Parliamentary
Under-Secretary of State for
Trade from 1974 to 1979 in the

Labour governments of Harold Wilson and James Callaghan. He was Opposition Spokesman for Trade from 1979 to 1981, and then for Foreign Affairs until 1983.

HONGKONG and Shanghai Banking has appointed Mr Gra-ham Watson to the new post of

UK public affairs manager, based at the bank's City of

London office.

He was formerly with TSR, the British financial services

group, serving as senior press and public affairs executive.

From 1983 to 1987, he was head of the private office of Liberal

* * *
US COMPUTER group Amdabl

announced a strengthening of its European management structure through expansion of

its senior management team and establishment of an office of the chairman – Europe.

Within that office, Mr Peter Williams, formerly general manager of Amdahl activities

in Europe, becomes chairman

of European operations, while Mr Mornay Mahoney joins the group as European vice presi-dent and general manager.

XEROX, the US diversified reprographics and financial

services group, declared that vice chairman Mr William Glavin, 57, will be taking early retirement from June 1.

He will become president of Babson College, in Wellesley, Massachusetts.

Party leader David Steel.

Commissioner

back-up system that can be tapped in the event of a big computer failure or natural IBM's entry into the field represents a challenge to mar-ket leaders Sunguard and Com-disco, which dominate the US

puter systems. US banks are

required by law to maintain a

market for disaster recovery systems. IBM said its disaster recovery services were limited but it planned to expand them iater this year.

The US disaster-recovery market is valued at only about \$200m per year, but is growing at about 25 per cent per year, according to industry experts. Recent disasters such as the

Los Angeles earthquake that disrupted the computer operations of a real estate title company and last year's fire at a Chicago telephone exchange that knocked out data communications for several compa-nies have emphasised the need for back-up services.

Provigo earnings hit by poor health side

By Robert Gibbens in Montreal

PROVIGO, Canada's second largest food distributor, saw profits decline last year follow-ing poor performances in some

The group's net income dropped to C\$60.2m (US\$50.7m) or 71 cents a share in the year to January 28, from C\$67.2m or 80 cents a year earlier on net sales including its consumer goods retailing activities, up 17 per cent at C\$7.4bn.

Mr Pierre Lortie, chairman and chief executive, said the 1989 results were disappointing. He said the strong results for the food and convenience groups were overshadowed by difficulties in the Medis health and pharmaceutical services and the "poor performance" of ToyCity. The health and phar-maceutical group suffered a loss of C\$2.8m, against a profit of C\$3.2m a year earlier while the convenience group saw profits increase by 6 per cent

Simmons cuts Lockbeed stake

MR HAROLD Simmons, the Dallas investor has reduced his stake in Lockheed, the big US military contractor, to 4.2

per cent from 5.3 per cent, Reuter reports. In a filing with the Securision, he said the shares were sold because of their performance and the company's sale of shares to an employee stock ownership plan.

INTERNATIONAL **APPOINTMENTS** This announcement appears as a matter of record only.

> U.S. \$40,000,000 Term Loan

ENKA DE COLOMBIA S.A.

Provided by

International Finance Corporation

and through IFC Participations by Algemene Bank Nederland N.V. Deutsche Bank Luxembourg S.A. Swiss Bank Corporation

NMB Bank

March, 1989

Notice to the holders of the outstanding

U.S. \$100,000,000 9% per cent. Guaranteed Bonds Due 1993

FLETCHER CHALLENGE FINANCE NETHERLANDS B.V.

Notice is hereby given to the holders of the above Bonds that, at the Adjourned Meeting of such holders convened by the Notice of Adjourned Meeting published in the Financial Times and the Luxemburger Wort on 15th February, 1989 and held at 11.00 a.m. on 23rd February, 1989 at the offices of Linkaters & Painas, Berrington House, 59-67 Gresham Street, London EC2V 7.JA, the Extraordinary Resolution set out in the Notice of Meeting published in the Financial Times and the Luxemburger Wort on 18th January, 1989 was duly pessed. Accordingly the Trustee for the Bondholders, the Fiscal Agent and the Paying Agents have entered into a Supplemental Dead dated 23rd February, 1989 as authorised by the Resolution, which Deed provides for the cancellation of the Security Stock, the substitution of the Guarantor of the Bonds, and the amendments to the terms and conditions of the Bonds and authorises other documents to be entered into in connection with the Bonds, such Cancellation, be entered into in connection with the Bonds, such cancellation, substitution and entry into other documents to take effect from 30th March, 1989.

6th April, 1989

Fletcher Challenge Finance Netherlands B.V.

INTERNATIONAL CAPITAL MARKETS

Keen interest in £400m Italy Eurosterling deal

THE Republic of Italy THE Republic of Italy yesterday launched a £400m Eurosterling deal via Credit Suisse First Boston. The deal, launched around midday, was described by CSFB as "significant for the sterling market." It added that the deal was the largest bond issue launched away from the gift-edged market and was in line with the UK government's stated desire for gift substi-

stated desire for gilt substi-

The 25-year bonds were priced at 100% per cent and were launched at 114 basis points above the benchmark long gilt. The lead manager was quoting the paper at less 2 bid, inside fees, and said the bonds had always been within

Terrigo

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a america

in kined e

fees.

The syndicate on the deal was small, with just five colead managers, one of which is understood to have taken no

CSFB said it had underwrit-ten £275m itself, with the other managers trying to place the remaining £125m. The syndicate was not making prices to brokers, but some prices did appear in the market.
Non-UK investors were nt in selective demand

US DOLLAR

ECUs EfB(a) 🏟

normally underpin a long-dated Eurosterling issue was noticeably absent. Some leading UK institu-tions said they had been sounded out by CSFB yester-day morning about a pricing of

Two accounts are under-stood to have each taken 10 per

cent of the deal, but UK institutional interest which would

INTERNATIONAL BONDS:

105 basis points above gilts and confirmed that they had told CSFB the bonds would be too

The issue did attract some switching activity. However, there was controversy among glit traders when prices of long bonds fell by around % point in the morning as talk of the forthcoming Italy deal circulated

CSFB was rumoured to have sold 1,000 gilt futures contracts. An official would not confirm the number of contracts; but said the selling had been to cover switching out of

The proceeds were unswap-ped. The purpose of the issue was to re-finance existing debt which is due to expire.

Elsewhere, two convertible issues for Mitsubishi Bank had relatively slow starts amid lack of initial demand. Both the DM500m and the \$300m deals were trading inside fees at less 1% bid according to the respective lead managers. The proceeds of the dollar deal were

A \$200m floating-rate issue with warrants for Abbey National Building Society was brought by Baring Brothers. The bonds were quoted on fees at 101.45 bid by the lead man-ager, but there was widespread comment among traders that the warrants were too expen-

An Ecu200m deal for the

European Investment Bank was launched late by Swiss Bank Corporation. The eight-year bonds were quoted just inside fees at less 1.95 bid. ● The coupon on Swiss nuclear power utility Kernkraf-twerk Leibstadt's SFr125m bond has been set at 5% per cent and its issue price at 99% per cent. The bond, with a maximum maturity of 10 years, may be raised to SFr150m.

	Amount m.	Coupon %	Price	Materity	Fees	Book runner
of I B.Soc.\#‡\	400 200	10 ¹ 2	100 % 101.60	2014 1990	2 ¹ 2/1 ¹ 2 15bp	CSFB Baring Brothers
€ :o.4 ssuances#	300 300 200 100	(3 ¹ 2) (5 ¹ 6) - (7 ³ 8-7 ³ 8) (5 ¹ 6)	100 100 100 100 100	2004 1994 - 1996 1994 1993	24/15 24/15 24/15	Mitsubishi Finance Int. Yamatchi Int. (Europe) Morgan Stanley Int. Dalwa Europe Noruma Int.
	200	9 .	102	1997	2/14	SBC
G	500	(2 ¹ 2)	100	1994	24/13	Deutsche Bank
anking(a)§ anking(a)§## b)§##	100 100 50	(¹ 2) (¹ 2) (¹ 2)	100 100 100	1994 1994 1993	n/a n/a π/a	SBC SBC Credit Suisse
enna(c) •	2 ¹ 2 bn 2 ¹ 2 bn	6.5 6.3	101 5 101 5	1983 1983		Nippon Gredit int. Nippon Gredit int.

FT INTERNATIONAL BOND SERVICE

Listed are the latest laternational bonds for whi			
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	h there is an adequa	te secondary market.	Closing prices on April 5
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E.1.8. 7% 93	13 9.83 Bk.Nova	12 94 ECU	0 96 96 5 +0 1 +0 1 8.45 3- 95 2 96 5 +0 1 +0 1 17.19 10 95 1 95 1 +0 1 -0 1 15.60
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Commerciale Boods: Denominated in dollars unless otherwise indicated.
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NZ building society plans **US\$100m Eurobond**

By Dai Hayward in Wellington

THE UNITED Building Society, New Zealand's largest, plans to raise US\$100m through a fixed-interest Eurobond, the first ever Euro-funding by a local building society. United is to use its portfolio

of home mortgages as backing for the loan. It will use the funds to provide further home mortgage finance within New Zealand.

The society has, for some time, advocated the creation of a secondary mortgage market in New Zealand and its sees its foray into Europe as a first step towards this. It intends to make a similar issue in New Zealand later this year.

The bonds will carry a cou-pon of 10.5 per cent and be repayed within three years. Mr Colin Jenkins, United managing director, said he expected the new funds to lower mortgage costs. Mr David Caygili, Finance Minister, has been applying pressure on hanks and finance institutions to make and finance. institutions to reduce such

Mr Caygill said United's move into the international secondary mortgage market would improve liquidity and dd competition to the New caland mortgage market. Last year United was subject

a run of withdrawals by evers following reports – absequently disproved – of coblems for the society. SE chiefs reject

ommon Nordic tock market

Xueling Lin Copenhagen

HE CREATION of a common ordic stock exchange has sen firmly rejected by schange chiefs in Sweden, emmark, Norway and Fin-

Mr Leif Vindevag, head of international markets and new instruments at the Stockholi instruments at the Stockholm stock exchange, said: "Although we would like to see a greater flow of informa-tion between the Nordic stock markets, we do not believe in the necessity of a common market place."
The issue was raised at the

Scandinavian International Financial Markets Conference held in Copenhagen this week. Mr Vindevag's comments were reiterated by the other Nordic any hopes that a common Nor-dic stock exchange might be set up in Demmark, the only one of the four countries which is a member of the **European Community.**

The different nature of each of the Nordic stock markets was emphasised, although the president of the Copenhagen exchange said he hoped to see the creation of common Nordic rules governing the listing of companies.

Fuel oil futures contract boosts Simex turnover

THE Singapore International Monetary Exchange (Simex) registered record turnover in March, beosted by the February launch of a fuel oil futures contract. Reuter reports. Total turnover in March

rose by 52.9 per cent to 767,658 contracts, from February's peak of 502,074.

The average daily turnover also rose to a record in March, shooting ahead by 25.1 per cent to 34,894 contracts. The

exchange continued to see an enthusiastic response to its recently launched high-sulphur fuel oil contract.

The exchange, Asia's leading financial futures market, must achieve a daily turnover of 20,000 contracts by September this year or both it and the Chicago Mercantile Exchange have the right to review their

mutual offset agreement.
The fuel oil fatures contract, launched on February 22, recorded a turnover of 265,474 contracts in March. Turnover in Eurodollar and Nikkei stock average index futures contracts moved up to 353,304 and 100,224 contracts respectively, against 276,657 and 92,298 contracts in February. Simex said volume for the first quarter of 1989 rose to 1.59m contracts, 217 per cent over the same period last year.

> NOTICE TO **ADVERTISERS**

NEW FT FAX NUMBER

From Monday 20th March The Advertisement Classified Fax Number is:

(01) 873 3064



All of these Securities have been sold. This announcement appears as a matter of record only.

U.S. \$79,973,000

Burlington Resources Inc.

7% Exchangeable Subordinated Debentures Due 2004

Exchangeable for Shares of Common Stock of

Anadarko Petroleum Corporation

MORGAN STANLEY INTERNATIONAL

BANQUE PARIBAS CAPITAL MARKETS

IMI CAPITAL MARKETS (UK) LTD.

KLEINWORT BENSON

NOMURA INTERNATIONAL

SALOMON BROTHERS INTERNATIONAL SHEARSON LEHMAN HUTTON INTERNATIONAL UNION BANK OF SWITZERLAND (SECURITIES)

April 1, 1989

All of these securities having been sold, this advertisement appears as a matter of record only.



\$150,000,000

Unilever Capital Corporation

10.44% Guaranteed Notes due October 1, 1990

Payment of Principal and Interest Guaranteed Jointly and Severally by Unilever United States, Inc., Unilever N.V. and Unilever PLC

Goldman, Sachs & Co.

April 1989

SHELL CANADA LIMITED U.S. \$125,000,000 14 3/8% DEBENTURES DUE 1992

NOTICE OF REDEMPTION

NOTICE IS HERESY GIVEN that under the terms of the Trust Indenture between Shell Canada Limited (the "Company") and a predecessor in interest to Montreal Trust Company of Canada, as Trustee dated May 1, 1982, the Company intends to and will redeem on May 15, 1989 (the "redemption date") all of the 14 3/8% Debentures due 1992 (the "Debentures") which will be outstanding on the redemption date at the price of 101 1/2% of the principal amount together with interest accrued and unpeld to the redemption date (the "redemption price"). Interest accrued to and payable on the redemption date will be paid upon presentation of the May 15, 1989 coupon. U.S. \$125,000,000 of the Debentures are outstanding. There has been no previous cell for redemption of any of

Payment of the redemption price will be made upon presentation and aurrender of the Debentures and all unmatured coupons pertaining thereto at the specified office of any of the following paying agents:

Bank of Montreal Trust Company

Book of Montreal First Bank Tower First Canadian Place Paronto MSX 1A1 Bank of Montreal 37/39 Ulmenstrassa

Credit Sciene Peradepletz 8 CH-8021 Zurich Swiss Bank Corporation Gartenstrasse 9 Bank of Mostre 9 Queen Victoria Street EÇ4N 4XN Banque Generale du Lezembourg S.A. 14 Rue Akkringen

Morgan Guaranty Trust Company of New York Avenue des Arts 35 B-1040 Brussels Union Benk of Switzerland see 45

The amount of any missing unmatured coupons will be deducted from the redemption price, interest upon the principal amount of the Debetaures shall cause to be payable from and after the redemption data. Deted at Calgary, Alberta, Canada this 6th day of April, 1989.

SHELL CANADA LIMITED

BankAmerica Corporation

orated in the Sinte of Delay U.S.\$400,000,000 Floating Rate Subordinated Capital Notes Due 1997 Holders of Notes of the above issue are hereby notified that for the next interest Sub-period from 7th April, 1989 to 8th May, 1989 the following wall apple:

Interest Payment Date: 7th June, 1989.

Rate of interest for Sub-period: 10 1/4% per armum.

Interest Amount payable for Sub-period: US\$441.32 per US\$50,000 nominal.

Accumulated Interest Amount payable: US \$879.95 per US\$50,000 nominal.

Next interest Sub-period will be from 8th May, 1989 to 7th June, 1989.

Agent Bank Bank of America

SABRE VI LIMITED US\$72,000,000 **Floating Rate Secured** Notes Due 1992

For the 6 months period 3rd April, 1989 to 2nd October, 1989 the Notes bear the interest rate at 10.9375% per annum, US\$5,529.51 will be payable from 2nd October, 1989 per US\$100,000 principal amount of Notes.

Yamaichi International (Europe) Limited, Agent Bank

INTERNATIONAL CAPITAL MARKETS

US Treasuries move lower in reduced trading volume

By Janet Bush in New York and Katharine Campbell in New York

back somewhat yesterday, range, and the US Federal reflecting caution over further Reserve announced that it was price gains after the market's conducting one-day matched recent rally which took the yield on the benchmark long bond close to 9 per cent on Tuesday.
At midsession, prices were

GOVERNMENT BONDS

quoted around is point lower at the short end of the market and % point lower at the long end. The long bond yield rose to 9.02 per cent.

Trading was subdued, with little movement in the cur-Crude oil prices were mixed on the New York Mercantile Exchange during morning

trading.
The bond market seems to be settling into a quiet range as traders wait for tomorrow's March jobs and wages figures, followed by the following Friday's producer prices report.

The small pull-back yesterday seemed logical given that the market wants to receive

the market wants to receive the employment figures in a and the fact that yields, particularly at the short end of the increasingly little relation to the current level of Fed funds.

Yields on short-dated issues are currently trading at around 9.4 per cent, compared with a Fed funds rate which has mostly been around 9% per

8.675 8.675

1/94 5/99

12.000 7/98

GERMANY

FRANCE STAN

NETHERI ANDS

AUSTRALIA

sales to drain liquidity temporarily from the market to push the rate nearer to 9% per cent

At the same time, the Fed was expected to add reserves permanently to the system by buying coupon Treasuries in a

coupon pass.

This kind of operation normally happens at this time of year because of the large out-flow of funds due to the taxpaying season.

UK gilt-edged securities lost more than half a point yester-day on the news of a £400m Eurobond issue for the Republic of Italy.

The June long gilt future closed at 95 m, % of a point weaker over the session.

In the old days, gilts traders' attention would be fixed on the timing of the next government tap issue. Now, with the dwindling supply of outstanding paper as a result of the government's funding policy, events in other sectors of the sterling market assume added significance and, as was demonstrated yesterday, a gilts

supply shortage does not mean prices march relentlessly Most of the price drop came on rumours before the actual

launch of the Italy issue.
The yield curve also changed cent.
Yesterday the Funds rate fell to 9% per cent, the bottom of slightly on the news that the

-3/32 10.92 10.80 10.48 -3/32 10.20 10.12 9.90 -20/32 9.31 9.15 9.01

-2/32 9.19 9.42 -3/32 9.05 9.19

96.2640 +0.129 8.96 9.18 9.22 94,7400 +0.090 8.93 9.02 9.04

90.0013 -0.553 13.83 13.58 13.54

Technical CatalATLAS Price Sources

Price Change Yield sqo

6/98 96.2932 -0.210 5.20 5.17 5.15 3/07 106.5239 -0.001 5.01 5.03 5.00

12/98 99.2500 +0.125 10.37 10.62 10.43

6.375 11/96 96.3500 + 0.225 6.90 6.95 6.89

6.7500 10/98 97.8750 +0.200 7.05 7.16 7.19

Benchmark Government Bonds

US TREASURY bonds pulled its apparent official target Bank of England would hold a this time buying in paper in the seven to 15-year

ON THE Continent, the German market moved modestly ahead, while French government bonds were quiet in advance of today's monthly

Prices in Germany were fixed between 10 and 15 pfennigs higher, on overnight strength of the US Treasury

Dealers expressed surprise

that the generous repurchase allocation by the Bundesbank did not push the market more than another 5 pfennigs or so higher when it was announced. A net draining of only DM300m from the market was none the less interpreted positively for the outcome of the Bundesbank policy meeting today, where officials are not expected to raise official inter-

On Liffe, the June 10-year future closed at 93.56, a gain of 15 basis points over the day.

THE Japanese Government today announces terms of the April auction, the first to include competitive price bid-ding from syndicate members. Recent speculation among dealers suggests competitive pressures may push yields as low as 4.85 per cent. The No. 119 bond bears a 4.8 per cent coupon.

Yields dip on Turkish T-bills

TURKEY'S central bank sold at auction TL150bn (\$74m) of three-month Treasury bills at an average 39 per cent yield, after selling TL170bn at 44.52 per cent at the last auction on March 1, Reuter

reports.

Because the central bank has halted its open market operations, in which banks make short-term repurchase agreements from the bank's government securities portfolio, demand is high and yields are expected to dip further.

US-style auction for **Japanese** long bonds

By Stefan Wagstyl in Tokyo THE LIBERALISATION of the Japanese government bond market advanced yesterday with the launch of a US-style

auction for 10-year bonds, the most popular instruments. Japanese banks and securities companies marked the day with a flood of generously priced bids designed to flaunt their power in the market. Foreign companies, which had pressed hard for reform, also made well-priced bids but for much smaller quantities of

However, traders said the day was of little use in judging the future of the new system since the level of congratulatory business, carried out on barely profitable terms, was so high.

The auction is the latest

reform carried out by the Min-istry of Finance in efforts to meet criticism from foreign companies and governments, principally the US, that overseas companies were discrimi-nated against in the market.

This stemmed from the issue of government bonds which, under the original system, were allocated to syndicates of Japanese companies, with small shares reserved for for-

righers.

This was modified for 10-year bonds in 1987 by the introduction of a partial auchient which 80 tion system under which 80 per cent of bonds were sold by allocation and 20 per cent at auction. But the auction was not a true one since the price was fixed not by competitive bidding but by subsequent negotiation.

Under intense pressure from the US, the MoF agreed to a more radical reform. From now on 40 per cent of each issue is being sold at a free auction, with prices set by competitive bidding.

The remaining 60 per cent is being sold under the old syndicate system, although foreign companies have, from last year, been given an increased

The MoF was due to publish the results of yesterday's auc-tion today. However, bond traders estimated that the average bid was between 99.60 and 99.80 per cent of the par

ons. Dominion and Foreign Bonds .

EQUITIES

Price £

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Amount Paid Ep

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Paid TO

Reciprocity rift among Ecu dealers

dealers in the UK Ecu Trea-sury-bill programme are Japa-nese securities houses which have not been invited formally to become market makers because of government con-cerns about reciprocity for UK securities firms in Japan.
While market share and turnover per dealer in the programme are statistics that are known only to the Bank of England, dealers said that Nomura Securities Interna-tional and Daiwa Europe were among the most active players in the securities. Nomura is

and placed it with retail clients in Europe. When the Bank announced its programme last autumn, it

said to have purchased as much as 20 per cent of the most recent Ecu T-bill auction said to have purchased

SEVERAL OF the largest told potential market makers it viewed Ecu T-bills as a European product and it expected the list of dealers to reflect

> However, the presence of several US houses on the cur-rent list of 26 market makers suggests that the Bank is willing to be flexible. Houses are allowed to become market makers only after being invited by the Bank, and no Japanese firms are on the list.
> As a practical matter, dealers say that firms which are

market makers gain mostly cachet by their status since anyone, including retail cus-tomers, can bid at auctions. However, as market makers firms have direct access to the Bank and can expect to be advised of any new develop-

ments or changes in the pro-

In addition, they can count on the Bank buying back their securities if they cannot be placed with clients, albeit at

slightly sub-market rates.
For the Japanese houses, reciprocity has been a touchy reciprocity has been a touchy subject and most firms have taken the view that there is little to be gained by complaining publicly about being denied market-maker status.

Meanwhile, UK authorities, noting that reciprocity is more often a political consideration than a commercial one, are reluctant to comment on how the Japanese came to be omitted from the UK Treasury's Ecu T-bill programme.

The Department of Trade and Industry, which had spearheaded the UK effort to force Japanese authorities to open

up their financial markets to UK institutions - and which had initially objected to the granting of gilledgad market maker status to the Japanese houses — said that naming market makers for the Ecu T-bill programme was strictly a matter for the Bank.
A DTI official said: "We have

A Dit official sand: We have not sought to use our powers to prevent any firms from becoming market makers."

He added that Japan had made good progress towards opening its financial markets.

to UK houses.
But he stopped short of saying the department was satisfied with the extent of access UK firms now had to Japan's financial markets or that it had no objections to inviting Japan. nese houses to apply for mar-ket-maker status.

SIB plans to modify futures capital rules

By Katharine Campbell

THE Securities and Investments Board, the chief UK investor protection authority, has proposed some modifi-cations to the capital requirements it imposes on futures and options firms, particularly with regard to conditions under which they offer lines of credit to customers.

The changes, set out in a consultative document now being circulated for comment to members of the Association of Futures Brokers and Dealers, the futures self-regulatory body, respond, among other things, to concerns expressed by a number of parties that controls over traders using attractive credit terms as a device to win business might be inadequate.

At the same time, they also represent "another significant attempt to tailor financial resources regulations to the specific needs of a specialised area of investment business," according to Mr David Walker, SIB chairman

According to SIB, the propos als reflect "best market prac-tice," and should not impose additional capital requirements on well-run firms. Indeed, in some instances, relaxations of some rules may

actually decrease capital charges.
Firms and exchange officials contacted yesterday, a number of whom had not yet seen the paper, said it was too early to evaluate the effect of the proposak. In its study of 22 representative firms, carried out jointly with the AFBD, the SIB reviewed the whole notion of extending credit to customers, a controversial subject that has been aired frequently,

including at a meeting last July. This meeting was attended by representatives from exchanges and the clearing house as well as officials from the Bank of England. Firms in the metals and physical commodities markets commonly advance credit to clients to cover monies that the clearing house requests ~ an initial security margin and funds sufficient to cover any osses on outstanding positions. By contrast, exchange rules at both Liffe and LTOM

advance. While finding the practice of granting unsecured credit extensive - the paper cites a case of a firm with unsecured lines amounting to 1,510 per cent of its total financial resources - regulators were still not disposed to move to ban it altogether, partly because of worries that a ban might be anti-competitive for

require firms to collect these

funds from their customers in

DK firms. The thrust of the consultative paper is thus to tighten up some of the conditions for unsecured lending, in return for relaxations in other areas. One area where the authorities propose to tighten up considerably regards the so-called concentration charge, or measure of a firm's exposure to an individual counterparty. As the SIB itself points out, current rules do not prevent a firm extending unsecured credit to a single source in amounts that actually exceed the firm's own liquid resources, a situation that would clearly jeopardise the firm's position in the event of a customer default. As many big problems in the futures markets have indeed

gle source or market, notably the international tin crisis, this is a significant omission in the authorities' capital safety net. Under the new proposals, the concentration charge would be calculated according to a for-mula relating single client exposure to the amount of capital held by the firm in excess of minimum requirements. It would be applied, on a rising

arisen from exposure to a sin-

scale, where exposure to one debtor exceeded 50 per cent of the firm's excessed so per cent of the firm's excess capital. In return for tightening con-trols on aspects of credit provi-sion, the overall capital charge would be reduced. Formarly, 85 per cent of a debtor's loan was allowable as an asset on the firm's balance sheet for capital

rules better into line with those of the Bank. SIB also pro-poses an emendation to rules on segregation, designed to encourage the practice. Trans-ferring client funds into a separate account is optional (except for private clients) under the current rules, and more firms have been opting out than the regulators expected. The subject has recently become contentious because the US (where segregation is a statutory requirement) is soon likely to impose its own rules on UK firms dealing with US clients. Members of the London Metal Exchange have been par-ticularly concerned about the effect this would have on their

credit-driven business. The SIB proposals go some way to meeting these objections in so far as they would abolish the anomaly that a firm offering credit had itself to put funds into the segregated account equivalent to the initial margin the client would otherwise have put up.
The cash flow cost of this has
led many firms to discourage

clients from requesting segregation. All the rule changes, suitably amended after comments solicited from AFBD members. are likely to be implemented by autumn, although the segre-gation proposal will be effected computation purposes. This is sooner, as a sweet to be raised to 90 per cent, which the SIB says brings its ply with the US rule. sooner, as a sweetener for firms probably forced to com-

LONDON MARKET STATISTICS

RISES AND FALLS YESTERDAY

LONDON RECENT ISSUES

FIXED INTEREST STOCKS

RIGHTS OFFERS

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40pm 14pm 21pm

FT-A These Indices at the Institute	re the	joint c	compil	ation (of the	Finan	cial T			
EQUITY GROUPS	Of AC		esday /			Of AC	Tue Apr 4	Mos Agr 3	Fri Mar 31	Year ago (approx)
& SUB-SECTIONS Figures in parentheses show number of stocks per section	No.	Day's Change	Est. Earnings Yield% (Max.)	Gross Div. Yield% (Act at (25%)	Est. P/E Ratio (Net)	xd adj. 1989 to date	index No.	index No.	índex No.	Index No.
1 CAPITAL GOODS (207)	1216.30	-0,4 -0.5	10.38 10.85 11.98	3.98 3.85 3.78	11.83 11.35 10.92	7.22 3.92 14.65	949.95 1223.61 1739.50	1734.55	1744.34	
5 Electronics (30)	2107.54	-0.4 -0.4 -0.7	8.22 8.96 19.16	4.37 3.17 3.95	14.96 14.47 12.04	2.99 12.62 4.94	2751.57 2116.51 511.58		2117.35 510.33	1946.87 1453.75 382.52 431.66
8 Metals and Metal Forming (7) 9 Motors (17) 10 Other Industrial Materials (22) 21 CONSUMER GROUP (186)	309.75 1564.59	+0.1 +0.1 -1.3 -0.3	14.42 11.80 9.40 8.97	5.60 4.83 4.31 3.68	7,84 9,84 12,66 13,95	0.08 4.85 21.63 5.74	535.56 309.44 1584.54 1177.85	397.61 1596.38 1176.57	539.15 318.16 1613.41 1171.61	261.59 1221.74
22 Brewers and Distillers (22)	1270.52 1020.29 2029.61	-0.3 -0.1 +0.1	9.83 9.35 8.95	3.50 3.99 3.46	12.85 13.33 14.71	5.36 10.15 8.97	1274.95 1021.25 2926.78	1278.39		1943.38 803.48
27 Health and Household (14)	1612.32 579.80	-0.7 -0.2 -1.0	6.38 7.50 10.17	2.61 3.31 4.15	17.93 16.78 12.01	7.33 13.42 5.04	2237.57 1614.96 585.49	2238.10 1614.89 598.57	2175.54 1621.18 596.16	1767.38 1244.87 473.11
32 Publishing & Printing (18)	. 762.21 . 516.80	-0.8 -0.3 -0.3	8.81 11.42 12.01 19.06	4,40 4,60 5,44 4,19	14.21 11.48 10.11 12.11	5.06 1.75 6.38 8.37	3675.47 764.21 518.32 1077.69	3709.12 763.68 517.34 1078.10	3687.96 761.49 518.92 1073.47	3317.50 799.79 561.17 857.83
41 Agencies (18)	1265.74	-0.2 -0.5 +0.1	8.42 10.96 10.02	2.68 4.83 4.80	15.20 10.96 11.53	12.34 21.18 4.76	1268.00 1224.32 1521.80	1274,14	1276.67	
43 Conglomerates (11) 45 Transport (13) 47 Telephone Networks (2) 48 Miscellaneous (28)	1127.08 1486.83	+0.4 -0.2 -1.8	8.32 10.42 10.51	3.57 4.37 3.97	15.42 12.48 10.82	16.45 0.00 21.18	2380.01 1129.72 1581.78	2374.14	2364.38 1122.94	1906.21 946.62 1110.45
49 INDUSTRIAL GROUP (487) 51 011 & Gas (13) 59 500 SHARE INDEX (500)	.1108.61 .1973.93	-0.4 -0.1	9,68 9,71	3.91 5.63 9.13	12.76 13.19 12.81	7.19 49.19 9.85	1112.54 1976.51 1186.86			913.17 1753,26 984,17
61 FINANCIAL GROUP (123)	742.56 729.56	-0.2	23.37	5.08 6.52 5.42	5.62	12.54 28.35 25.72	744.08 729.21 1984.64	741.84 725.59 1076.65	747.06 729.72	658.75 648.80 959.70
66 Insurance (Composite) (7)	597.79 951.50	-0.8 +0.3	8.87	5.36 6.63 4.51	15.63	10.03 16.38 3.61	597.65 959.12 331.45	597.14 957.73 331.05	598.01 963.03 333.91	519.75 823.41 335.74
70 Other Financial (30)	367.86 _1093.07	-0.2 -0.4	5.68 9.84	2.65 5.63 2.87	22.41 12.78	4.14 3.56 6.82	1324.68 368.73 1097.13		1326.62 372.59 1093.56 653.25	383.48 844.72
81 Mining Finance (2)	1383.35	+1.7 -0.3 -0.3	8.61 8.52 -	3.78 4.83 4.23	12.82 13.71		661.69 1387.49 1078.07	650.04 1393,17 1076.51	1407-35	432.96 978.82 896.64
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3	5-15 years Over 15 years Irredeemables		-0.55	134.45 145.54 171.34	-	2.89 4.56 1.51	. ,	High 5 Coupons 15	years	10.75 9.89 9.43	10.71 9.83 9.37	9.1 9.2 9.6
5		131.43		171.34		3.37	10	Irredeemables		9.07	9.03	8.8
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FINANCIAL TIMES

UK COMPANY NEWS

Ocean Transport in line with forecast at £38.5m

OCEAN TRANSPORT & Trading, which last month severed its historic ties with the shipping industry to complete the transformation into a transport and distribution group, suffered a slight fall in pre-tax profits in 1988. In line with forecasts which were reduced towards the end

of the year, the group's pre-tax profit eased to £38.5m, compared with £41.2m in the previous 12 months.

The performance was impaired by a fall in contributions from discontinued businesses, principally the shipping operations, and a daywhare in the same a daywhare in the same and a daywhare in the same a daywhare downturn in the commodity storage business. The result is also after an increase in the interest charge from £3.3m to

Mr Nicholas Barber, chief executive, said the poor performance in the commodities business was "not a knock to the stategy but a knock to the

figures."
This stategy has led the company into a £125.5m investment programme during the past three years and a further £50m is earmarked for the current 12

Group turnover reached £1bn (£950m) with the frieght and distribution services operations contributing 2663.8m (2564m). Earnings per share slipped to 22.6p (24p). Despite the pre-tax profit fall, the directors are recom-

mending a higher final divi-dend of 8p (7.01p) which lifts the total by 12.9 per cent to 11.68p (10.35p). The withdrawal from shipping, which has been accompa-nied by an intense investment

programme in other areas, led



to strategy.

E30m. The company sold its West African shipping inter-ests last month and the Barber Blue Sea joint venture last December after a prolonged

period of difficulty.

Trading profits from discentinued businesses fell to 26.2m (£7.6m) on a turnover of £166.8m (£221.5m). Problems with the commod-

ity storage business arose through a fall in demand for storage for several commodities and the impact was felt most directly by the McGregor Cory subsidiary.
Offsetting the strength of MSAS, the freight forwarding business which is a pivotal

piece in the group's new land-based strategy, the freight and distribution services division returned a trading profit of £15.1m (£17.5m). The marine service business centred on service operations in the North Sea, was the second higgest contributor to trad-ing profits with £11.8m (£9.6m)

on a turnover of £61.6m

(£48.7m). The environmental and energy services business, which has been another area of heavy investment, returned a trading profit of £10.1m (£8m). Turnover eased to £107m (£108.8m).

• COMMENT

These results highlight how far OT&T has to go before the promises made during the past three years are fulfilled. With the shipping operations out of the way the path should be much clearer. However, the much clearer. However, the push into alternative investments has produced weak over-all results in 1988 and continued patience by shareholders will be required. The decline in trading profits in the freight and distribution services divi-sion will be particularly disapthe board has shown for the sector. The rise in the total dividend, is certainly an expression of confidence in the future, but it could also be seen as an attempt to placets. seen as an attempt to placate potentially restive shareholders. Ironically, OT&T in its streamlined form, could become all that more attactive to potential predators. Sir Ron Briefley would certainly face spirited opposition if he mounted another bid, but with 27.5 per cent of the capital he could still play a role in determining the future of the group. Speculative interest is still an important factor in the share price which firmed yesterday after an initial downturn. Fore casts of pre-tax profit of £46.5m place the company on a pro-spective p/e of 11 which makes it look fully priced.

Insuring against loss of a dominant position

Nick Bunker on the strategy adopted by Sun Alliance to maintain its market lead

OW LONG can this go on? Sun Alliance is the oldest, the most reti-cent, and the most profitable of the UK's composite insurers. its leap forward in pre-tax profits last year to £372.4m fell short of market expectations, but was still a remarkable achievement for a group which made only £48m five years ago. But, over the long-term, can Sun Alliance maintain its dominance of a composite insur-ance sector exposed to the same competitive pressures sweeping the rest of the finan-cial services field? The signs are that it can,

even though one of the industry's notorious profit cycles could slice £20m off pre-tax profits in 1989. "I'd be calling them the world's greatest insurance company, if it wasn't already in the share price, says Mr Tom Bennett, insurance analyst with Banque Paribas Capital Markets.

There were one or two shadows on yesterday's figures. Poor reinsurance underwriting in 1982-4 at London and Guarantee, a small subsidiary, cost £9.1m in extra provisioning. And its New Jersey-based property/casualty insurance part-ner, Chubb, which manages £220m of premiums on its behalf, is being hit by the US market's two-year-old price

The heart of Sun Alliance though, lies in the UK, with its cherished links to building societies and major commer-cial insurance buyers such as the Duke of Westminster's Grosvenor Estates.

True, there are one or two bad omens for Sun Alliance's UK non-life business, accounting for 64 per cent of its 52.25bn 1988 premium income. In 1988, it benefited hugely from mild weather, after 1987's October hurricane which has cost it £155m to date. Yet some observers predict a profits squeeze in insurance for commercial property and for pri-

vate cars.
They could be vulnerable to incursions by US or European insurers eager to expand their UK presence ahead of 1992: en's Skandia International is buying UK motor insurer National Insurance and Guarantee Corporation. And even without competition from new capital flowing into the business, it has been looking inevitable that some rates would drop. Claims and expenses were

consuming only about 80p of every £1 of commercial fire premiums last year. Unsurpris-ingly Mr Rob White-Cooper, deputy chairman of Sedgwick Ltd, the insurance broker, says: "Premium rates have softened. We're seeing reductions of 15-20 per cent."

The cost of private motor

surance is not falling yet, but 1988 saw an unexpected stabi-lisation in claims frequency (the percentage of insured drivers who make a claim each year) at about 24 per cent. As a result, price increases that have dogged motorists for the past four years have slowed dramatically.

But the pessimism should not be overdone. The rest of the commercial property insurance market may be turning down, but Sun Alliance is still getting customers to pay more.

Sun Alliance Pre-tax profits (Sm) Shareholders tunds (£bn) 1983 84 85 86 87 88

is still heading towards the double-digit level," says Mr Scott Nelson, its general manager (corporate finance).

And Sun Alliance's household structure insurance book has only just started benefiting from mid-1988's 11 per cent post-hurricane price increase, which could feed an extra £25m annually into group pre-tax

The only area looking tough in the immediate future is employers' liability insurance. Claims experience there is "very nasty", says Mr Nelson, partly due to claims from victims of industrial deafness. But astute observers of Sun

Alliance worry less about immediate prospects than about its long-term orientation. Some competitors say it has not thought deeply about its future. "It has a fortunate port-folio of businesses, that's all," sniffs one rival.

This is probably not true. Sun Altiance has been making

dominant position in the UK. They seem to stem from a perception that the future in Brit-ish insurance and financial services belongs to those companies which control dis-

tribution networks. An example was its £30m deal last autumn to take a 30 per cent stake in Swinton Insurance, the fast-growing Manchester-based High Street

motor broking chain.
The Swinton deal was presented as a move to give Sun Alliance a further outlet for its life products. Similar moves recently have been Sun Alliance's £18m purchase of a 60 per cent stake in the Hogg Robinson estate agency chain, and its agreement with Woolwich Equitable to make the building society an exclusive agent for Sun Alliance Life. Signifi-cantly, though, Sun Alliance indicated privately yesterday that it was also expecting larger flows of non-life busi-

A second hidden strength of Sun Alliance is what Banque Paribas's Mr Bennett calls "a virtuous circle" of balance sheet growth. The group's solvency margin (shareholders' funds as a percentage of pre-mium income) swelled from 85 per cent at the end of 1987 to 93 per cent at the end of 1988, when shareholders' funds

reached £2.1bn.

When a UK composite insurer reaches this level of strength, it can afford a relatively high-risk investment mix, weighted towards equities and property. "High solvency allows a more adventurous investment policy which produces greater total returns, which further boost solvency, says Mr Bennett.

This can leave a composite insurer looking over-capitalised - a criticism levelled occasionally at Sun Alliance. Significantly, though, Sun Alliance has begun hinting that it may deploy its strength in big

One pointer is that Sun Alliance plans to reorganise itself this year around a new non-insurance holding company, a move which could make acquisitions more straightforward

legally.
It also sees its balance sheet strength as the means to make itself felt in Europe after 1992. The UK, too, is an area where insurers, banks and building societies are increasingly competing head-on in the savings market. "With upheavals in Europe, and in UK financial services, in the next few years these are two areas where we might want to make acquisi-tions," Mr Nelson says.

TIP Europe expands in **Scandinavia**

TIP Europe, the trailer rental company, yesterday announced an expansion into the Scandinavian market through the acquisition of 400 trailers from Narko Leasing, Finland's big-gest trailer rental business, FM 25m (£3.5m) in cash.

The move is an attempt to broaden the base in Finland for expansion into the Soviet Union, where TIP has an exist-ing contract in the trailer business. The assets being pur-chased are valued at RM. Ism-and TIP will also nick up the trailer fleet's existing clients. After the deal TIP's share of the Finnish trailer market will

CH Industrials launches **European joint ventures** By John Ridding

CH INDUSTRIALS, the specialist engineering, building and chemicals group, yesterday announced separate joint ventures with Electrolux, the Swedish white goods manufac-turer and Bode of West Germany, and the acquisition of Chair Mechanisms.

Electrolux has taken a half share in Auto Springs, one of CHPs subsidiaries which manufactures custom made springs. Electrolux is buying 50—per cent of the enlarged share capital the 2406,000 and is also providing \$250,000 in the form of bank facilities.

mated to have net assets of £1.3m and annual turnoyer for the venture is expected to be

The second joint venture, Bode (UK), has been formed to produce complete sliding and powered door systems for rail and road vehicles. Bode (UK) has agreed to lease certain fixed assets worth £750,000 and to purchase stock

and work in progress of around 5930,000-from-Diplomat The purchase of Chair Mechanisms involves a £480,000 deal which will be payable in loan notes redeemable between

Utd News in US purchase.

Link House Publications, a subsidiary of United Newspa pers, yesterday announced the first of what could be several publishing acquisitions in the US, writes Raymond Snoddy.

The company is paying \$8.7m (£5.1m) for Want Ad Press, a weekly advertising periodical based in New Jersey. Want Ad, specialises in vehicle and general merchandise clas-sified advertising.

Last week, Lord Stevens executive chairman, said United, which also owns Exchange & Mart, the classified advertising publication, was in "active negotiations" to buy about three US companies in the advertising, trade and technical and exhibitions field. The major thrust of United's future expansion would, how-ever, probably come in conti-

Reconstruction proposed for Meldrum

By Nikki Tait

MRLDRUM INVESTMENT Trust, a £70m fund 72 per cent-owned by British & Com-monwealth Holdings, yester-day unveiled complex reconstruction proposals which would allow minority shareholders to transfer their interests to a new split-level trust.

The new trust, Gartmore Value Investments will, like Meldrum, be managed by Gartmore. It has two types of shares; zero dividend, which offer a pre-determined rate of return, and ordinary, which enjoy the remaining growth which the managers can achieve.

Under the scheme, the new trust starts out owned by B&C. worth about £19m for the minority interest in Meldrum, taking the form of a share exchange with Meldrum share-holders being offered an equal number of ordinary and zero dividend shares in GVI.

The underlying net asset

value of these is equal to 100 per cent of formula asset value. In this case, advisers estimate that the difference between nav and fav -explained by some of the costs involved - should not be much more than 1 per cent. At the same time, GVI places with institutions £40mworth of stock - comprising £10m of debenture stock, £15m of zero dividend shares and £15m of ordinary shares. The assets of GVI then comprise

run shares.
In the last step, B&C is required to buy out the £19m of Meldrum shares for £19m cash. The final effect is to leave full ownership of Meld-rum in the hands of B&C, and GVI with £59m cash.

£40m cash and £19m in Meld-

Yesterday, Medirum offered an illustrative example for shareholders based on Monday's estimated formula asset value of 172p per share. For 100 Meldrum shares, a shareholder would get 172 ordinary shares with a net asset value of 50p each, and 172 zero dividend shares, with similar asset backing.

backing.
In addition, BZW is under-writing a cash alternative at 49p for each ordinary and zero dividend share. Holders taking this option get just under £169 for every 100 shares.

Meldrum shares rose 25p to 167p on the news. Gartmore said that the discount at the trust averaged 20 per cent over the last year and has been as high as 26 per cent during the past five years.

It maintained that both the

new share classes should trade at 98-102 per cent of underly-ing net asset value - so that the scheme effectively eliminates the old discount. The zero dividend shares

have no right to income and are initially entitled to 50p when the trust is wound up in 1995. However, this will steadily increase over the life of the trust at an annual rate of 210 basis points over the semi-annual gross redemption yield of 104 per cent Exche-quer stock 1995.

Mr Nigel Rudd, chairman of Williams Holdings, is joining the GVI board.

For certain tax reasons, B&C yesterday sold a small number of Meldrum shares at 160.5p. The move reduced its holding from 75 per cent.

MBS in buy-out discussions

MBS, the computer dealer savaged in a price war last year with other IBM distribu-tors, is in talks about a management buy-out of its substan-

tial product sales business. The low-margin business accounts for about £100m of total annual group sales of £120m or £130m, and could be worth more than £30m. The whole of MBS is valued at £49.3m based onyesterday's closing price of 49p, up 2p. The sale of the computer sales operation to a team led by its managing director, Mr

more i la literatura est la la

of computer distribution. Its disposal would leave MBS, one of the three largest IBM dealers in Europe, with its

Derek Lewis, would mark the

arm, and its withdrawal from the wholesale business. In Feb-

end of three years of attempts to rescue MBS from dependence on IBM and the vagaries The profits warning followed a substantial drop in interim

computer and communication services businesses, including the more reliable earnings from computer maintenance and engineering contracts. Last year, MBS announced the closure of its distribution borrowings rose to £17m fol-

ruary, the group's chief executive. Mr Stafford Taylor, resigned and MBS warned it had moved into loss in 1988.

profits – from £1.36m to £215,000 – after IBM increased the number of UK distributors from two to eight. Mr Taylor and MBS's chairman. Mr Owen Williams. joined the company in 1985 from IBM UK in an attempt to strengthen the group, after

lowing a similar price battle.

CAP GEMINI SOGETI + 39.3% in Revenue + 43.6% in Net Income

t its meeting of March 17, 1989, the Board of Directors of CAP GEMINI SOGETI SA was presented with the Group's consolidated, audited accounts. These 1988 accounts showed a total revenue of FF 5.816 million, an increase of 39.3% over last year, and net profit of FF 402 million, up 43.6%. Profitability rose from 6.7% to 6.9% of revenne, which represents the largest percentage achieved by the Group since its creation in

Per share income was set at FF 88.1 (for 4,570,463 shares at December 31, 1988), as opposed to FF 72.0 a year ago (for 3,891,890 shares).

In addition, the Board of Directors approved the financial statements of the CAP GEMINI SOGETI SA holding company, which showed a corporate net pro-fit of FF 126.4 million as opposed to FF 103.2 million the previous year (or + 22.5%).

At the next annual Regular Shareholders Meeting, called for May 19, 1989, a dividend payment will be proposed of FF 24 per share plus tax credit (against FF 20 plus tax credit in 1988). Taking into account the distribution of one free share for every 10 outstanding shares assigned in June 1988, for former shareholders the shareholders are shareholders.

ders this represents an increase of 32%. And taking into account the capital increase in cash (1 new share for every 15 outstanding) realized last November, the overall amount of distributed dividends is up 41% (FF 109.7 million, as opposed to FF 77.8 million the previous year).

Furthermore, the Board of Directors —

within the context of the general authorization granted to it by the Extraordinary Shareholders Meeting of May 15, 1987, to increase the share capital up to a maximum amount of FF 500 million — has decided to proceed on July 3, 1989 to a new share distribution of one free share for every 10 outstanding shares (effective from January 1, 1989).



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S. G. Warburg Group plc (Registered in England No. 187486)

Introduction to listing of 9,347,150 "A" Convertible Deferred Shares of 25p each

Application has been granted by the Council of The Stock Exchange for the "A" Convertible Deferred Shares to be admitted to the Official List and dealings are expected to commence on 6th April, 1989.

Details of the "A" Convertible Deferred Shares are available in the statistical services of Extel Financial Limited. Copies are available for collection from the Company Announcements Office, The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited, 46 Finsbury Square, London EC2A 1DD up to and including 10th April, 1989 and may be obtained during normal business hours on any weekday (Saturdays and public holidays excepted) up to and including 19th April. 1989 from:

S. G. Warburg Group plc, 1 Finsbury Avenue, London EC2M 2PA

Cazenove & Co., 12 Tokenhouse Yard, London EC2R 7AN

Rowe & Pitman Ltd., I Finsbury Avenue, London EC2M 2PA

6th April, 1989

PEARSON

Strategies translated into

1988	1987	% Change
Prefit before £198.9m	£151.8m	+31%
Earnings per 55.7p	46.7p	+19%
Dividends per 18.0p	15.0p	+20%

Pearson's Annual Report will be published on 19 April 1989. If you would like a copy please write to:

Lleyds Bank pic Registrar's Department, Coring-by-Sea. Worthing.

UK COMPANY NEWS

Securicor subsidiary earmarks £30m for investment in parcels division

Security Services unveils £51m rights issue

By Andrew Hill

SECURITY SERVICES, the security, communications and parcel delivery company, 51 per cent of which is owned by Securicor Group, is to raise £51.1m through a rights issue

aimed principally at upgrading and expanding its parcels divi-sion in the UK and Europe. Simultaneously, Securicor is raising £34.3m, £26.4m of which will finance its subscription to the new shares in Security Ser-

Over the next two years, Services has earmarked some \$30m for investment in its parcels division, which represents about half of its £381m turn-over. In the UK, it hopes to

Europe's largest packaging group should not be approved by the High Court because the

company had committed a

clear, flagrant and admitted breach of its contracts with its

warrant holders, Miss Mary Arden, QC, told the court yes-

for Elders Investments, a sub-sidiary of Mr John Elliott's

Elders IXL brewing, farming

and finance group, which is trying to stop MB's scheme for

a £830m merger between Metal-box Packaging, its packaging subsidiary, and Carnaud, the

French packaging company.

MB is asking the court to sanction the scheme, which

was approved by an over-whelming majority of its share-holders on February 24.

Elders holds five per cent of MB's ordinary shares and a

25.06 per cent blocking minor-

Miss Arden was appearing

By Raymond Hughes, Law Courts Correspondent

PLANS by MB Group to create ity of MB's warrants which

open new collection and sorting terminals, as well as upgrade and computerise existing facilities.

The company will also look for acquisitions and joint ven-tures to expand its European delivery network prior to the introduction of the single mar-

Mr Christopher Shirtcliffe, finance director of both groups, said: "If the barriers truly come down then it will create a substantial increase in fast parcel business in Europe. He said Services also wanted to invest in its communications and security divisions.

entitle it to buy another 1.2 per cent of the shares.

The scheme involves a capi-

tal reorganisation which MB admits breaches covenants in

its contracts with its warrant

holders to keep available suffi-cient unissued ordinary shares

to enable warrant holders' rights to be satisfied, and to use its best endeavours to

maintain a listing for its ordi-nary shares on the Stock

It argues, however, that that

is no reason not to sanction the scheme, as it has made pro-

vision to protect the warrant holders. It also claims that

monetary compensation for Elders would be fair. Miss Arden said that the fun-

damental issue was whether

the court should sanction a scheme when to do so would

with someone who was not a

Security Services own 40 per cent of the Cellnet mobile telephone company - 12.3 per cent and 26.7 per cent respectively. Apart from building up the Celinet subscriber base, Services hopes to develop and expand new communications ventures in vehicle location systems and national and local mobile radio networks.

Services will issue 11.5m new ordinary shares at 450p each, on the basis of two new shares for every 17 held. The balance of the issue not being taken up by Securicor has been underwritten by Lazard Brothers. Securicor is issuing up to 359.331 new ordinary shares at

party to the scheme.

She said that a provision which prohibited a company from effecting certain reorganisations of capital was one of the ways in which the holder of an arting to subscribe for

of an option to subscribe for shares could protect himself.

the court gives its blessing to

going ahead and breaking a contract. It's a very odd thing for the court to do."

Miss Arden agreed, saying that it flew in the face of well-

Mr Justice Harman: "The court is being asked to actively

sanction and make effective a breach of contract. Normally

one is granting injunctions to

restrain breaches of contract."

Miss Arden said the court would protect warrant holders'

rights by granting an injunc-tion. Since Elders was object-

established practice.

Mr Justice Harman said that he was worried by the idea that "I should sit down and say



570p each, and up to 6.64m new non-voting A ordinary shares at 500p each. The group will offer them on the basis of 3.64 new ordinary

of the 4.55 per cent cumulative preference shares will receive 133.57 new ordinary shares and 2,452.65 new A shares for every 1,000 held.

subsidiaries.
Following news of the issues Securicor ordinary shares dropped from 695p to 672p, with the A shares down from 610p to 582p. Security Services shares fell 22p to 523p.

By Andrew Hill

Company, one of the UK's 29 statutory water

The company, which sup-

Biwater, which refused to

The private contractor was works in March 1988, through

largest water companies have won control of 12 statutory

ary, when the Government imposed restrictions on bids for water groups with assets of more than £30m - those limmore than £30m - those limits would not affect a bid for

shares and 67.42 new A shares for every 1,000 ordinary and/or A shares already held. Holders

Surplus cash from the Secur-icor issue will go towards investment in its own motor dealing, vehicle bodybuilding, hotel and employment services

Biwater and Bournemouth Water in bid talks

BIWATER, the large private water contractor, is thought to be in hid talks with Bourne mouth and District Water

Bournemouth, which is worth about £14m at current market prices, announced yes-terday it had received an approach which might lead to

plies water to a summer population of 356,000 within Wessex Water Authority's region, would not elaborate on the statement, but may make a further announcement next

comment yesterday, already owns 23.7 per cent of Bourne-mouth and recently hid suc-cessfully for its neighbour, West Hampshire Water Com-

the first group to make a bid in the UK's private water sector with an agreed offer for East Worcestershire Watera joint venture with the statutory company's man-

Since then, France's three

them potential to provide substantial.

Their investment activity growth in 1989 and acted that time to grow. The group has seven dealer-ships and is actively seeking further acquisition opportuni

Wilson (Connolly) lifts profits 42% despite fall in house sales

PRE-TAX PROFITS of Wilson (Councily) Holdings increased by 42 per cent to 253m last year despite a fall in the number of homes sold by the Northamp-tonshire-based househuilder.

Turnover rose by 11 per cent to £162m in the 12 months to the end of December, Earnings per share rose 41 per cent from 13.5p to 19.1p. Mr Mike Robinson, Wilson

Compolly's managing director, was one of the first housewas one in the instance was that the housing market was overheating. The company was therefore prepared for the slump in house sales that occurred in the southern half of the country last automn.

As a result housing comple-

tions were cut to 2,160 com-pared with 2,600 in 1967. The group had decided as early as February to preserve its land bank rather than build everything that could have been sold last year and take a bigger

We have always but great emphasis on profits growth and the preservation of our land bank rather than the pursuit of volume," said Mr Lynn Wilson, the chairman

Mr David Philip, chairman of Dagenham Motors, the Ford main dealer which came to the

stock market a year ago via su £18.2m flotation, yesterday unveiled a £1.78m surge in

profits to a record £4.04m pre-tax for the 1988 year.

The advance was achieved on the back of a £21.68m rise in turnover to £105.81m.

Undfluted earnings per share

were 19p (11.6p) and fully diluted the figure emerged at 17.1p (10.4p). A proposed final dividend of 8.5p makes a total

of 5p.

Mr Philip said that while

higher interest rates would cause some pressure on new and used vehicle margins, the

increase in the number of Ford vehicles on the road continued

to provide an opportunity for substantial organic growth via

the group's service, accident repair and parts operations. He added that the group's

commercial vehicle sales operations had perficular

A final dividend of 2p (199) makes a total of 3p (2p) for the year, a 50 per cent increase. e comment

Housing profits, despite lower sales, rose by 34 per cent to just under Adm. Commercial property a relatively new venime for Wilson Connolly, almost doubled its contribution to Payan. Mr. Wilson said the group was convently working on commercial developments which when completed would be worth 1275m. These developments the bear a shopping scheme in Enghancial a shopping scheme in Enghancial in Enghancian offices at High Hodgen in London and High Wisconbe, Ruckinghamsthire said that Listonia Science. Park Wilson and Listonia Science. Mr. Wilson and Factoria Science that Deen said the purchasers had been said fire purchasers had been said fire to convert reservations into completed sales. The housing marpleted sales. The housing mar-ket in the north of the country

however had remained quite Last year about 63 per cent of house sales by Wilson Con-nolly were in the Midhinds, the north and Wales. At the end of the pear the company had a dand bank of more than 14,100 plots with planning permis-sion, enough for more than six years work at content produc-

Comment
The strength of Wilson Connolly's land bank, much of it,
acquired very cheaply years
ago, puts it in a very strong
position no major which dijection the housing market false.
Net margins of more than 40
per cent are among the injust
of any housebuilder. About
half of the company's house
sales last year were in the first
Midlands and East pushe
where sales are currently more
difficult. Nonethaless. Wilson
Cosmolly has plenty in reserve
and is easily capable of
increasing completions to
about 2,400 this year. Properly
profits are starting to come
through which should under
pin future earnings growth giving the group even greater flesindity on the timing of paolitaking. A prospective ple of
just over 8 on pre-lax profits of
seat rated housebuilders. This
rating is fully deserved. The
tight market in the shares
underlines the popularity of
the stock.

had been committed to the

Bowater offer including 1.7 per cent already owned by the

Bowater extends offer Dagenham Motors makes By Andrew Hill record £4m

BOWATER Industries, the packaging and industrial products group; has extended its bid for Chamberlain Phipps, the shoe components and adhesives group, antil April

Evode Group, the plastics and chemicals company which is also bidding for Chamberlain. Phipps, has extended its offer

until April 17.

By the first closing date on Monday, about 12.8 per east of Chamberlain Phipps' shares

cent already owned by the packaging group.
Ryode ewas 4 per cent of Chamberlain Phipps and had received acceptances by March 31 representing about another.
2 per cent of the shares.
Chamberlain Phipps has yet to decide which of the two hids to accept. The Kyode all shares. to accept. The Evode all share offer is worth about 21sp a share Bowster is offering 2009. in cash.

S Jerome rises 15% to £2.41m

S Jerome & Sons (Holdings), the textiles and electronics the textiles and electronics group, talsed pre-tax profits for the 12 months to end-December by 15 per cent from £2.1m to a record £2.41m. Tarnover improved by £4.45m to £28.6m. Interest charges rose to £446.000 (£211.00) as a result on the group's £301.00 as a result tare programme. After tar of £782.000 (£381.000) as a result tare programme.

7.50 (6.50) for the year.
Turnover for the opening three months showed a rise and directors were hopeful that final divident of 5.20 mal

25 Argitage and Rhodes
29 BBB Disign Group (LSE)
150 Sandon Group (SE)
100 Sandon Group (S. Pref. (SE)

M6 paying more on 64% growth

MS Cash & Carry lifted pro-tax profits by 64 per cent, from £754,008 to £1.24m in 1988. And improved results continued

improved results continued improved results continued improved results continued improved results continued improved results continued improved results continued improved results continued improved results continued improved results continued in proved r

for a total of 4.tp (3.5p).

A review of product and enser planning being ried would further impro

41 45

DIVIDENDS ANNOUNCED

•	payment	payment	dividend	year	Aeet .
AB Electronicint		May St	3.	·	15
Aiva investmentint		-	· 1,3		_ 2.6
ATA Selection Sfin		-	1.1	2.14	1.8
Beckman (A)int	1.95	June 5	1.95		5.73
Brit Dredgingfin			3	•	7.8
Dagenham Motorsfin		May 28-		. 5.	-
Jacob (W & R)fin	6 4		5.4	8.8	8 .
Jerome (S)fin	5.21	May 19	4.5	· 7.8	8.5
Kingston Oilint		May 26	0.375	•	1
Lecfin	10.5	May 20	9.5	14.5	13.5
Megnotiafin	3.45t	. • .	3,05	· · 5	4.45
M6 Cash Carry §fin	3.23	- <u>-</u> :	2.74	4.4	3.8
Ocean Transportfin		June 1	7.01	11.68	10.35
Quarto §fin		June 2		4.125	3.375
Rockwood Hdgs 5fin		May 31:	0.4	0.75	0.4
Sun Alliancefin		•	21	41	31
Wilson (C'lly)fin		July 3	1,5*	. 3	2*
Dividends shown pence					
*Equivalent after allow	ring tor a	crip issue:	. †On capi	tal incre	esed by
rights and/or acquisition	n issues.	SUSM atoc	た 舒Upguo	sted stock	k. eThird
market. Airish pence i	hroughou	F.		•	
В	DARD	MEET	NGS		
The following companies have of board meetings to the Str. Such meetings are unraily had	ck Exchange	بساجات	POTONE	SW753	Apr. 20

The following interest rates will apply from 6th April 1989

CHEQUE SAVINGS ACCOUNTS

8-250% | 6-456% | 8-608%

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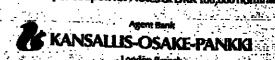
Grassille & Co. Led. 3 Lovel Lane, London ECIR 839 Telephone 81-621 1212

SPONSORED SECURITIES

A/S NEVI

DKK 600,000,000 Floating Rate Notes due 1993 Tranche A of DKK 300,000,000

In accordance with the provisions of the Notes, notice hereby given that, for the three months period, 6th April, 1989 to 6th July, 1989, the Notes will bear interest at the rate of 9.0625 per cent. per annum. Coupon No. 11 will therefore be payable on 6th July, 1969 at DKK 2290.80 per coupon for Notes of DKK 106,000 nominal.



LG INDEX LTD, 9-11 GROSVENOR GARDENS, LONDON SWIW OBI Tel: 01-828 7233/5699 An AFBD member Reuters Code: IGIN, IGIO WALL STREET Apr. 2303/2315 M/C Jun. 2318/2330 M/C Prices taken at 5pm and change is from previous close at 9pm

and the dividend is lifted to Quarto is issuing 4.9m shares at 146p, of which 2.9m

magazine publisher, announced record results for 1988, and further expansion via three overseas acquisitions for £6.8m which involves a share

The acquisitions are in the US, Switzerland and Australia, and £6.6m is being raised for the cash element of the initial conwill be subject to recall by

convertible preference. Turnover for the year rose 65 per cent to £19.47m (£11.78m),

4.125p (3.375p) with a 3p final.
The US purchase is Broughton Hall, which publishes informational directories. The cost is £4.7m with a further profit-related maximum of £3m. Sales in 1988 were £6.9m and pre-tax profit £1.3m.
In Switzerland the group is

22.9m and profit £100,000.

while pre-tax profits moved up 59 per cent to £2.19m (£1.38m). paying an initial £1.6m cash for

RotoVision, based near Geneva and publishing applied visual arts annuals, books and other products. Its 1988 turnover was

The Australian acquisition is the business and certain assets of Art Nouveau Publishing for £500,000 cash. It publishes and distributes fine art reproductions. For 1988 sales were £400,000 and profit £100,000.

This announcement appears as a matter of record only

SG INDUSTRIES







Hausman K Steel

£40,000,000 Senior Debt and Revolving Credit Facilities to Fund a Management Buy-In

Arranged by

National Westminster Bank PLC

Underwritten by

National Westminster Bank PLC

Westpac Banking Corporation Crédit Lyonnais, London Branch The Industrial Bank of Japan, Limited The Long-Term Credit Bank of Japan, Limited Union Bank of Switzerland, London Branch The Sumitomo Bank, Limited

Equity and Mezzanine Finance Arranged by

Phildrew Ventures

National Westminster Bank PLC

Legal Adviser to National Westminster Bank PLC

Allen & Overy

NatWest Syndications

dolpino lita

ing to the scheme being sanctioned the court should approach the matter on the same basis as it would if Elders was applying for an injunction restraining the company from making the scheme effective."

The judge raised the question of the timing of Elders objections. He said that if in early February it had applied for an injunction to restrain for an injunction to restrain the holding of the sharehold-ers' meeting on February 24 on the ground that it was intended to prejudice Elders' rights and breach the warrant holders' contracts it might well have been successful. However, there had been "a bit of delay" and MB had spent "quite a bit

of money."

Miss Arden replied that MB had not "come clean" about its intention to breach the terms of the warrants until February

The hearing continues today.

Quarto tops £2m and makes three acquisitions

Court should not sanction breach by MB

QUARTO GROUP, book and

placing.

The group is incorporated in the US and quoted on the USM.

sideration.

shareholders on the basis of five for 12 ordinary and/or 20

Earnings reached 14.5p (10.6p)

March, 1989

	Current payment	Date of payment		for year	yes:
AB Ejectronicini	• 4	May St	3.		15
Aiva investmentini	0.5	-	· 1,3		2.6
ATA Selection &fin	1.3	-	1.1	2.14	- 1.8
Beckman (A)	1.95	June 5	1.95	. .	5.7
Brit Dreigingfin	3.8		3	· : 8::	7.5
Dagenham Motors!in	3.5	May 26		. 5.	
Jacob (W & R)fin		-	5.4	8.8	. 8
Jerome (S)fin		May 19	4.5	7.8	6.5
Kingston Oilinf		May 28	0.375	· . • .	. 1
Lecfin		May 20	9.5	14.5	13.
Masmoliafin	3.45t		3.05	. 5	4.4
M6 Cash Carry \$fin		- <u>-</u> ·	2.74	4.4	3.8
Ocean Transportfin		June 1	7.01	11.68	10.3
Quarto §fin	3	June 2	2.25	4.125	3.37
Rockwood Hdgs 5fin	0.45	May 31:	0.4	. 0.75	0.4
Sun Alliancefin	26		21	41	. 31
Wilson (C'lly)fin	2	July 3	1.5*	. 3	2
Dividends shown penc		net exte		otherwis	ė stat

Notice to Lombard Depositors

Deposit Accounts

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matter of record only: Say In/Buy-Out of PANDESTRIES LTD SECTIONS 294 LTD) ELOPMENT GROUP PLC nance provided by: EXERES (Lead Investor) levelopment Capital e de ante (a fine-sione) va Investments 9 exclopment Capital liesumat Investments Angesmochi Isust et Management Crobe Investment Trust

galand General Assurance Society

Senior Dobt numerwritten by: National Westminster Bank PLC Phildrew Ventures structured, led, underwrote and syndicated the financings enagement Buy-Outs

INSURANCE GROUP

The audited Group results for 1	988 are as follows:-	1988 £m	1987 £m
PREMIUM INCOME			
General insurance		2 <i>,</i> 252 <i>.</i> 2	1.990.2
Long-term insurance		<u>859.6</u>	764.7
		3,111.8	2,754.9
General insurance underwriting	a result	58.7	(107.7)
Long-term insurance profits	3	34.0	30.0
Investment and other income		279.7	249.2
PROFIT BEFORE TAXATION		372.4	171.5
Taxation		110.3	40.9
PROFIT AFTER TAXATION		262.1	130.6
Minority interests		10.4	9.7
PROFIT ATTRIBUTABLE TO SHA	AREHOLDERS	251.7	120.9
DIVIDEND		80.9	61.2
PROFIT RETAINED		170.8	59.7
EARNINGS PER SHARE		127.6p	61.3p
DIVIDEND PER SHARE		41.0p	31.0p
			:

TERRITORIAL ANALYSIS OF GENERAL INSURANCE RESULTS

	1988	}	1987		
	Premium Income £m	Under- writing result £m	Premium Income £m	Under- writing result £m	
United Kingdom*	1,429.2	92.5	1,211.3	(100.3)	
Europe**	295 .0	(9.7)	308.6	(16.2)	
U.S.A.	227.9	3.4	216.0	14.3	
Canada	130.9	(4.2)	104.7	2.0	
Australia	70.7	(2.9)	52.0	(5.3)	
Other overseas	98.5	(20.4)	97.6	(2.2)	
including international business written in the U K including Republic of Ireland	2,252.2	58.7	1,990.2	(107.7)	

The Group's net assets at 31st December, 1988, excluding the value of long-term business, totalled £2,103m, (1.066p per share). The solvency margin was 93.3% (1987 - 85.1%).

The Directors have resolved to declare at the Annual General Meeting on 17th May, 1989 a total dividend for 1988 of 41.0p per share (1987 - 31.0p) - an increase of 32.3%. An interim dividend of 15.0p per share was paid on 1st December, 1988 and the final dividend of 26.0p per share will be paid on 1st July, 1989.

As announced in October last, the Board intends to seek the approval of shareholders for the establishment of a Non-Insurance Holding Company. It is proposed that four shares in the new company will be issued in exchange for each share currently held and that provision be made for a scrip dividend option. The proposals will be submitted to Meetings to be held immediately after the Annual General Meeting and it is anticipated that the appropriate documents will be posted to shareholders later this month together with the Report and

The above statement is a summary of the year's results. The full audited Report and Accounts will be posted to shareholders on 24th April, 1989 and delivered to the Registrar of Companies after the Annual General Meeting.

SUMPLIANCE AND LUNDON INSURANCE FOR

Head Office: 1 Bartholomew Lane, London EC2N 2AB

London & Scottish Marine Oil PLC

has sold 25.2% of

Enterprise Oil plc

to

Aquitaine UK Limited

a subsidiary of

December, 1988

Société Nationale Elf Aquitaine

We acted as financial adviser to London & Scottish Marine Oil PLC.

Goldman Sachs International Limited



UK COMPANY NEWS

Lec rises 29% but hits problems over CFCs

THE WELTER of publicy in recent months concerning chlorofluorocarbons and the possible adverse effects on the enviroment of their use in refrigeration systems has led Lec Refrigeration to warn of "depressed turnover" in the first quarter of the current

proven" according to the board - together with cheap

tially" in the first quarter. The tax charge took more at £1.64m (£1.31m), leaving earnings per share 31 ahead per cent at 47.27p (36.06p). The total dividend for the year is lifted to 14.5p (13.5p) via a proposed final of 10.5p.

BET acquisition

BET has paid £300,000 for Suffolk Electrical Rewinds, an electric motor repairer. Consid-eration is 90,602 shares and £59,000 cash.

The group, based in Hegner Regis, West Sussex, yesterday unveiled a 29 per cent increase in taxable profits from 23.48m to £4.5m for the 12 months to end-December 1988 on turnover virtually unchanged at £56.12m (£56.23m).

The directors, while express ing satisfaction over the "encouraging" outcome and continued improvement in margins, said that recent pub-licity about CFCs and the effect of statements about alternatives for refrigeration
- "not yet available or

imports from eastern Europe and high interest rates, had "depressed turnover substau-

Cash-rich Dewey moves £4m back into the black

DEWEY WARREN Holdings, the USM quoted group which started 1988 as Mr Robert Holmes à Court's investment vehicle and ended it as a cashrich shell company, showed pre-tax profits of £4.06m during the year, recovering from losses of £28m in 1987.

But an extraordinary provi-sion of \$4.64m against the sale. son of the same against the same to D G Durham Group of Deway Warren & Company, the original Lloyd's insurance broking subsidiary, again, drove Dewey into the red at the attributable level. No dividend was recommended.

Other than substantial cash reserves, the group's chief asset during a turbulent year has been its 5.6 per cent stake in Morgan Grenfell, the mer-

m morgan Grenien, the mer-chant hanking group.

Mr David Hart, finance direc-tor of Dewey, said yesterday that the stake would not be sold to any buyer with hostile intentions towards the mer-chent hank

chant bank. "There are a number of peo-

Dowey Warren Holdings

ple who have approached us, but we are not prepared to let the (Morgan) shares go at stu-pht prices," he added.

chief executive of Dewey, wants to build the former insurance broker into a broad-ly-based financial services group.

Dewey's turnover during control of Dewey changed hands twice during the year. In June, Mr Holmes à Court, the Australian financier hit by the 1987 stock market crash, gave 1988 rose from £3.91m to £8.29m; and earnings per share were 4.5p, compared with a loss of

British Dredging surges over £3m

BRITISH Dredging reported pre-tax profits ahead by 59 per-cent, from £1.94m to £3.08m, in 1988 on turnover increased from £18m to £81.6m.

Operating profits profits dou-bled from £1.47m to £2.97m with builders merchanting contributing £922,000 (£282,000), the supply of marine aggregates and concrete products £1.95m (£1.36m), and ship

repairing £104,000 (loss £167,000). Mr Fane Vernon, chairman,

said that 1969 had started well-with exceptionally favourable weather and the profit for the first quarter was " well above" that of the previous year.

He said the aggregates side had performed well and was able to satisfy an increasing demand with two dredgers

instead of three, bringing considerable benefit to costs and

on Bell Group to fellow Austra-lian Mr Alan Bond, and with it a 31 per cent stake in Dewey, which was recovering from a

series of disastrous arbitrage investments made just before

Robert Fraser Group, the pri-vately-owned financial services business, bought most of that stake from Mr Bond in Decem-ber, and Dewey almost immedi-ately Inunched a 123m agreed cash bid for the quoted finan-

cial services company, Argyle

Last month, as expected. Dewey mounted an all-share bid for Robert Fraser. Mr Colin

Emson, chief executive of Fraser and now chairman and

the slump.

profit margins.

Mr Vernon has handed over day to day running of the group to Mr Michael Brown, the managing directer, who has become chief executive.

Earnings were 12.9p (7.32p) and the dividend is increased from 5p to 6p, with a final of

News Digest

ROCKWOOD Turnover more than quadrupled

Rockwood Holdings, the acquisitive USM-quoted distribution group, yesterday announced pre-tax profits up 83 per cent from £1.04m to £1.9m for 1988.

Turnover rose more than four-fold to £109.75m (£19.9m) and after tax of £256,000 (£280 000) and an extraordinary credit of £1.76m (nil), earnings per 10p share were left at 5.09p (5.02p). A final dividend of 0.45p makes a total 0.75p (0.4p).

Mr Tom Forrest, chairman, said the group had now completed the task of forming and integrating its UK distribution network and was now the UK's largest international freight distributor.

MAGNOLIA Pictures growth

Magnolia Group (Mouldings). the importer and manufacturer

after purchase

of picture frame mouldings, reported pre-tax profits ahead 36 per cent to £1.47m in 1968. Turnover expanded from £17.69m to £18.96m.

The outcome was struck after exceptional credits totalling £371,000 arising from the sale of warehouses in .

the sate of warehouses in
Edinburgh and Soke
Newington, London.
The £1.6m purchase of
Solomon & Whitehead last
November took Magnolia into
picture print publishing. The
directors said that although
this had a minimal impact on profits during the period, it has been successfully integrated and should

contribute during the current Earnings per 10p share worked through at 19.31p (12.16p) and the recommended final dividend is lifted to 3.45p

for a 5p (4.45p) total. **HEITON HOLDINGS**

Rights issue to raise I£3.6m

Heiton Holdings, Dublin-based steel stockholder, and builders' and timber merchant, is to raise 123.6m (23m) via a rights issue on a 3-for-10 basis at 58p

per share. Holders of the convertible second preference have agreed

to early conversion and to participate in the issue.
Directors said proceeds will be utilised to reduce borrowings and to fund £1.7m; of new investment in the UK. They forecast pre-tax profits

of not less than \$1.8m in the 12 months to end April 1989 – an increase of 44 per cent over the previous year, and a final dividend of 1.1p which would make a total of 1.8p (1p) for the year.

KINGSTON OIL & GAS Marginal rise to \$551.905

Ohio based oll and gas production, development and operating group, reported a modest rise in pre-tax profits from \$539,443 to \$551,905 (£325,900) in the six months

to December 31 1988. Earnings per share were lower at 4.28 cents (4.82 cents) but the interim dividend is 0.7425 cents (0.68625 cents) or0.4125p (0.375p). Kingston has entered info

a joint venture with Greenland Petroleum to drill certain areas in the Beres formation in Ohio. Kingston will benefit from a contract with Texas Eastern to sell gas at \$6.66 per 1,000

cuft compared with the average price in Ohio of \$2.50. The company's year end is being changed to December and the next audited period will cover the 18 months to December 1989

A BECKMAN Downturn to £692,000

A disappointing return from its textile activities left A Beckman with pre-tax profits down from £979,000 to £692,000 for the six months to end December, Turnover declined from \$7,96m to \$7,52m. The textile division

experienced a £1.44m downturn in turnover to £5.45m and a. profits fall of £300,000 to £221,000. The group's other involvement, property investing and development, continued to expand

satisfactorily. Earnings for the six months fell to 4.3p (6.2p) but the interim dividend is being held

at 1.95p. A one-for-five scrip issue is being proposed, along with plans for the group to purchase up to 1.22m of its own shares, some 10 per cent of the issued capital following the scrip

Allied Irish Banks, p.l.c.

has acquired

First Maryland Bancorp

We acted as the financial adviser to Allied Irish Banks, p.i.c.

Goldman, Sachs & Co.

March, 1989

dolpino lita

The astonishing rapid ascent and decline of Tony Berry

Vanessa Houlder goes behind the scenes for the final round of the boardroom battle for control at Blue Arrow

Mitchell Fromstein had taken the chairmanship from the impulsive, urbane Tony Berry marks the end of an era for Blue Arrow.

It also appeared to be the final chapter in the astonishing rise and fall of Mr Berry – the speed and drama of which is matched only by the fall and rise of Mr Fromstein.

Mr Berry's departure is seen by some as the inevitable con-clusion of perhaps the ultimate folic de grundeur of the bull market. The audacious \$1.3bn (£734m) takeover of Manpower has been dogged by strife and disappointing profits. Meanwhile the fall-out from the flopped rights issue that financed the deal has damaged the profits and reputation of several City houses, leading to an inquiry by the DTL inquiry by the DTL

Now shareholders have a new catalogue of concerns which include doubts about the effectiveness of the strifetorn board, the recoverability of a mysterious £25m loan and the strength of the company's commitment to the UK.

The make-up of the board is,

£3m

នៃមេ ដោយ [] វា **អាយុ**សាសា []

ESTERDAY'S as shareholders pointed out at announcement that the Monday's stormy annual meet-tenacious American ing almost comically bizarre. It is indeed hard to imagine the smooth workings of a board that first ousted Mr Fromstein last December and then just one month later, reinstated him and stripped Mr Berry of his executive duties.

Some observers feel that fur-ther resignations from the Blue Arrow board are inevitable. Indeed there was some suprise that Mr Berry was willing to resign without dragging some of his tormentors behind him.

In particular, a question mark remains over the future of Mr John Sharkey, who joined the group last December from Saatchi & Saatchi. On Monday, shareholders refused to re-elect him after it was disclosed that he was paid £220,000 to relinquish his executive duties. But although it was Mr Fromstein who termi-nated his contract as an executive, he was unreservedly behind Mr Sharkey at Monday's meeting.

In the event, the only other board member to leave yesterday was Mr David Atkins, deputy chairman. Mr Atkins, a life long friend of Mr Berry, also

Tony Berry - the outgoing

lost his executive powers in

January's putsch.
Shareholders are also concerned about a lack of executive management. As one shareholder put it, at the annual meeting at the Savoy on Monday: "It strikes me as an anomaly that a company can operate with only two executive directors where one spends just 26 weeks in the UK"

ment of Mr Gilbert Palay, executive vice president of Man-power as a director. But in any case, Mr Fromstein, who splits his time between the UK and the US, believes that the best decision makers are the non-executive directors, who should be in the majority on

Yesterday's reshuffle has only served to underline the suspicion that Mr Fromstein has achieved a reverse takeover, with the Manpower executives holding the reigns of the enlarged group. Is this, some analysts wonder, a prelude to an eventual shift of the company's base to the US?

This speculation has been fuelled by a recent spate of transatiantic buying of Blue Arrow's shares. After Harris Associates, a Chicago-based investment group thought to be friendly to Mr Fromstein, disclosed a 6 per cent stake on Tuesday, US investors are believed to own about 30 per cent of the company's shares cent of the company's shares.

But even the enthusiasm of US investors for Blue Arrow's

shares may be blunted by Mon-day's revelation that nearly a third of this year's profits may have been put at risk. This followed from the disclosure that there were doubts about the recovery of a mysterious £25m

The company has refused to disclose any details about the loan, which appears to have been made between three and five months ago. However, Mr Berry has denied that the loan was made to him. In addition, a special statement for the second statement of the second statement of the second statement of the second a spokesman for the America's Cup yacht competition -another rumoured recipient -has denied any knowledge of the loan.

whoever the recipient of the loan, its existence is yet another unwelcome distraction from the task of running the businesses. Ironically, however, that task seems the least problematic element of Mr Fromstein's role. The underlying businesses are performing ing businesses are performing well, according to James Capel, the company's brokers who forecast profits of £82m for the year to October 31.

if Blue Arrow achieves this, it will be a respectable improvement on last year's result of £75.1m. However, it is nowhere near the kind of fig-

ure that was expected at the time of the takeov these inflated expectations were largely due to a lack of realism by management and analysts. He argues that there were no obvious synergies

between the competing Manpower and Blue Arrow
"brands". Furthermore, he
insists, Manpower, a temporary placement specialist,
would not benefit from the
much vaunted move into the permanent jobs market since this was less durable in the face of an economic downturn.

Mr Fromstein's qualified enthusiasm for the merged group is not entirely suprising in view of the strong fight he put up when Blue Arrow made its daring bid in the summer of 1987. His reluctant agreement, based on the promise of operat-ing autonomy, was withdrawn when Mr Berry tried to exert his control.

That led to Mr Fromstein's ousting in December which was swiftly followed by a revolt by the Manpower franchisees. That in turn, paved the way for Mr Fromstein's instatement as chief executive in January, at the expense of

140 120 100

were a bitter blow for Mr Berry, who, in the space of just three years, built up Blue Arrow from an obscure, loss-making USM company into the largest employment agency in

His extraordinary success was built on a flair for deals that led to a series of acquisitions, including Hoggett Bowers, the headhunters, and Brook Street Bureau. Until the Manpower deal started to unravel, it appeared that he could do no wrong.

What will the future hold for Mr Berry? He has said he is considering a number of executive and non-executive positions. Furthermore, he is considering assisting in the buy-outs of Trevor Bass Associates, the financial public rela-

ates, the mancial photic rela-tions company, and Blue Arrow Business Travel.

Mr Berry has proved his abil-ity to turn personal defeat to his advantage. His achieve-ments at Blue Arrow followed his dismissal as finance director of Brengreen, a cleaning company in 1981. And although on Monday, he said he had no stomach to start again from scratch, he is not yet 50 and he still gives an impression of energy and enthusiasm.

So Mr Berry may yet bounce back. But it may be hard to overcome the humiliation of yesterday's hasty departure from the company.

On Monday, Tony Berry was still able to boast that he was winning two to one. "I did the original deal, I got him out and he got me out..."

Tuesday night, his quiet departure from Blue Arrow's offices into the driving rain seemed to strip him of even that consolation.

Plessey trims investment in light of bid threat

By Terry Dodsworth, Industrial Editor

PLESSEY's semiconductor division had experienced record demand and profits over the last three months, and was enjoying continuing buoyant conditions in the current three months, Mr Doug Dunn, man-aging director, said yesterday. Mr Dunn added, however, that the prospect of a renewed takeover bid for Plessey from the General Electric Company and Siemens of West Germany had put a blight on new investment in the group. Essential projects were going ahead, he said, but he had trimmed back other expenditure because of

the uncertainty and cost of fighting the takeover battle.

Mr Dunn's comments come only a few days before the Monopolies and Mergers Com-mission is expected to send its report on the original GEC/Siemens offer to the Department

of Trade and Industry.

He said that the MMC had shown great interest in Plessey's chip division, which is the only substantial British. owned semiconductor company. The Commission, he added, had considered both the chip company's position as a there would be no trade imbal-

ance," he said.

Mr Dunn conceded that a takeover by the GEC/Siemens combine might open up a much larger internal company market for Plessey's semiconpany could sell to Siemens as well. But he said that the balance of advantage was against the bidding consortium. Sie-mens, he argued, had not made its intentions clear towards the chip operations, and it was likely the business would be caught like an unwanted stepchild between the two parents.

W&R Jacob falls

W&R Jacob the Dublin-based discuit manufacturer, reported sharply lower pre-tax profits of I£505,000 (£424,000) for 1988 compared with £2.52m.

The result was struck however, after an exceptional dehit of £214m (nil). Turniver, was £61.14m (£54.98m) and generated operating profits little changed at £2.77m (£2.79m). Excluding the exceptional item, earnings emerged at 20.9p, and after the exceptional supplier to the Plessey group and its significance in the British high technology sector.

"If every British company ing a total of 8.8p (8p).

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Ghana:

280

220

1978/9

RESSED IN blue over-

coats and trousers, with wellington boots

to guard against snakes, a dozen women from the Bonso

seed garden in Chana walk

between the trees that they are trained to hand-pollinate. Six

months later each tree is bur-

dened with up to 200 ripe yellow pods of a new high yield-

ing cocoa variety, known simply as C75, whose ancestors were the Alemonado and the

The seed garden's aim is to

provide the hybrid plants necessary for the successful

rehabilitation of the nation's premier industry.

Ghana grows the finest cocoa in the world, but despite

this advantage and the crop's

central importance to the national economy - cocoa exports account for about 60 per cent of foreign exchange earnings - the industry has

suffered since hitting a production peak of 600,000 in the 1964-65 season.

Production fell to 159,000

tonnes in 1983-84 with the world market share collapsing from 50 per cent to about 10

Water pollution by UK farmers reaches record

By Bridget Bloom, Agriculture Correspondent

POLLUTION OF water courses by British farmers reached record levels last year while prosecutions fell, according to a report published jointly yes-terday by the Water Authori-ties Association and the Minis-

try of Agriculture.

The ten water authorities in
England and Wales confirmed
a total of 4,141 farm pollution incidents in 1988, a rise of 6 per cent from 1987. But prosecu-tions dropped by 34 per cent, from 225 in 1987 to 148 in 1988. According to the report, the major source of farm pollution involves dairy and beef farming, although pig production runs a close second. Major pol-lutants are farm slurry, which is 100 times more polluting than human sewage, and silage, the animal feed derived from grass. Silage liquor is up to 200 times more polluting than sewage, the report notes. The new farm pollution fig-

ures, reinforcing a trend noticeable for a decade, comes at a sensitive time, with moves within the European Commu-nity to control such pollution gathering pace and the bill to privatise Britain's water sup-

Mr Richard Ryder, parliamentary secretary at the min-istry, said yesterday he was "dismayed" at the figures. It was "the duty of every farmer to comply with the law and of the Water authorities - soon the National Rivers Authority

the National Rivers Authority

to enforce it," he said.

Mr Ryder said that all sections of the farming community must take the pollution threat more seriously. The Government would fully support the new NRA — to be created once water is privacreated once water is priva-tised — "in taking action against the minority who by their recklessness persist in damaging the environment and the reputation of the British farming industry."

Dr David Clark, Labour's agriculture spokesman, described the new figures as alarming - they gave the lie to the Government's contention that river pollution was falling, he said. The environmental group Friends of the Earth drew attention to short-age of staff in the water authorities as part of the reason for falling prosecutions. The report indicates that five

authorities - North West, Sev-

ern Trent, South West, Welsh and Wessex - were responsi-ble for nearly 80 per cent of the incidents. These are broadly the areas of greatest rainfall and greatest concentration of dairy and beef farming.

Although the law provides

for polluters to be prosecuted, with fines of up to £2,000, fines have averaged only some £300 in recent years. The government approach has been to persuade rather than force farmers to comply with good environmental practices; to this end it recently announced £50m in grants for farmers to instal new slurry and silage

Mr David Naish, deputy President of the National Farmers' Union, yesterday regretted in increase in pollu-tion. It was clear that the new NRA would not put up with incompetence by farmers. How-ever, he noted that farm pollution accounted on average for only a fifth of all water pollution in Britain. Water Pollution from Farm Waste (England and Wales)

1988 Water Authorities Associa-tion I. Queen Anne's Gate, Lon-There are signs now, how-ever, that, despite the tumbling world market price, the Ghanaian industry is on the road to

The Government of Flt Lt Jerry Rawlings identified the

Cocoa production

root of the malaise in the failure to give the farmer a fair percentage of the world market price for his crop. Farmers had cut back on cocoa plantings from 3.8m acres in 1972 to the present 1.8m.

83/4

The decision, taken in 1982, gradually to raise the share of the world market price paid to the producer (from 30 per cent then to the present 50 per cent) has meant that despite the commodity's recent price fall the real earnings of Ghansian farmers have risen consis-

The estimated production figure for the 1988-89 season shows a dramatic improvement at 305,000 tonnes, up more than 60 per cent in a year. An actual production

increase has resulted from the when the cocoa price was very first harvest of the new hybrid trees, but there has also been an apparent rise caused by the cessation of smuggling into the neighbouring Ivory Coast, where more attractive off-farm

Ghana stirs fresh life into cocoa industry

William Keeling on efforts to revive the country's biggest foreign exchange earner

where more attractive off-farm prices were available. This used to reduce the Ghamian output figure by some 30,000 tonnes each year.

Mr Kwame Ownsu, chief executive of Cocobod, Ghamisstate-owned marketing board, explains that the withholding policy being operated by the Ivorians in protest at low world prices meant that they were not finding it easy to pay the farmers and because of pay the farmers and because of that the smuggling was not

that the smuggling was not going on."

Typical beneficiaries of the new policy are the villagers of Birismo, in the central region, who were completing their harvest last month.

With knives strapped to long poles the men reach into the canopies and slice the pods free — the women use machetes to cut those in easier reach. Meanwhile children scurry in the grass beaping the pods into wide wicker-baskets.

Cocoa farming is a family

Cocoa farming is a family affair, but despite the real price received being raised it fails to provide a secure income. The grandmother of one harmeting group Mrs. Pit. one harvesting group, Mrs Eli-zabeth Marku, says, I feel that it is better than some years ago

low." She has more money to spend but, "now commodities are so expensive." A secondary failing within

the industry was the structure of the Cocobod. Numbers of the Cocobod. Numbers employed grew from 22,000 in 1964 to over 100,000 in 1965 and when the pay-roll was investigated over 15,000 of these were found to be "ghost" workers, employees who did not exist or were long since dead. The Cocobod has already trimmed its staff to 44,000 and is busy ridding itself of its unwonitable ris stant to 44,000 and is only ridding itself of its unprofitable subsidiary plantations. Forty have been given away to recently-created district assemblies and of the 52 remaining 12 have already been sold

been sold. With proper management the plantations may be turned around, as has been shown by Valley Farms, the only cocoa company involving foreign investment. Critically it has investment. Critically it has been given permission to sell direct onto the world market and a French agency is currently negotiating to buy its production at 30 per cent over the world market price.

Mr. J.W. Wilson, managing-director explains that "the key

director, explains that "the key word is quality, with the new hybrid cocoa and with the new pricing system it should become attractive for other foreign investors."

The rationalisation of the

the fair remuneration of the farmer may not alone be suffi-cient to provide for a flexible and competitive industry. The dominant nature of the Coco-bod is attuned to the era of state-ownership from which the Government is trying to free itself in the drive for foreign investment. With over-heads of the organisation hovering at 30 per cent of the total value of sales. Mr Ownsu-revealed that the "whole set up of the cocca-industry is being reviewed. A study group led by Dr Kwamena Erbynn, chief executive of the Ghana investment Centre and a former executive director of the Inter-national Cocoa Organisation, is concentrating on proposals for a far-reaching privatisation of the industry with a further cut-back in the size and functions of the Cocobod.

structure of the Cocobod and

In a clearing by Birlmso, meanwhile, Mrs Elizabeth Marku organises her group to remove the beans from their pods. Piled in mounds they are wrapped in plantain leaves to ferment for six days before ing sun-dried. But while on the ground the process remains reassuringly simple and unchanged, over the heads of the villagers the mechanism for marketing their crop is undergoing systematic re-vi-

Sugar 'could hit fresh peaks'

SUGAR PRICES could be pushed above the recent peaks if further buying appears from China, Venezuela or the Soviet Union, according to E.D. & F. Man's latest sugar market

report.
Given the essentially tight supply and demand balance, the market is particularly sus-ceptible to upward jolts on any evidence of physical offtake, says the report. Man estimates a total supply deficit of 660,000 tonnes this year.

The report notes that speculation about the Soviet Union,

Review published last week, points out that the move into the second quarter increases

Cuba and swaps took the nearby contract in New York the potential for Chinese buying, with a substantial requirement for the third quarter still to a peak of 13.05 cents a lb during trading on Monday.
"Despite the apparent availlargely uncovered.

In the long term, Czarnikow says, China will continue to ability of nearby raws, the tightness in whites and the overall supply deficit should maintain volatile trading conneed sizeable imports even if the projected large gains in production are attained. Conditions with sharp price gyra-tions testing previous peaks sumption has been officially acknowledged at above 7m tonnes last year after rising by and ultimately pushing values 500,000 tonnes a year since Czarnikow, in its Sugar 1982. The current crop is unlikely to exceed 4.8m tonnes from both beet and cane, Czar

Queensland cane suffers in cyclone

By Chris Sherwell in Sydney

THE POWERFUL cyclone on Tuesday has destroyed 10 per cent of the cane crop in the important sugar-growing area of the Burdekin River delta, but the loss of revenue to growers and millers is less than initially feared and seems likely to have negligible impact

closely monitored because Australia is one of the world's largest raw sugar exporters, selling 80 per cent of its annual production abroad. The cyclone, named Aivu and bringing winds of up to 200 km per hour, quickly rendered Burdekin a disaster area.

But yesterday CSR, Australia's most important sugar company, said the loss of revenue to the district because of crop damage was about A\$20m (£9.6m), of which its own share would be some A\$7m. The company added that pre-tax earnings of its four

sugar mills in the district, which suffered another be reduced by up to A\$5m.
According to the Queensland
Cane Growers' Council, a further AS6m was likely to be lost

salvaged cane. It put structural damage to farm buildings at another A\$20m. The amount of sugar cane

COCOA E/tonne

Close

Çlose

1119

Turnover:9224 (2842) lots of 10 tonnes ICCO Indicator prices (SDRs per tonni price for Apr 5:1021.37 (1054.05):10 day

1120

mover:3303 (3515) lots of 5 torses b inducator prices (US cents per por 4: Comp. daily 116.47 (113.50); . resge 115.85 (116.14).

Close Previous High/Low

272.40 279.50 268.60 275.80 267.20 273.40 286.00 268.00 259.00 263.40

Close Previous

326.50 331.00 323.50 329.50 313.00 319.00 299.00

involved is reckoned to be some 400,000-450,000 tonnes, equivalent to around 60,000 tonnes of sugar.

Before the cyclone struck the coast near the town of Ayr, the Burdekin district was expecting its largest crop ever of 4.5m to 4.6m tonnes of cane. And output should still only beslightly less than the previous Experts pointed out yesterday that, because much of the cane in the area was already wet and standing in soft

ground, it simply bent flat in the strong winds. Had the area been dry recently, the cane

it altogether.

824 811

843 835

1132 1117 1101 1083 1065 1053

1050 1047

277.60 271.00 273.40 268.00 271.00 266.00

260.00 257.00

260.00

May Jul May Jul

289 223 10 134 124 54 44 62 163

delivenes are not going out well though others are seastled. Top quotations can be put at 655 pence per kg. for 64s super and 453p for 58s average.

11 35 90 46 89 147

Puts

91 187

Harvest gloom deepens in Argentina after drought

By Gary Mead in Buenos Aires

MR GUILLERMO Moresco, from last season to 4.8m head of the Argentine Grain Board, has given a further gloomy prediction of this year's harvest, following one of the country's most serious droughts in recent years.

Mr Moresco said that "The severe drought impeded the harvesting in many areas where crops, particularly maize, did not grow properly," said Mr Moresco. "Because of the drought the total harvested

area fell by almost 9 per cent in comparison with 1987-88."

He added that the total sown area of 18.3m hectares, down by 4.8 per cent compared with 1987-88, was the lowest for 20

First reports of severe losses

caused by the drought came through early this year, but Mr Moresco's statements are the most recent expert analysis. Initial forecasts had put the total Argentine harvest at 38.5m tonnes, but that estimate was reduced to 29.8m tonnes in February this year. Mr Moresco is now suggesting that the total harvest will be as low as 27.7m tonnes, or 25 per cent less than last season. Among the crops most seriously affected are maize, fore-

cast to fall almost 48 per cent

WORLD COMMODITIES PRICES

29,617 lots

9.212 lots

tonnes; sorghum, down 40 per cent to 1.9m tonnes; and soyabeans, down 21 per cent to 7.8m tonnes.

Agricultural products, including meat and related products, account for almost 80 per cent of Argentina's foreign earnings, and the serious effects of the persistent drought will undoubtably add to the country's balance of payments problems.

In February this year an independent agricultural analyst, Mr Eduardo de Zavalia, estimated grain export earnings for 1989 at \$3.5bn. How-ever, the latest estimates from the Argentine Grain Exchange suggest a final harvest total some 2m tonnes less than that assumed in Mr Zavalia's report. The net effect of the loss may mean that Mr Zava-lia's estimate of \$3.5hn will

tumble further to \$3.25bn. vest front is bound to alarm a Government already facing a plethora of economic problems. Any further deterioration in harvest prospects - such as heavy rainfall in April, as experienced in 1987 - would not only damage farmers, but the country as a whole.

Granite builds on its strengths By Jim Jones in Johannesburg

THE PROBLEMS of any old hard rock will do. Europe's cathedrals are welldocumented as centuries-old fabrics crumble under the attack of acid rain and air pollutants. But it is not just old buildings that are under stress; many erected in the post-war boom are simply wearing out as more and more feet tramp

walls are eaten by acids.

Marble is easily shaped and
was acceptable for floors and
walls of offices and public
buildings in the decades following the war. But development of new cutting tools which can cope with harder stones has helped to oust marble as the preferred cladding for the walls of modern high-rises.

across their comparatively soft marble floors and their marble

Granite has taken over almost imperceptibly and more than one third of the high-quality hard stone traded internationally comes front quarries in the Transvaal and the black

These days granite has become the generic name for a range of hard stones with varying chemical compositions. Most granite used in non-decorative applications - kerb stones or walls for example -is mined domestically. Appearance is immaterial and almost

Internationally-traded decorative stone is another matter. It has to look good and needs to be free from cracks and faults. It must be available in fairly large sizes and be of a consistent quality.

Italy is the largest importer. As demand for marble has faded, italian stonecutters have

switched to processing harder, imported materials. The country imports about 750,000 tonnes of granite a year and exports over 1.5m tonnes of polished granite and marble. Since the early-1970s demand Since the early 1970s demand for granite has grown dramatically. In the early 1960s when city building was booming, the world used about 15m tonnes of dimension stone (marbles, granites and so forth) each year. Of that, about a fifth was granite. By the early 1960s, according to Ralian statistics, consumption was about 23m tonnes of which 12.8m was marble and 8.3m granite.

South Africa's largest exporter estimates the world now uses 25m to 30m tonnes of dimension stone, more than 60 per cent of it granite.

Figures are notoriously imprecise, but at present about 5m tonnes of raw dimension

stone are traded internation-

COPPER 25,000 lbs; cents/lbs

129.10 125.50 122.00 118.00 114.00

Latest

Close

12.61 12.42 12.26 11.34 11.75 11.67 11.55

12.36 12.17 11.95 11.15 11.53 11.48 11.43

62,88 83,62 64,65 64,73 64,62 65,18 65,75

Close Previous High/Low

ally. About two thirds of the total is granite and, of that, about 750,000 tonnes, worth almost R500m (about \$200m) is black granite which originates

in South Africa. Ten years ago South Africa's annual granite exports were about 150,000 tonnes and pro-ducers expect them to rise to at least 1m tonnes in 1990. Mr Keith Bright, a mining analyst with Johannesburg stockbro-ker Frankel, Kruger, has no doubt about the reason for the growth. "South Africa is a reliable supplier, its quarries are mechanised and it has the railways and port facilities to deliver regularly to foreign customers."

Quarries in India, a major competitor in the Japanese market, lack equipment and cannot always produce sized stone of guaranteed quality, Mr. Bright believes. The same

often goes for Brazil. One South African producer with quality by saying raw granite is sold with the understanding it will be replaced if customers find unacceptable flaws when blocks are sawn. That is a realistic approach as four fifths of the value of the final product comes from cut-ting and polishing.

LONDON MARKETS

ALUMINIUM prices on the LME yesterday maintained by the close a morning breakthrough above \$2,000 a tonne. Three-month metal added \$28 to \$2,009 a tonne — the highest level since March 15 — and traders said the new level signalled further gains for today and a possible run up to \$2,100 a buying and shortcovering supported absorbed a good volume of trade Meanwhile cocoa prices fell, with the second position contract closing below £800 a tonne. Dealers said futures appeared to be reflecting the

approaching peak of greater seasonal

supply from producer countries. "The next few months' supplies look very

expected fall in prices." one said.

good and operators are already trying to hedge this material and pre-empt an

+ 01 -SUGAR (5 per tonne) \$16.12-6.17z -355 \$19.65-9.75q -0.20 \$20 23-0 28z -0.10 ery per tanne CIF) -1D um Argus Estimates Gold (per tray oz) 5383.25 -3.75 \$521 90 \$158.50 -9.85 + 1.00 Palladium (por troy oz) \$2025 132 ⁵3 -138c 37 5c Aluminium (free market) Copper (US Producer) 114.68p 234.96p 79.73p Copper (Grade A) London daily sugar (raw) 5302.4v London daily sugar (white) 5328.6v 2700 2900 3100 -10.0 -7.5 Tete and Lyle export price \$289.5 WOOL

VIEWS emanating from Australia indicate at least a firm market when saled are returned there next week. Certainly there is little thought in the remaining weeks of the solling season of a price downturn of any significance. This is one factor keeping Bradtord and other consuming markets firm. Locally there is also a variable currency factor, dependant partly on sterling and partly on the Australian dollar. Both have moved a little erraically during the past tow days. Otherwise trace in the UK is patchy and confined to small weights. Some find deliverines are not going out well though Rubber (spot) +0.5 +0.5 +0.5 59.00a Rubber (May) 🛡 Pubbor (KL RSS No 1 May) 297.0m \$380x \$350

£ a tonne unless otherwise stated, p-pence/kg. x-May/Sep. w-Apr/Jun. z-May. tMeat Commis sion average fatalock prices. " change from a reck ago. **P**London physical market, SCIF Rot-

Сорга (Ріні) рр

LONDON METAL EXCHANGE (Prices supplied by Amalgamated Metal Trading) Close AM Official Kerb close . Open Interest Previous m, 99.7% purity (\$ per tohne) Ring turnover 18,375 tonne 2035-40 1990-5 1980-2 Ring turnover 29,950 tonne 1803-8 1697-8 1777-82 1672-4 1818-20 1708-9 1708/1698 1701-1.5 70,506 lots Silver (US cents/fine Ring turnover 0 czz 578-81 592-5 Lead (£ per tonne) Ring turnover 11,950 tonne Cash 341-2 3 months 351-2 338.5-9.5 340.5-1 352.5/350.5 350.5-1 Nickel (\$ per tonne Ring turnover 716 tonne 15450-500 3 months 15200-50 Ring turnover 8,675 tonne 1720-1 1688-90 1705-15 1675-80 1720/1715 1690/1688 1715-8 1685-90 1685-90 8,351 lots Zinc (\$ per tonne) Ring turnover 14,850 tonne

POTAT	QES £/tor	ing		LOND	ON BI	الللوا	e Cearn	ET*
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Aug	147.50	145.50	147.50 147.00	US Eag	gla	394-3		2314-2344
Oct	147.50	148.00	147.50 147.00	Angel		394-3 382-3		2314-2344
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3ct	1460	1458	1460 1450	đ mont	hs	363.8	ş	810.70
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kov Vov	104.35	104.25	104.35 104.25	اس الوال	149		51.25	153.00 149.00
	107.45		107.45	Aug	149.		51.75	154.00 149.00
Aar	110.40		110.40	Nov	150.		58.50	164.50 150.00
				- Dec	158.		58.00	166.00 156.00

Turnover 8430 (7517) lots of 100 tonner

US MARKETS

IN THE METALS, gold prices drifted lower on setting prompted by lower-energy futures and a rebound in the dollar, reports Drexel Burnham Lambert. Silver followed the gold closing slightly lower. Copper futures gained 80, basis May, in quiet salings. In the softs, cocoa was the days most active market as prices sank on heavy commission house stop-loss selling. Sugar lost 25, basis May, but volume was only moderate. Switch buying provided support in the coffee market before profit taking near the close pared further gains. In livestock trading, lower cash bellies weakened the futures. Tuesday's bearish out of town storage report also added pressure to the market. Live hogs remained steady as lower cash prices were offset by some speculative short covering. Cattle futures also gained on short covering. The grains featured lighter than normal volumes as some book aquaring took place. Prices edged higher in the wheat as the days most active grain. The energy complex opened the day higher on continued technical buying, but the rally falled when profit taking emerged

New York GOLD 100 troy oz.; \$/troy oz. Previous High/Low 523.9 524.4 525.4 526.9 528.9 531.4 May Jul Oct Jan Mar May Jul 580.1 582.8 589.2 594.6 605.5 621.3 626.4 647.6 658.5

2002.4 2010.2 1995.1 -

DOW JONES (Base: Dec. 31 1974 = 100)

0 123,80 119,30 115,20 715/0 724/0 721/4 712/0 711/4 720/4 730/0 738/0 121.70, 117.50 114.09 714/6 CRUDE O'L (Light) 42,000 US galls S/barrel Latest Previous High/Low 19.96 19.06 18.46 17.95 17.55 17.40 17.20 16.96 16.80 MEATING OIL 42,006 US galls, cents/US galls Previous High/Low 220.1 219.1 218.1 216.5 213.7 213.0 212.5 212.5 Previous High/Low 1373 1315 1296 1500 1299 1304 1315 264/0 266/2 250/2 257/4 263/6 265/0 WHEAT 5,000 by min; cents 128.50 122.00 118.05 117.75 404/2 392/2 400/4 411/4 417/0 412/0 LIVE CATTLE 40,000 los; cente 12:36 12:19 11:16 11:70 11:59 78.17 72.52 69.10 69.30 69.75 70.73 71.22 77.65 71.57 66.57 69.30 69.40 70.62 71.20 COTTON 50,000; cents/lbs LIVE HOGE 30,000 lb; cents/lbs Close 40.57 45.72 45.92 44.47 41.75 48.42 44.40 43.30 64.90 85.10 64.96 0 65.79 Apr Jun Jun Oct Geg Feb Apr ORANGE JURCE 15,000 lbs; cents/Ebs Close Previous High/Low 167.70 168.50 166.05 156.00 151,80 168.05 166.30 166.80 151.70 167.05 161.05

Chicago SCYABEANS 5.000 bu min; cents/60th bushel Previous High/Low SOYABEAN OIL 80,000 lbs; cents/lb SOYABEAN MEAL 100 tone: S/ton Previous High/Low 388/0 395/4 407/2 412/4 411/4 High/Lov 77,70 71,90 63,80 78.25 72.65 70.12 71.10 71.46 40.52 45.65 45.75 44.72 41.15 43.25 44.25 43.25 May Jul Aug Feb Mar May 34.85 34.80 34.20 48.25 48.00 47.80 34.77 34.82 34.05 49.20 48.50 48.25 35.25 35.40 34.67 48.90 0 34.50 34.70 34.02 48.20 48.00 47.80

Since Compliation

127.4 49.18 (9/1/35) (3/1/75)

(16/7/87) (26/6/40)

Apr 4

338.4 2582.6

102.6

269.2 2453.2

108.4

291.8 2213.3

102.0

Low

High

105.4 (28/11/47) (3/1/75)

LONDON STOCK EXCHANGE

Market cautious as tax year ends

The recent advance by London's equity market which has taken the FT-SE 100-share index up over 33 points during the past three sessions ground to a halt yesterday, the last session of the UK financial year. Share prices, turnover and enthusiasm all showed a marked contraction in a trading session described by one top broker as "as drab as the weather in the City of London." The FT-SE 100-share index, under pressure all day, eventually closed with a 4.6 decline at 2,078.2.

"There were plenty of rea-sons for not getting involved in this market, starting with some frayed tempers by deal-

	٠.,	
Accoun	rt Dealing	Dates
That Deallage: Mar 13	" Apr 3	April7
Option Declarati Mar 30	Apr 13	May 4
Last Dealings: Mar 3?	Apr 14	May 5
Account Days Apr 10	Apr 24	May 15
Then the deal	ingo may lake sinote days e	place from erfler

ers arriving late owing to a dis-ruption to London's underground transport systems." said one fund manager. More fundamental reasons

for the trend in equities — weak was said by some traders to be too strong a word to describe yesterday's mood events came in the shape of a nervous and marginally easier trend in sterling against other currencies, an easier gilts market, a disappointing performance by Wall Street overnight and some worrying company results released yes-

The equity market, mirror-ing these factors, opened with the FT-SE down some 6 points and sliding off to the day's low-est reading of minus 8.8 points around 11 am. But actual selling pressure was said to have been negligible, and some minor buying interest by a number of US houses produced a half-hearted rally for a cou-ple of hours. The Footsie closed finally down 46. recorded as being 440.7m shares, compared with Tuesday's 517.2m and Monday's 397.1m, and was said to have been given a modest boost by some last-minute bed and breakfast deals. Traders also said there was evidence of per-haps a couple of small-scale "buy" programmes in the market just before midday, and another possibly during very late trading and were generally relaxed about immediate pros-

Turnover, which at 5pm was

pects for equities. "There seems to be no real worries in the short term, except perhaps the old bugbear of low volumes," was the com-ment from a dealer at one of the leading UK securities Government Secs houses. There were some major casualties in the second-line issue

where profits warnings trig-gered some hefty losses in AB Electronics, Lec Refrigeration and Havelock Europa. Among the Alpha stocks Sun Alliance shares ran back sharply on first impressions of the preliminary figures but later picked up strongly following a confi-dent meeting between the man-agement and insurance sector analysis.

A growing belief that Minorco is about to increase its offer for Consgold saw the latter's shares racing ahead towards the close.

convinced that a bid, either from Mr Goodman himself or

from a consortium led by him,

is planned. "One doesn't increase a stake from 8 per cent to nearly 9 per cent without a good reason," said one foods analyst, who predicted

Corporate activity soon.
Others, however, believe Mr
Goodman is playing a different
game. "I think he's trying to do

a Ron Brierley and is building up a big holding before passing

it on to another interested party," mused a second fol-lower of the stock. At the close

Unigate were a penny easier at

Gateway, the supermarket

chain, were a good market as retail stocks benefited from

some defensive buying. It was revived talk of a management

buy-out that initially flushed

out the demand for Gateway,

and the shares raced ahead in busy trading. They closed 3%

better at 170%p on turnover of

The recent stream of bro-

kers' "classic long-term buy"

recommendations for BAA made the stock one of the few

strong performers in the Foot-

sie index. Dealers marked up

prices all day in an attempt to find sellers and the stock

closed 10 ahead at 350p. "It's

got so much downside protec-

tion there's not much point in selling," said Ms Jennie

Havelock Europa warned that second half profits for the

Younger, analyst at BZW.

357p amid little trade.

nearly 6m shares.

FINANCIAL TIMES STOCK INDICES Ago 86.70 87.10 86.81 87.30 Flored Interest 97.82 (15/3) $\{4/1\}$ 1708.4 1761.1 (3/1) **Gold Mines** 190.4 154.7 734.7 43.5 (17/2) (15/2/83) (26/10/71) Ord. Dt. Yield Earning Yid %(huil) P/E Ratio(Net)(±) SEAQ Bargains(5pm) Equity Turnover(5m)† Equity Bargains† Shares Traded (mi)† 4.49 10.85 11.13 43,563 1277,70 4.50 10.90 11.08 39,767 1399.64 45,659 608.3 4.49 10.87 11.11 37,806 1095.00 • S.E. ACTIVITY Indices Gilt Edged Barcains 102.5 Equity Bargai Equity Value 5-Day average Glit Edged Barg ●Opening ●18 zm. ●11 zm. ●12 pm. ●1 pm. ●2 pm. ●3 pm. ●4 pm. 1703.3 1703.7 1702.5 1704.5 1707.1 1704.8 1703.2 1705.1 DAY'S HIGH 1707.5 DAY'S LOW 1702.2

Basis 100 Govt. Secs 15/10/26, Fixed Int. 1928, Ordinary 1/7/35, Gold Mines 12/5/55, SE Activity 1974, ANII 10.98 †Excludin business. * Corrected figure.

Investors warm to the Sun

The market's sour mood was perfectly illustrated by its reac-tion to the latest set of figures from the composite insurance sector. Although Sun Alliance reported annual profits up 117 per cent to £372.4m, dealers immediately marked the shares down 30 points because the insurance of the composite per cent to £372.4m. the insurer's figures had fallen short of some of the more exaggerated expectations; there was talk this week at one stage of profits reaching \$400m, a figure one observer described as "a

ridiculous hype."

However, after a few hours sober reflection and following a "very positive" analysts' meeting, Sun Alliance staged an impressive recovery to close a mere penny lighter at 1157p on turnover of 2.2m shares. Mr Chris Pountain, the insurance expert at County NatWest WoodMac, said after the meeting. The published figure was hit by a few one-offs, but the underlying result was excellent, especially on UK prop-

In spite of the good news from Sun Alliance, analysts were still predicting modest earnings growth for the com-ing year because of the intense competition among insurers for business. Yet, in light of yesterday's figures, Mr Poun-tain at County has decided to raise his forecast of Sun Alliance profits for the year-end December 1969 from £352m to 2375m. He is also revising his estimate for the dividend payout upwards, by as penny, to 52p. At their current level, the County analyst regards Sun Alliance shares as very

Rank out of focu

Rank Organisation powered ahead amid a flurry of stories. The only one dealers agreed upon was that a large single buyer was active in the stock. had been so for several days and had not yet completed the buying orders. Some dealers said that the buyer was UK-based, while others were convinced he was working from New York. The stock closed 22

ខ្លួប

better at 936p. The next most popular story arose from continued specula-tion in New York that Sony might bid for entertainment group MCA. The logic was that Rank and MCA have had business links for many years and that defensive moves against any bid might involve closer ties between the two companies. There was considerable US interest at the \$20p level, noted one marketmaker.

Chairman

at IMI

Sir Eric Pountain is to

become chairman of IMI

following the annual meeting

on May 16. Sir Eric, who will

of Tarmac, will succeed Sir

appointed executive directors

from June I on the retirement of Mr Donald Ayres.

together with changes in IMT's organisation which will be

restructured as follows: Mr

products group director, Mr Roy Amos, drinks dipense

group director, Mr Trevor Lamb, fluid power group director, Mr Nick Paul, special

engineering group director,

and Mr Peter Fisken, refined

and wrought metals group ...

Mr Ian Fisher and Mr Paul.

Bristow have been appointed directors of MMG PATRICOF

senior partner with Bain & Co, and Mr Bristow was group

BUY-INS. Mr Fisher was a

Allenremains managing

director and Mr Gordon

Taylorfinance director.

director. Mr Gary

Peter Roberts, building

remain executive chairman

Robert Clark who is retirin

A third story was that Rank was planning a one-for-three share split — "it would make the stock more marketable," said a dealer. Dealers also cited a press report which said UK travel agents were predicting that more UK holidaymakers might stay in the country this summer. Because it owns But-lins, the bollday centre chain, Rank could be placed to benefit from such a trend.

Finally, Monday's entry into the Footsie of the highly rated Carlton Communications threw Ranks' lower rating into sharp relief. One securities house was said to be telling its clients to switch out of Cariton into Rank. Carlton closed 15 off

Strong miners —

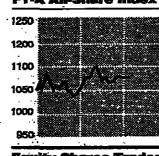
The two biggest UK mining groups — Consolidated Gold Fields and RTZ — made further strong progress with the latter up 5 at 535p on turnover of L8m shares and the former well bid and finally up 37 at 1385p on 1m.

Consgold's latest surge came as the market took the view that the UK company's defence initiatives have proved suffi-ciently good to provoke an increase in the Minorco bid to perhaps £15 or £16 a share. Minorco has until next Wednesday to increase its offer and mining market observers are convinced that any higher offer from Minorco will come

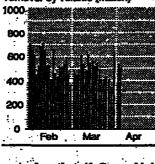
on Friday or Monday.

The strength of RTZ was, according to dealers and analysts, attributable to two factors. Firstly, Mr Robert Davies of Shearson Lehman was bull-ish of the shares at Shearson's ish of the shares at Shearson's morning meeting. He said keen demand for North American mining stocks, notably Phelps Dodge, where a hig stake was picked in recently, and Falconbridge Mickel, where a group of New York investors have accorded a 10 percent stake acquired a 10 per cent stake, has focussed attention on RTZ. The latter, according to Mr largest copper producer. "Com-pared with RTZ, with its excellent growth prospects, Phelps Dodge and Falconbridge are low quality stocks." said Mr

FT-A All-Share Index



Equity Shares Traded Tumover by volume (million)



yesterday that if Consgold is swallowed up by Minorco, then funds seeking exposure to international mining and met-als via, a UK-quoted company would have only one place to

Beecham doubts

Beecham's strong rise since it announced it was holding merger talks with SmithKline Beckman of the US ground to a halt. Mr Didier Cowling, analyst at Nomura Research, is bullish long term but is telling clients to sell short-term. There is more downside than upside," he said. He gave five reasons. One: if the merger does not go ahead, then the deal part of the recent rise will drop out of the price. Two: If it does go ahead then Beecham would have to raise its capital. isation, probably by a rights issue, to nearer that of SKB. Three: a full bid would encour-Poor's to carry out their threat of downgrading Beecham's credit rating. Four: an asymmetric merger would go down badly because the market saw Beecham's management as bet-

APPOINTMENTS

NEW MORS (167).
BRITTISH FRANCS (1) ASSERBICANS (IS)
CANADAMS (4) BANKES (2) ASSER Irinh,
E-caire Ce, Bank, Iroland, SPREWERS (1)
Macatan-Gieniver, SURLINGS (4)
CARRICALS (2) ELECTRICALS (4) Ericason (L.M.), Candinor Grp., Kevill Systema,
Sunderson Elect., BROMEERING (10) FOODS
(3) Food Inde, BSN, INCUSTRIALS (20)
ASA, Alexandra Wisser, BAA,
Bridgort-Gundry, Brit. Fittings Grp.,
Electroiar, Essalia, Green (E.) & Part.,
Horoby, Johnson Cleaneira, Keép Trust,
Melson, Pladiguan, Rank Ory, Grithidine
Beckessun, Schiebty a Hidg; Inc. Claus "A",
Spring Part. Toolkil (R.W), Joya, Waterford
Gless, Wisser & Alexander, JUSIUPI, LESUNE
(8) MOTORES (1) SMAC Grp., NEWERAPERS
(1) Count Grp., PAPERS (2) Others Hidgs.,
Parlossy, Wince Grp., PROPERTY (7)
SHEPPERS (1) TEXTLES (1) Lancott Hidgs.,

in Unigate to 8.8 per cent had little impact on shares in the UK dairy group. However, the Irishman's latest move has lower SKB's capitalisation by selling off its non-pharmaceuti-cal interests could flush out other bidders for SKB. flushed out conflicting views in the market as to what Mr Goodman might do with his chunk of Unigate. Some are

other binders for SAB.

There was talk in the market that Japanese companies, whose home markets are close to saturation, were following events closely; the names mentioned were Takeda and Fujisawa. Beecham closed down 5 at 614p. British Gas were a big fea-

ture of late business with turn-over given a substantial boost by concerted buying interest and coming out at 18m shares well ahead of recent levels of activity; but the share price was unmoved at 176%p despite the leap in activity.

There were few other devel-

opments in oils although there was a persistent story, said to have emanated from the US, that the potential suitor for Burlington Resources, the US gas transmission group may well be BP and not, as hinted at last week, Shell. Analysts said the two would make a good fit in terms of strategy but doubted BP would contemplate a move of this magnitude. plate a move of this magnitude given its high level of gearing after the KIO buyback deal.

Whithread were the talk of the brewery sector as the "A" shares climbed 6 to 356p on turnover of 4.2m. One broking house pursued the stock all day, and dealers believe that the company has revalued its property assets, although there is some doubt as to whether any figures will be published. Some dealers also mentioned that a deal between Whitbread and Dutch brewer Heineken

might be in the offing.
Stores were traded listlessly within a relatively tight range; dealers' attention was distracted by the US securities house Goldman Sachs' two-day retail seminar for institutions at the Savoy Hotel in London. One feature was the good tirnovers in Boots, down 2 at 276p (3.3m shares traded) and Marks & Spencer, up 1 at 162p (3.9m). Mr John Richards, West Woodmac, has noted that the early week rise in Boots on the back of the Bee-cham/Smithkline Beckman story has left Boots standing at a premium to M&S for the first time since 1973. Because he thinks that M&S "has the edge over Boots in terms of quality of earnings, strategic direction and management," Mr Rich-ards suggests that investors switch out of Boots and into

Lec Refrigeration plunged 42 to 318p on publication, with year end figures, of a statement saying that cheap imports and high interest rates had cut first quarter turnover this year. A profits warning also thumped AB Electronics shares, which fell 49 to 397p. Confirmation that Mr Larry Goodman, the Irish entrepeneur, had increased his stake

■ CTTICORP SCRIMGEOUR

VICKERS, Hong Kong, has appointed Mr Nick Peacock

as director of research and strategy, and Mr Caspar Li

as director of corporate

Mr Peacock, who was

research director of Hoare Govett in Hong Kong, joins on May 15. Mr Li is currently

head of CSV's Hong Kong

CONTROL SYSTEMS has

appointed Mr Bill Hamilton

formerly general manager at MCCS Hillend in Fife, as assistant marketing director

at headquarters in Frimley, Surrey. Mr Bill Henderson,

formerly general manager of Marconi Radar Systems at

Gateshead, becomes general manager at MCCS Hillend.

■ Mr John Martin, a senior

partner at Watsons, consulting actuaries, has been appointed deputy chairman of the OCCUPATIONAL PENSIONS

BOARD. Mr Ron Amy, group

director at Grand Metropolitan

Asset Management, have been

compensation and benefits

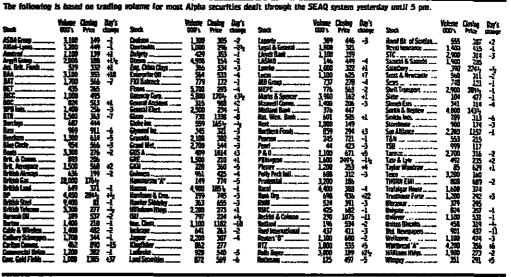
and Mr William Ramsay, a director of N.M. Rothschild

■ MARCONI COMMAND AND

research department.

finance.

TRADING VOLUME IN MAJOR STOCKS



current year would be "very much below the level achieved for the first half," and the upshot was the shares wilted 51 to 142p. Board changes at Blue Arrow were generally welcomed in the market and the shares rose 1% to 93p. The buying interest continued to come from New York.

Securicor and its Security Services unit reacted badly to their joint £85m rights issue. Securicor's "A" shares shed 28 at 582p while Security services found itself 22 worse off at 523.

Maxwell Communications twitched again awaiting today's trading statement and settled 3 off at 205p. Mr Stephen Weller of Kleinwort Benson is looking for profits of £175m compared with £166m previously. United Newspapers revealed details of the latest

lower at 437p as disenchanted bid speculators reduced their commitments.

Quarto went against the run of the mill, the record profits and worldwide acquisitions countering the effects of a £6.5m share placing. At the close, the shares were 8 dearer at 173p. Ketson bounced after early demand touched off intra-market business which forced the price up to 39p before a close of 35p, a net 21/2 better on the day. The company's results were due three weeks ago, said a marketma-

The recent spate of favoura-ble recommendations continued to attract investors to P&O and the shares gained 5 further to 671p. Ocean Transport eased

US expansion but the shares to 304p after revealing slightly lost more ground to close 11 lower profits of £38.5m compared with the market range of £38m to £40m before surging late as bid hopes revived. The shares eventually rose to 316p

S Jerome, the textile concern, disclosed higher annual profits but, at £2.4m, they failed to meet some analysts' estimates and the shares scurried back to 213p, for a loss of

The prevailing discount to net asset value on Meldrum Investment Trust contracted swiftly from 17 per cent to under 4 per cent as the shares rose 25 to 165p after news of the proposed reconstruction.

Other market statistics. including FT-Actuaries Share Index and London Traded Options, Page 22

Davies. Additionally, dealers said ter, and Five an attempt to **NEW HIGHS AND LOWS FOR 1989**

TRUSTS (10) CR.S (S) Feinberen Inff., Royd Energy, Gobel Mat Rea., Kingston Oil & Gas, Tuster Rea., OVERSEAS TRADERS (3) BOUSteel, TOOR Kons., MINES (7) THEID MARKET (4).

NEW LOWS (72).

NEW LOWS (72).

NEW LOWS (73).

NEW LOWS (73).

SECTION THE THEORY (3) INT. BANK & C'SEAS SOVT. ST.B. 1551ES (2) AMERICANS (4) CANADIAMS (2) EANNES (2) CANADIAMS (3) BANKES (2) Calcobroad Robey "A". Jennings. STORES (4) ELECTRICALS (3) Bannett & Fourtier, ITI. Info. Tech., Lee Reit-Gesetton. EVERSEEEERRIS (1) Hopkinsons. FOOOS (2) SERUSTRIALS (1) Hopkinsons. FOOOS (2) SERUSTRIALS (1) Blaton & S'zea., De Le Rue, Elders DL., Glesse Grp., Heiselock Europa, Man. ship Canal, Mayne Nécleen, Mattal Closures, Rockwar, Third Mile Inv., Wade Potts., Willis Grp., LESURE (1) Prism Laisure Grp., Membrackens (2) MAPERS (2) PROPERTY (6) TEXTILES (2) Attime Broc., Sirder, TRUSTS (6) OLS (1) THERD MARKET (5).

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City __

Re item 4: Re item 6:

To Volvo Tourist

& Diplomat
Sales. No I Cus
tomer Avenue
S-405 08 Ooteborg Sweden.
Telephone + 4631 5913 00. Fax + 46 31 53 55 35.
Flease send me the Volvo Tax - Free Zip Code

The annual general meeting of stockholders of Akzo N.V. will be held in Musis Sacrum, Velperplein, Arnhem, the Netherlands on Thursday, April 27, 1989, at 200 a more stockholders. 2:00 p.m. Facilities for simultaneous translation

into English are available.

1 Opening 2 Report of the Board of Management for the fiscal year 1988
3 Approval of the financial statements; consideration of the dividend proposal
Appointment of members of the Supervisory Council
5 Approval of cooperation by the Company in the issue of American Depositary

Receipts (ADRs) in substitution for existing ADRs

6 Proposal to designate the Board of Management as entitled to issue shares and to restrict or disregard the preemptive rights of stockholders 7 Proposal to authorize the Board of

Management to acquire shares of the Company on behalf of the Company 8 Any other business

Re item 4: this proposed that J.G.A. Gandois be appointed to the Supervisory Council to fill the vacancy created by the retirement from the Council of O. Wolff von Alexangen. H.A. van Stiphout and C. van Veen will be nominated for reappointment.

Re item 6:
This proposal concerns the designation of the Board of Management, for a period of 5 years, as entitled:
a) to issue, and to grant rights to take up, the ordinary shares not yet issued:
b) to restrict or disregard the preemptive rights which the law accords to stockholders upon the issue or the granting of rights by wither of all insofar as

granting of rights by virtue of a) insofar as shares are concerned which are issued pursuant to a resolution of the Board of Re item 7:

the Board of Management, for a period of 18 months, within the limits provided by the law and the articles of association, to acquire for a consideration shares in the company at a price not in excess of market value.

The agenda, the signed financial statements, as well as a list of personal data on the nominees for the Supervisory Council are available for inspection by stockholders at the Company's office, Velperweg 76,

There and through the undermentioned banks stockholders may obtain free copies of the aforesaid documents as well as a free copy of the annual report.

Stockholders who wish to attend the meeting should deposit their shares in order to be the state of t

to establish their identity not later than Friday, April 21, 1989 at the Company's office, Arnhem, Velperweg 76, or with one of the following banks: in the Netherlands with Algemene

Bank Nederland N.V., Amsterdam-Rotterdam Bank N.V., Bank Mees & Hope NV, Pails N.V., Dalik Niedes & Flope NV,
Nederlandsche Middenstandsbank N.V. and
Pierson, Heldring & Pierson N.V. in
Amsterdam, Rotterdam, The Hague and
Arnhem, Insofar as said banks have branches in these cities, and with F. van Lanschot Bankiers N.V. in 's-Hertogenbosch and Rabobank Nederland in Utrecht; in the Federal Republic of Germany

in the Federal Republic of Germany and in West-Berlin with the Deutsche Bank AG, Deutsche Bank Berlin AG, Bank für Handel und Industrie AG, Berliner Handels- und Frankfurter Bank, Dresdner Bank AG and Sal. Oppenheim Jr. & Ce. in Frankfurt a.M., West-Berlin, Düsseldorf, Cologne, Hamburg and Wuppertal:

In Belgium with Generale Bank N.V., Paribas Bank Belgie N.V. and Kredietbank N.V. in Brussels and Antwerp:

In Luxembourg with Banque Générale du Luxembourg S.A. in Luxembourg:

In the United Kingdom with Barclays Bank PLC and Midland Bank PLC in London;

In France with Lazard Frères & Cie and Banque Nationale de Paris in Paris;

Banque Nationale de Paris in Paris; in Austria with Creditanstalt-Bank

verein in Vienna; in Switzertand with Swiss Credit Bank, Swiss Bank Corporation, Union Bank of Switzerland in Zurich and Basel and their branches, and also with Pictet & Cie in

in the United States of America with Morgan Guaranty Trust Company in New York, N.Y.

The Supervisory Council

Amhem, April 5, 1989 Akzo N.V., the Netherlands

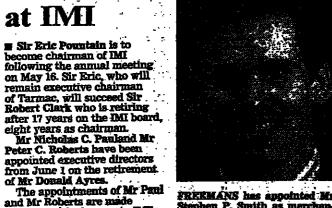
PUBLIC WORKS LOAN BOARD RATES

Effective April 5										
!	Qual	-	¥ _ *		e it' mysid					
Yeesa		# 11	والعامع	by EP†	821					
1			12			1234				
Over 1 up to 2	11%	11%	1112	12%	1278	1214				
Over 2 up to 3	115	115	1112	125	1212	117				
Over 3 up to 4	1138	114	10%	123	124	1158				
	1112	114	10%	1218	1218	1112				
Over 4 up to 5	11 ~	ii³	10%	1112	1112	114				
Over 5 up to 6	11	10%	10%	1112	11%	114				
Over 6 up to 7	10%	10%	105	1135	11 4	1118				
Over 7 up to 8	10 %	1034	103g	113g	114	10%				
Over 8 up to 9			10-8	114	114	1034				
Over 9 up to 10	10 34	1034	934	114	10%					
Over 10 up to 15	105	104				1014				
Over 15 up to 25	10	934	912	10 ¹ 2	1014	10				
Over 25	958	938	838	101 8	9%	9%				
*Non-quota loane B are	ı 1 per q	ent high	er in ea	ch case	than no	n-quota				
loans A. †Equal instain	nents of	principa	al. tt Re	payment	by hal	-yearly				
annuity (fixed equal i	ıalf-year	іу рауп	nents to	include	princip	el and				
interest). 5 With half-ye	arly pay	ments (of Interes	st only.	•					

Weekly net asset value **Tokyo Pacific Holdings** (Seaboard) N.V as at 3/4 was US\$ 193,45 Listed on the Amsterdam Stock Exchange Information: Pierson, Heldring & Pierson NX

finance director, London International Group. Mr Tim Gold Blyth has been

appointed chairman of



FREEMANS has appointed Mr Stephen P. Smith as merchan-disc director of Freemans and managing director of Texplant Corporation, the buying sub-sidiary of Freemans, the mail-order company. He was mer-chandise director of Gratian.

UNITED TRANSPORT INTERNATIONAL, a BET ibsidiary. He succeeds Mr aul Rudder, who remains a Paul Ru director of BET until he retires next year. Mr Blyth, a BET director, is chairman of Tourism International, UTFs touring company.

Mr Peter N. Atterby has been appointed managing director of LUXUS. He has been with the company since

DENIS M. CLAYTON has promoted divisional directors Mr Peter J. Allen and Mr Derek E. Watson to full

Mr D.B. Mackey, a director of ICI Chemicals & Polymers, has joined the board of TIOXIDE GROUP. Mr B. Appleton has resigned from

■ Mr Richard Ruzyllo has been appointed executive manager, agency developme of CROWN FINANCIAL MANAGEMENT. He was managment development manager at Citicorp British National.

E SHARP & LAW, Bradford, has appointed Mr Peter Rawlins as group finance director and joint deputy managing director. He was managing director of Graham Building Services, a specialist division of BTR.

Mr Desmond F. Gallen has been appointed managing director of Abbey Homesteads (Developments). He was deputy managing director, and is a director on ABBEY main

Mr Andrew Guille has been appointed a director of LEOPOLD JOSEPH & SONS (GUERNSEY), a wholly-owned subsidiary of Leopold Joseph Holdings.

Mrs Julia Connors has been

FINANCIAL, a subsidiary of

appointed a director of YELLOWHAMMER

Yellowhammer.

Sir Peter Craft Hutchison has been appointed vice chairman of the BRITISH WATERWAYS BOARD for three years. He is chairman of Hutchison and Craft, insurance brokers, and a director of Stakis.

appointed to the board.

VOLVO Tourist & Diplomat Sales

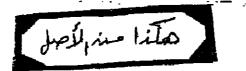
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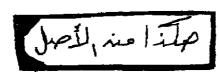
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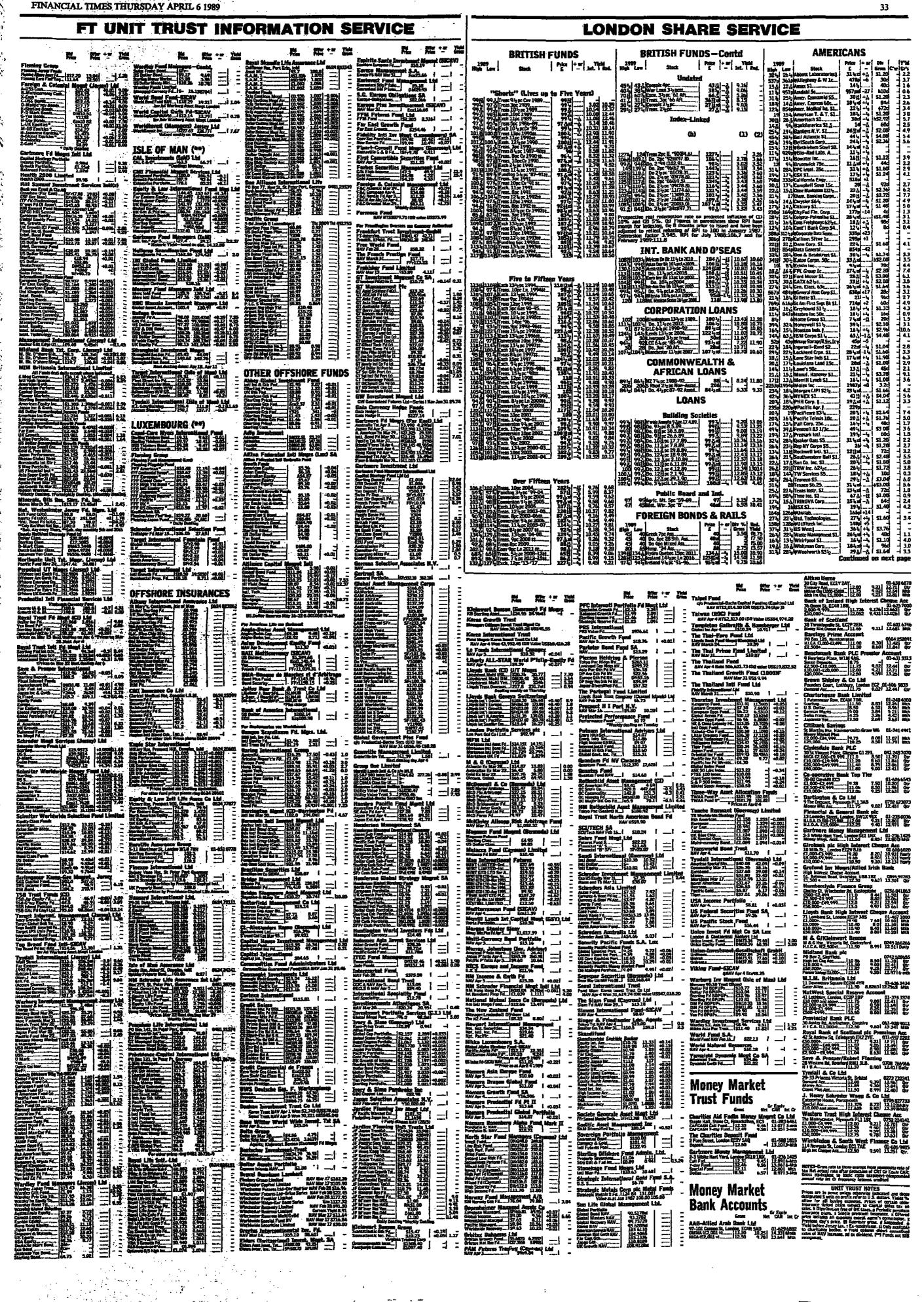
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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Yen and pound look vulnerable

THE JAPANESE yen and with Y130.90 on Tuesday. sterling looked vulnerable to further downward pressure yesterday. The yen's problems centre on threatened political instability in Japan, as a result of more disclosures about the Recruit Cosmos share scandal, while sterling is suffering from nervousness about a deterioration in the UK trade position.

Yen and sterling currency

futures came under pressure on the International Monetary Market in Chicago, as both currencies weakened on the for-eign exchanges. Another unit to suffer from general weak-ness was the Swiss franc, although the currency recovered part of its early losses against the D-Mark. Widening interest rate differentials, as the Swiss National Bank remains reluctant to increase rates, encouraged one or two large selling orders against the Swiss franc in the morning, but demand from London was seen later in the day.

The yen began to weaken in Tokyo, and remained depressed later in Europe and the US. This followed reports of a Y30m payment to the political group supporting Mr Noboru Takeshita, the Japa-nese Prime Minister, by the scandal ridden Recruit Cosmos company. In Tokyo the dollar closed at Y131.35, and rose to Y131.75 in London, compared

2 IN NEW YORK

Apr.5	Latest		Previous Close
£ Spot	1.6980-1.6 0.48-0.4 1.39-1.3 3.72-3.6	17em Vogan	L7065-1 7075 0 42-0.40pm 1.18-1 15pm 3.10-3.00pm
	RLING		to the US dollar DEX Previous
8.30 am 9.00 am 10.00 am Noon 1.00 pm 2.00 pm 3.00 pm	Mandania Mandania Mandania Mandania Mandania Mandania	95.4 95.4 95.4 95.4 95.4 95.3 95.5	95.4 95.5 95.4 95.4 95.4 95.4 95.5 95.4

CUR	REN	CY RA	TES
Apr.5	Bank rate %	Special* Drawing Rights	Europeas Currency Unit
Sterling U.S. Dollar Canadian S Austrian Sch. Belgian Franc Danish Krote Dentsche Mark, Reth. Guilder French Franc Lalian Lira Japanese Yen Norway Krote Spanish Peseta Sandia Resta Switzs Franc Sindia Krona, Switzs Franc Likh Punt	:	0 765091 1 30272 1 54698 17 1464 51.0469 9.48510 2.43698 8.22016 1787.98 171.588 8.84677 151.655 8.29116 2.13255 N/A N/A	0 653904 1.11033 1.32107 114.6530 43 5632 8.0°5517 2.08176 2.34779 7.02339 1526 26 146.341 7.55579 129 165 7.08390 1.82427 176.598 0.780383
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CURRENCY	MOVE	MENTS
Apr.5	Back of England Index	Morgan ^{es} Guaranty Changes %
Sterling U.S Doltar Caradian Ooltar Aastrian Schilding Beiglan Frant Danish Krone Destsche Mark Seviss Franc Guilder French Franc Ura Yea	95.5 68.1 106.6 105.8 103.1 110.5 110.5 110.7 97.4 147.5	-15.9 -10.4 -0.3 -0.3 -1.9 +20.3 +14.7 +12.9 -15.3 +80.7

1982 = 100. Ban 1995 = 1000™Rai	k of England es are terApr.	Andex 4.	(Base	Ase
OTHER	-			_

OTHE	R CURRE	NCIES
Apr.5	£	S
Argentina Anstralia Brazil Brazil Finizad Greece Hong Kong Iran Koreat Stal Lestembourg Malaysia Mexico R Zealand Sandi Ar Singapore S Af (Em) Talwan U.A.E.	84 65-0-85.8590 1 1-945-1.7040 1 1-945-1.7040 1 1-945-1.7040 1 1-940-1.3275 1 11 12-5-0 1 11 12-5-0 1 11 11 10-1149 20 0.4928-0.4955 40379-0.4905 40840-4055 40390-4.9451 3 1175-3 1215 4 3190-4.3510 7 1010-7 1575 45 40-46 10 6 2500-6 2623	49,700 - 49,800 1,2495 - 1,2565 1,2495 - 1,2565 1,2495 - 1,2565 1,2760 - 2,216 1,2760 - 1,2750 39,10,39,20 2,750 - 2,750 2,750 - 2,75
	PSelling rate	

MONEY MARKETS

UK INTEREST rates were

slightly higher where changed in London yesterday. While

sterling was only marginally

weaker, investors are keenly aware that the authorities are

likely to push rates firmer if

the pound shows signs of sus-tained weakness. The key

three-month interbank rate was quoted at 131/2-13 per cent

compared with 131-13 per cent

UK clearing bank base lending rate

13 per cent from November 25

while the one-year rate was

unchanged at 13-12% per cent.
The Benk of England forecast a shortage of around
£200m. Factors affecting the
market included bills maturing

in official hands and a take-up

of Treasury bills, together with repayment of any late assis-tance draining 277m. There

was also a rise in the note circulation of £85m, and Exche-

quer transactions drained a

nominal £5m. In addition,

banks brought forward bal-

ances £15m below target.
The forecast was revised to a

flat position, and the Bank

gave no assistance in the

morning. A further revision

took the forecast to a surplus of £150m, and the Bank sold

£124m of Treasury bills at 12%-12% per cent, maturing

In Frankfurt, the Bundes-bank allocated a total of

tomorrow.

UK rates firmer

DM37.2bn at its latest two tier

sale and repurchase tender. The 27-day facility for DM24-5bn was allocated at

between 5.85 per cent and 6.40 per cent, while the longer

dated 57-day arrangement

attracted successful bids of

DM12.7bn at 6.00-6.40 per cent.

Despite a wide divergence in successful allocation rates, the

Bundesbank stressed that most of the applications were accepted close to 5.85 per cent the lower end of the range and that the amounts allocated

at the higher levels were rela-tively insignificant. Conse-quently there was little upward pressure on money

market interest rates, and the authorities underlined their desire for stability by announc-ing that the Bundesbank will

not hold a news conference

after a meeting today of the

central council.
In Amsterdam, the Dutch

central bank added Fl 2.95bn of

liquidity at 6.4 per cent

through a two-day sale and repurchase facility. The emer-gency funding was provided

after an earlier seven day facil-ity of Fl 1.5bn proved to be insufficient to meet liquidity

The US Federal Reserve

drained reserves from the money market in New York

through overnight matched

sales. Overnight Fed funds

were trading at 911 per cent at the time, down from 9% per

shortages.

cent on Tuesday.

The dollar was firm against most currencies, in quiet and featureless trading. The US currency appears to be caught between fears of central bank intervention, to suppress any rise above DM1.90, and support from speculation about higher US interest rates. At the Lon-don close it had climbed to DM1.8720 from DM1.8700; to SFr1.6415 from SFr1.6315; and to FFr6.3175 from FFr6.3100.

On Bank of England figures, the dollar's index rose to 68.1 Fears that a deteriorating UK current account deficit will result in a loss of confidence in sterling were again evident yesterday. In nervous trading the pound fell 65 points to \$1.7000. It also declined to DM3.1825 from DM3.1900 and to FF110.7400 from FF710.7675, but rose to Y224.00 from Y223.50 and to SFr2.7900 from SFr2.7850. According to the

Bank of England, sterling's index fell 0.1 to 95.5. Signs of a change in the thrust of Danish economic pol-icy provided support for the krone. The Danish currency remained the weakest member of the European Monetary Sys-tem, but traded well within its agreed limit against the strongest EMS currency, the D-Mark.

The krone has fallen to the bottom of the EMS, but Mr Erik Hoffmeyer, governor of the Danish Central Bank, has now indicated he is concerned

about the drain on Denmark's foreign exchange reserves.

The D-Mark fell to DKr3.8888 from DKr3.8933 at the Copenhagen fixing, after Mr Hoffmeyer said he is ready to raise interest rates if Denmark's reserves continue to fall. Central bank support for the krone in March reduced Denmark's reserves by DKr10.07bn to DKr64.09bn.

EI	MS EURC	PEAN CU	RRENCY	UNIT RA	res	
	Ecu centre rate	al ampunts	% charge from central rate	% change adjusted for divergence	Divergence fizait %	
tgian Franc nisk krone man D-Mari men Franc ich Guilder Hent Han Lira	7.85 2.05 6.90 2.31 0.768	853 2.08174 1403 7.02335 1943 2.34779 1411 0.780383	+3.10 +1.13 +1.73 +1.22 +1.56	+0.95 +1.40 -0.97 +0.03 -0.44 +1.88	±1.5344 ±1.5404 ±1.0981 ±1.3674 ±1.5012 ±1.6684 ±4.0752	
ustment cal	urges are for Ecu, therefore positive change denotes a weak carrescy asterior calculated by Financial Times. POUND SPOT- FORWARD AGAINST THE POUND					
PQUN	ID SPOT	- FORWAR	D AGAIN	ST THE I	POUND	
Apr.5	Day's sansad	Close	Ose month	% Three		

Apr.5	Day's spread	Close	Ope month	76	Three mostlis	% p.
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relacid	UK:		1	One month	% pi	Three months	% 9.1
	Irelandt Canada Metherlands Belgium Desmark W. Germany Portugal Spain Laly France Sweden Lagaa Austria Switzerland	1.4215 - 1.4280 1.1855 - 1.1910 2.1055 - 2.1155 39.05 - 99.135 6.264 - 7.291 1.8645 - 1.8760 154.30 - 1.154.70 1.15.90 - 1.16.40 6.79 - 6.81 6.304 - 6.334 131.15 - 131.95 1.3154 - 131.95 1.6345 - 1.6445	1.4240 - 1.4250 1.1895 - 1.1905 2.1100 - 2.1110 39.10 - 39.20 7.27h - 7.28 1.8715 - 1.8725 1.8715 - 1.8725 1.8715 - 1.8725 1.8725 - 1.8725 6.794 - 6.80 6.314 - 6.82 6.37 - 6.375 131.70 - 131.80 131.54 - 131.64 1.6410 - 1.6420	0.32-0.37 dats 0.20-0.24 dats 0.64-0.61 cpm 9.00-6.00 cpm 0.65-0.60 cpm 0.63-0.60 dbs 13-18 dbs 1.30-2.30 lreds 0.35-0.80 creds 0.35-0.85 creds 0.4-0.62 ppm 0.63-0.60 cpm	145 -113 5.74 3.60 4.50	2.50-2.35pp 2.50-2.35pp 1.95-2.20ds 1.84-1.81pm 12.20-11.00pm 1.78-1.74pm	21 -21 -21 -3.6 -1.6 -1.6 -1.5 -1.5 -1.5 -1.5 -1.5 -1.5 -1.5 -1.5

Apr.	5	Short, Lenza		Days -	Que Micath		Three Iontis	Six Month	١	One Year	
Sterling US Dollar Can Dollar Dollar Can Dollar Dollar Sw. Franc Dept schmar Fr. Franc Railan Lire B. Fr. (Con.) Yes O. Krose Long te cent; five ye days' notice	m Eurodo	124-12 9H-9H 124-12 64-55 64-56 85-85 11-9 74-75 87-84 85-84 97-94	97 12 61 51 68 123 71 84 43 81	2-124 1-94 1-12 1-64 2-54 2-54 1-75 1-75 1-75 1-75 1-85 1-95	123-121 10-93 12-9-11-6-6-6-6-6-6-6-6-6-6-6-6-6-6-6-6-6-	10 10 10 10 10 10 10 10 10 10 10 10 10 1	4-85 4-85 4-81 4-71 4-45 4-10	13 & 13 10 % -10 12 % -12 61 65 % 65 % 63 84 84 12 % -12 84 84 98 % 10 % -10 cent, four and Japan	10 12 16 6 6 6 6 8 8 4 9 10 10 10 10 10 10 10 10 10 10 10 10 10	104 104 104	
EXCHANGE CROSS RATES											
Apr.5	£	S	DM	Yen	F Fr.	S Fr.	H FL	Litra	C\$	B Fr.	1
£	1 0.588	1.700	3.183 1.872	224.0 131.8	10.74 6.318	2.790 1.641	3.588 2.111	2333 1372	2.022 1.189	66.55 39.15	1
DM.	A 314	0.534	, -	70 37	3 374	0.877	1 127	733.0	0.635	20 01	1

epischman r. Franc alian Lire . Fr. (Fin) ,		813-814 11-9 714-75	1221	. 33. .74	81-81 12-11 711-71 8-73	12	185 131 183	61-64 87-8 125-12 83-8 84-7	4 I 12	11-64 3-12- 3-84	Des Mar Est Vol. (1	89.48 89.79 ac. files. not	89.53 89.79 stone) 11	89.75 89.76 671 010	89 89
. Fr. (Con.) es . Krose slan SSing .		8-74 44-44 85-84 94-94	81	75 41, 84 ₂ 193	6/1 6/4 8/4 10/4	: 4	-71 -81 -80	413-41 413-41 9-83 103-10	1 4	84 77 44 48 4-10 4-10	Previous 44 US TREAS	y's open int. Hey Bakes Izads of 188	50348 (S	1230)	.
Long ter ent: five yea sys' notice.	rs 10 4 - H	lars: two y O's per ce	gars 105. N ogsånal	-10 / per i Short, te	cent, three rou rates ar	years 10% e call for i	r-10½ per IS Dollars	cent; four and Japan	years 10) Here Yen; (1-10/1 per Others, two	Jun Sep Dec	Clase 89-01 89-01	High 89-06 88-31	88-28 88-31	P 85 88
		E	CHA	NGE	CR)\$\$ I	RATE	\$				foleme 2976 y's open los.		030	
Apr.5	£	S	DM	Yen	F Fr.	S Fr.	H FL	Lika	CS	B Fr.		WL GERMA 0 100th of			: -
£	1 0.588	1.700	3.183 1.872	224.0 131.8	10.74 6.318	2.790 1.641	3.588 2.111	2333 1372	2.022 1.189	66.55 39.15	Jan Sep Dec	93.56 93.11 92.81	High 93.57 93.11	93.38 93.01	93 92 92
YEN YEN	8.314 4.464	0.534 7.589	1 14.21	70.37 1000.	3.374 47.95	0.877 12.46	1.127 16.02	733.0 10415	0.635 9.027	20.91 297.1	Estimated \	folume 1436 I's open int.			74
F Fr. S Fr.	0.931 0.358	1.583 0.609	2%4 1.141	208 6 80.29	10. 3.849	2.598 1	3.341 1.286	2172 836.2	1.883 0.725	61.96 23.85	POUND-S (POREIGN EX	CHANGE	-	
H FI, Ura	0.279 0.429	0.474 0.729	0.887 1.364	62.43 96.01	2.993 4.604	0.778 1.196	1 1.538	650.2 1000.	0.564 0.867	18.55 28.53	Spot. 1.7000	1-mth. 1.6960	3-mth 1.6885	6-mth, 1.6789	12-m 1.66
C S B Fr.	0.495 1.503	0.841 2.554	1.574 4.783	110.8 336.6	5.312 16.14	1.380 4.192	1.774 5.391	1154 3506	1 3.038	32.91 100.	Jun Strong	JMG \$4 per f Latest 1,6438	High 1.6942	Lów 1.6878	Pr 169
en per 1.0	00: French	Fr. per l	ld; Lira p	r 1,000:	Belgian Fi	. ger 100					Sep Dec	1.6840 1.6780	1.6840	16782 16750	169
		·· · ·			_					-					

(11.00 a.m. Apr.5) 3 months US dollars

PR 107

NEW YORK

Art.5

Apr.5

Interbank Offer Interbank Bid Sterling CDs. Sterling CDs. Local Authority Deps. Local Authority Deps. Local Authority Bonds on Scount Mit Deps. Company Deposits Treasway Bills (Buy) Bank Bills (Buy) Bank Bills (Buy) Bollar CDs. SDR Linked Dep Bid ECU Linked Dep Bid ECU Linked Dep Bid

(Lunchtime)

offer 10A

The fixing rates are the arithmetic means rounded to the nearest one-statemin, of the bid and offered rates for \$10m control by the market to five reference banks at 11.00 a.m. each working day. The leads are Masleyal Westminster Bank, Bank of Tolyo, Destsche Bank, Bange National de Parts and Morgan Guzzanty Trust.

MONEY RATES

LONDON MONEY RATES

證

125

127

Treasury Bills (sell); one-month 12½ per cent; three months 12½ per cent; treasury Bills; Awerage tender rate of discount 12.3940 p.c. EGGD Fixed Rate Sterling Export Finance. Make up day March 31, 1989 Agreed rates for period April 26, 1989 to May 32, 1989 Scheme 1: 13.00 p.c., Schemes is 18.0 p.c. Local Authority and Finance Houses seven day's fine; others seven day's fines finance Houses Base Rate 13½ from April 1, 1989: Bank Deposit Rates for sums at seven days fines finance Houses Base Rate 13½ from April 1, 1989: Bank Deposit Rates for sums at seven days fines of Par Deposit Scheme 1; Deposit EJDO, 000 and over held under one month 9½ per cent; one-three months 11 per cent; three-six months 11 per cent; six-nine months 11 per cent; under Licol, 000 9½ per cent from December 1,1988, Deposits withdraws for cash 5 per cent.

124

124

121 121 121

Treasury Bills and Bonds

6.00 7.25

Çae Year

13 124

131 13 13.1 12.4

134 13

8.71 8.86 9.16 9.27 9.45 9.48

FINANCIAL FUTURES

Sterling prices lose ground

this has tended to depress val-ues in the futures market.

The June price was quoted at a low of 86.94 although the lowest traded price was more likely 86.95. It finished at 86.97,

down from 87.05 at the open-

down before the terms of the

bond were announced, and fell

further on confirmation that

the 25-year issue would carry a coupon rate of 10% per cent.
The June long gilt price fell sharply from its opening level of 96-02 to touch a low of 95-15.

It recovered to close at 95-18, down from 96.06 on Monday.

The slight recovery from the day's low came after news that

the Bank of England is to hold

a reverse auction on around £500m of medium-dated gilt

stock. Trading volume was high with just over 25,000 lots

1<u>3</u>

SHORT-STERLING futures had another disappointing day in the London Liffe market. The lack of confidence in the June instrument reflects its poor position in relation to the underlying cash rate. At yes-terday's close of 86.97, the price discounts a base rate of 13 per cent. But the current economic climate suggests that base rates, over the short-term, are as likely to rise as to fall, and

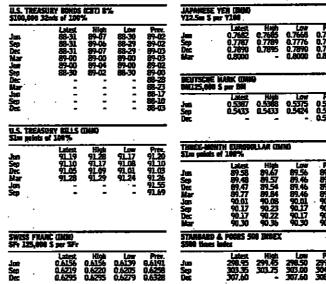
Estimated Volume () (39) Previous day's open (ot. 272 (311)

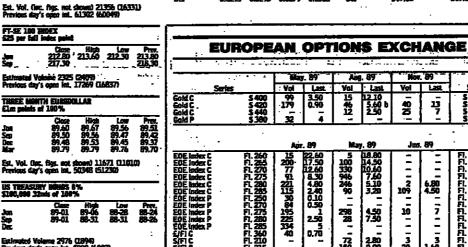
Estimated Volume 604 (367) Previous day's open los. 770 (756)

Long gilt futures were also in a depressed mood following news of a £400m Eurobond launched by the Republic of Italy. Values were marked Calisa Jan 531 374 153 48 16 5 2 Sep 539 465 465 37 17 37 104 148 239 Estimated volume total, Calls 2666 Pots 2660 Previous day's open let. Calls 21739 Pots 17053

changing hands.
US Treasury bond futures finished higher compared with the close on Tuesday but showed little change on the day. The June price finished at 89-01 up from 88-24 previously but down from a high of 89-06. LIFFE S/S OPTEDNS 625,060 (costs per EL) LIFFE EURODOLLAR OPTIONS Elm peints of 198% Estimated volume total, Calls O Puts O Previous day's open Int. Calls 150 Pets 1600 Estimated volume total, Calls 1800 Pots 1421 Previous day's open lot. Calls 17876 Puts 14854 Estimated volume total, Calls 29 Pots 25 Previous day's open Int. Calls 2513 Puts 3859

PHILABELPHIA SE S/S OPTIONS E31,250 (ceeks per E1) 113 197 315 470 653 870 10.80 Sep 36.45 3.30 2.00 1.10 0.60 0.10 # 2.70 3.70 7.20 7.70 12.20 12.50 17.10 17.50 1.60 0.20 0.20 0.20 LONDON (LIFFE)





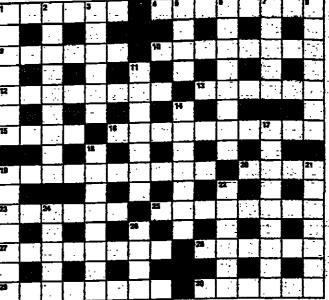
RATES					Previous day's open lot. 5999 (6003)					SPIC	FL 275	=	=	镥	6.30	20	16
:	H FL	Lika	cs	B Fr.	6% RETTER DN 250,000	ML GERMA 190ths of	H GBVT. I 198%			SFIF	FL 213					<u> </u>	
0	3.588 2.111	2333 1372	2.022 1.189	66.55 39.15	Jan Sep Dec	Ges 93.56 93.11 92.81	High 93.57 93.11	93.38 93.01	Pres. 93.36 92.90 92.60	ABN C ABN P	Fl.45 Fl.45		0.20 2.80 1.60	305 65 128	0.80 3.90	209 164	.89 1.3 4.6
7	1.127 16.02	733.0 10415	0.635 9.027	20.91 297.1	Estimated V Previous day	ekare 1436			92.60	Aegon C Aegon P Ahold C Akzo C	F1.95 F1.90 FL90	146 108 250 130 39 913 301	1.60 0.40 72.50 4.40	128 2 366	3.30 2.30 b	-	93
В	3.341 1.286	2172 836.2	1.883 0.725	61.% 23.85	POUND-S (F			ميد	<u> </u>	Alcon P Amer C Amer P	FL 150 FL 150 FL 45 FL 45 FL 80	301	0.90 2.50	108	6	18 44 112	7.5
8	1 1538	650.2 1000.	0.564 0.867	18.55 28.53	Spot. 1.7000	1-mth 1.6960	3-rath 1.6885	6-mth, 1.6789	12-mth. 1.6677	Amro C Amro P BUHRMANN-TC	ศ. 80 ศ. 80 ศ. 60	52 259 149	2.40 1.40 7.80	100 44 36 49	0.70 3.50 2.80 8	100	4.4
2	1.774 5.391	1154 3506	1 3.038	32.91 100.	DAM-STERL	Latest 1,6438	High 16942	Low 1.6878	Pret. 16990	BUHRMANN-TP N.V. DSM C N.V. DSM P Elserier C	Fl. 65 Fl. 120 Fl. 115 Fl. 65 Fl. 65	55 428	2 1.50	30	220 550	81 1 125 108	6.1 2.5
00					Jan Sep Dec	1.6840 1.6780	1.6840	1.6782 1.6750	1,6980	Elsevier P Gist-Broc. C Gist-Broc. P	FI.46	307	0.30 2.60	166 100 214 233 341 144	2.70 2.50 1.30 3.90	31	33 21
									_	Heineken C Heineken P Hoogovers C	FI. 150 FI. 150 FI. 85	715 186 568 115 992	4.80 1.40 6.70	379	8.50 4.50 8.40	26 31	10.34 10.34
	FT I	LON	DON	INT	ERBA	NK F	IXII	NG	•	Hoogovens P KLM C	F1, 90 F1, 45	952	130	90 487	530	51 60 51	6.5 3.4

ö٠	Apr. 89 May, 89 Jul. 89									
•	EOE ledex C	F1. 260 F1. 265	1 15	22.60 17.50	5	18.80		-	FI, 283.50	
_	EOE Index C	FI. 265	200	17.50	100 330 946	74 60	! -	! -	I F1. 283 50	
•	EOE ledex C	£1 276	ł 77	12.60	330	10.60 7.60	I -		FI. 283.50	
•	EOE ladex C	FI. 275 FI. 280 FI. 285	91	18.30	946	7.60	I -	I -	FI. 283.50	
-	EOE lindex C	FL 280	221	4.80	246	1510	2	6.80 4.50	Fl. 283.50	
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_ :	EÖE Index P	FT. 250 FL 270	30 84 195 225 334	2.40 0.10	I	₹ ``−	ł –	. –	F1. 283.50	
	ECE Index P	FL 270	84	0.50	1 -	Į –	I -	i -	l Fi. 283.50	
i	EOE Index P	FI 275	195	1	298	4.50	10	. 7	FI. 283.50	
Ь	EOE Index P	F1. 280	225	2.50	28	7.50	ł –	- 1	FI. 283.50	
- :	EOE Index P	FL 285	334	5.	1 -	_	1 -	I -	Fi. 283.50	
- 1	£JF1 C	Fl. 360 Fl. 210	40	0.70	1 -	1 -	1 –	I -	FL 359.37	
	i sîfic	FL 210	i –	-	72	2.80 0.90	3	3	Fl. 210.90	
-	SIFIC	FL 215	l -	i -	1 150	8.90	20	1.60	FL 210.90	
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	l				_			•		
•	ABN C	Fl.45	146 108 250 130 39 913	0.20 2.80 1.60	305	0.80 3.90 3.30 2.30 b	209	1.30	Fl. 42.40	
)	ABN P	FI.45 FI.95	108	2.80	128	3.90	164	4.60	FI. 42.40	
3	: Aegoa C	.Fl.95	250	1.60	12Ŗ	3.30	J ¹	3 — :	F1 94 40	
- 1	Aegos P	Fl. 90	130	0.40 72.50] 2,30 b	I	1 - 1	F1. 94.40	
	Ahold C	FL, 90	39	72.50	I	I 	! .=	l	Fi. 101.70	
٠i	Akza Č	Fl. 90 Fl. 90 Fl. 150 Fl. 150	(<u>913</u>	4.40	366	6.30	28	9.30	Fi. 153.30 Fi. 153.30	
- 1	Aliczo P	FL 150	1 3UL	0.90 2.50	108	6	112	1 . 7	FI. 153.30	
_ 1	Arper C	FI 50	10	2.50	l .	I	112	4	F). 51.80	
- 1	Amer P	FL 45 FJ. 80	I .=	ا <u></u> ا	100	0.70		 .	FI. 51.80	
; (Amro C	FT. 80	52 259	2.40	27	0.70 3.50 2.80	100	4,40	Fi. 81.90 -	
'	Amro P	F1, 80	222	1.40	100 44 36 49	1 280	_	ı - ı	FL 83.90	
• 1	BUHRMANN-TC	F1.60	149	7.80	47	8		I = 1	FI 67.80	
- 1	BUHRMANN-TP	Fl. 65	I .=	1 =	36	220 550	81	3	F1. 67.80	
	N.V. DSM C N.V. DSM P	FI. 120	55	2	} <i>5</i> U	امحجا	Ţ.	610	Fl. 120.30	
, 1		FI. 45	428	1.50	166	270	125 108	2.50	F1, 120.30 F1, 65.60	
5	Elsevier C Elsevier P	FI 65	420	1 7-20	! 188	2.50	י פֿער ן	3.30	FL 65.60	
i J	Gist-Broc. C	Fi. 40	307	0.30	100 214	156	31	210	Fi. 37.70	
- 1	Glet-Broc. P	E1.20	31	2.60	一级	1428	31	اسما	E: 37.70	
2	Heineken C	FI. 40 FI. 150	72	4.80	媚	3.90 8.50 4.50	25	10	FI. 37.70 FI. 153.20	
- 1	Helnekea P	FL 150	(42	7.00	144	2.20	-		Fi. 153.26	
. 1	Hoogovers C	F1.85	1 223	1.40 6.70	1 276	1326	31	20.30	Fi. 91.40	
- 1	Havenman B	FI. 90	115	1 20	379 90	8.40 5.30	25	22	FI. 91.46	
٠.	Hoogovens P KLM C	F1.45	1 255	1 10	497	اتقا	60	13.46	Fi 45.76	
٠.	KLM P	FL45	715 186 568 115 992 267 325	120 130 0.70 4.60	300	1 9 6	20 22 22 22 22 22 22 22 22 22 22 22 22 2	6.50 3.49 3.20	FT. 45.70	
- 1	KNPC	FISA :	35%	1.60	200 149	1.90 4.80	1 33 1	1	FT 54.56	
	KNPP	FI.50	- TA	0 30	5	1.40	105	2 2 6	FI. 54.50 FI. 54.50	
- 1	MEDILOYD C	FI. 50 FI. 360 FI. 340	550 208 141	0.30 7.90	474 474 475 125	140 20.50 19.50	4	27	FL 348 F7. 348	
- 1	NEOLLOYD P	Fi. 340 ·	208		93	19.50	3 1	1 27 1	FT. 348	
	Rat_Med. C	F1.65	141	0.70	125	190 3.80 h	31	2.80	F1. 63.50	
	Nat. Ned. P	FI.45	_		125	3.80 b	27	i 5 i	F1. 63.50	
'	Philips C	FI.35	1283	3.80 0.20	111	1420	4 2 2 2 2 2	5,30 6	Fi. 38.70	
	Phillips P	FI. 35 FI. 130	52 756 500 248	0.20	_33	0.80 5.30 2.20	332	1.40 6.60	Fl. 38.70 Fl. 133.20	
	Royal Datch C	F1, 130	756	1 4	162	5.30	41	6.60	FL 133.20	
. 1	Royal Dutch P Unlieve C	FI. 125	500	0.10 2.10	19	2.20	<u>-</u>	[_ _	E) 133 20	
- 1	Unilese C	Fl. 130	248	210	_36	4.70	29	7.20	Fi. 130.90	
	Unilever P	F1.150	_ _	I I	Z50	21	i .=	!	Fl. 130.90	
_	Van Ommerts C	£.45	94	0.80	1133 162 173 250 153 288	1.50	18	2.90	E. 43	
-	Vain Commercia P	FI. 40	10	0.50	259	1,80		ليتيسا	FL 43	
		TO	TAL VOI	DME IN	CONTRA	CTS : 48	582			
		A-Ask	8=		C=Call	,	Pat		-	
		A-88	-		v-u	7.				

BASE LENDING RATES

CROSSWORD

No.6,902 Sct by DINMUTZ



1 How sweet and kind of

Daddy, giving you a start 4 Learned to back river with

old coin in it (8) 9 Foolish move to interior, they say (6) 10 But the ornithologist need

not ring it (4-4)

12 Charming society-girl in high spirits (8)

13 Old ascetic in south-east, retired — seen wandering (6)
15 Sea-bird or rook (4)
16 Toasting an alternative or just standing still? (10)
19 The man of the match (10)

20 Blot on the landscape? (4) 23 Sex Rex confused as king of the Persians (6)
25 Asked what is bound to con-

sume 24 sheets (8)
27 Skilfully contrived device.
Care if it is adapted? (8)
28 Conducted, also, round
Spanish city (6)
29 Wire twisted in branch to make a cracker, say (8)
30 Oscar, perhaps, at suet-roll?

I Party result from Barking, we hear (7) 2 Gay in Paris swallowing coarse biscuit (9)
3 Object to being posted again

5 Sitting for food (4) 6 Old king's order mixed salad

7 Your former slender toe-end 8 Indignation felt having counterfeit gone wild (7)
11 Wader from bitingly-cold

11 Wader from bitingly-cold north? (7)
14 Silver ring on the beach (7)
17 Tense and flawed (9)
18 Perennial plant for high temperature? Not many attached to it (8)
19 Sort of leather with which to fight a little lower? (3,4)
21 Potential, potential wooder from the nursery? (7)
22 Supply being exhausted.

22 Supply being exhausted, there is diamissal (3.3)
24 Reversible blade (5)
26 Mark's second vehicle (4) Solution to Puzzle No.6,901

REAL TIME FUTURES & OPTIONS PRICES

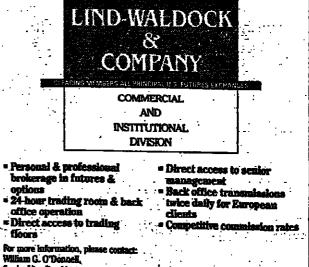
3.40

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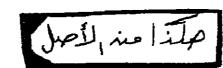
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هلذا مسهلاصل

JOTTERN

OPTION ES

A COSER SUMPON



WORLD STOCK MARKETS

WORLD SIOCK MARKEIS									
APRIL 5 Sch + W		.,	EDEM	CANADA					
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AMERICA

Wait for economic figures leaves Dow in doldrums

Wall Street

WITH THE dollar steady in a narrow range and no fresh eco-nomic news until tomorrow's key unemployment release for March, equities yesterday morning traded virtually unchanged, writes Janet Bush

At 2 pm, the Dow Jones Industrial Average stood 1.29 higher at 2,299.49 on fairly active trading of 113m shares. The index scored modest gains in early trading but then

The announcement by Tandem Computers on Tuesday that its profits would be lower than analysts expected prompted selling of technology issues and heightened concerns about the outlook for corporate profits now that there appears to be evidence of

an economic slow-down.

The recent easing of interest rates as the bond market has railled, taking the yield on the Treasury's benchmark long bond down to nearly 9 per cent, the lowest level in two months, is being balanced by

The bond market pulled back modestly yesterday in a reaction to its latest gains and proved something of a drag on Technology stocks actually

fared better after Tuesday's losses while auto issues contin-

on car manufacturers in view of weak sales figures.

Tomorrow's unemployment se is the next large hurdle for the market. Forecasts suggest a rise in the non-farm payroll of around 215,000 compared with the rise of 289,000 in February and a rise in the unem-ployment rate to 5.2 per cent or even 5.3 per cent from 5.1 per cent in February.

Any such evidence of a

deceleration in the rate at which jobs are being created should be taken as a positive in both stock and bond markets hoping for the US Federal Reserve to ease up on its restrictive monetary stance. However, perhaps more cru-cial for interest rates will be the releases of producer and consumer prices figures for March expected on April 14

Over the next few weeks, it is conceivable that the stock market will be held in a tight range as investors pessimistic about corporate profits slowing down fight it out with those who are optimistic because of a glimmer of hope that interest rates will start to come down. In the technology sector, Hewlett-Packard jumped \$1 % to \$52% after it said its busi-

remained strong across

the board. International Business Machines added \$% to

Among auto issues, Ford dropped \$1 to \$47%, Chrysler dipped \$% to \$24 and General Motors slipped \$% to \$40%. NWA, the holding company

for Northwest Airlines, jumped \$3 to \$86% after Mr Martin Davis, the investor, said that he did not intend to break up the company or sell assets under his proposed \$90 a share FTT added \$1% to \$54% on

speculation, which began apparently in Europe, that the company may be a candidate for restructuring or takeover. In over-the-counter trading, Quantum leapt \$1% to \$17% after the company said that net income in its March quarter would be more than 60 cents a share, significantly higher than it had been expecting.

Among blue chip issues, Procter & Gamble was unchanged at \$91%, American Telephone & Telegraph was down \$% at \$31, F.W. Wool-worth slipped \$% to \$49% and

IN THE absence of any trends Toronto stocks fell away in quiet trading while bond prices also drifted lower.

Merck was down \$1/4 at \$651/4.

The composite index rose 0.30 to 3,552.88 in volume of 7.8m as declines led advances

Good results from BASF add fizz to Frankfurt

AN abundance of corporate news, some of it extremely pos-itive, helped most leading bourses to end higher, writes Our Markets Staff.

FRANKFURT gathered pace with turnover remaining fairly active, as the Bundesbank relieved interest rate worries with a generous securities repurchase allocation and market optimism was encouraged by strong corporate results.

Pre-bourse trading was ner-vous, but by midsession the FAZ index was showing a rise of 2.34 to 563.91 and the DAX index closed 9.01 higher at 1,348.80. Volume was close to Tuesday's at DM3.76bn.

The Bundesbank's allocation of a larger than expected repo tender was taken as a further signal that interest rate policy would not change for the time being, provided the dollar stavs under control.

If tomorrow's US jobs figures are neutral or positive for the market, then the FAZ index might have another attempt at breaching the 570 level next week, said one German institutional adviser. If that happened, foreigners might begin to put their capital back into Germany after sitting on the sidelines for some weeks.

Chemical group BASF pleased the market with a better than expected 44 per cent rise in 1988 pre-tax profits and gained DM3.30 to DM300.50. The results increased the likelihood that BASF would raise its dividend on April 20 from DM10 to at least DM12, analysts said. Fellow chemical Hocchst, which said it planned to increase its 1988 dividend from the previous year's DM11, rose DM1.10 to DM304.80.

Insurer Allianz gained DM45 to DM1.740 after announcing it had bought 51 per cent of Span-

ish insurance company Ercos. There were also suggestions it might be supporting the share price in preparation for a capital increas

PARIS put in a patchy performance. Speculation boost trading and prices in certain stocks, but initial unhappiness at CGE's offers for subsidiaries Alsthom and Alcatel spurred

The CAC 40 index finished off its lows but still eased 2.68 to 1,663.82, while the OMF 50 index edged up 0.98 to 470.72. Volumes were seen as better than Tuesday's FFr1.6bn.

CGE fell FFr13.50 to FFr417.50 and Alcatel dropped FFr55, or 1.9 per cent, to FFr2,905 on the view that CGE terms for its subsidiaries.

The offers meant a premium of 8 per cent for Alsthom and just 2 per cent for Alcatel using last Friday's share prices, according to Mr Bill Coleman, electronics analyst at James Capel. "That is actually low by the standards we've got used to today. Investors feel shortchanged." But Alsthom gained ground in active trading, rising FFr16 to FFr575; it is seen as being the most likely to benfit

from any improved offer.

Perrier picked up FFr91 to
FFr1,780 and parent company Exor rose FFr70 to FFr1,379 both increases of 5.4 per cent - on renewed rumours of a

possible takeover of Perrier.

AMSTERDAM had a slower day, but ended at its best levels. with the CBS tendency index reaching another year's high of 175.6, a rise of 1.1. Volume was Fl 638m. down from Fl 951m on Tuesday.

Nedlloyd was the second most active stock, rising Fl 3.80 to Fl 348 on further speculation about a possible takeover by Holland America Line. Textile

stock Nijverdal saw the day's third most active trading as 190,000 shares, or 5 per cent of its capital, changed hands; it eased Fi 2 to Fi 94.50 after its strong gain on Tuesday on ws it was selling its South African assets.

Insurer NatNed gained 20 cents to F1 63.50 while Amev lost 20 cents to F1 51.80 after both posted results in line with expectations.

Heineken, which published its annual report, gained FI 3.20 to Fi 153.20. The planned retirement of chairman "Freddy" Heineken raised speculation that the company might become the subject of a

takeover bid. ZURICH saw further gains in stock, with the Crédit Suisse index up 2.8 at 566.5.

News that Omni Holdings had boosted its stake in Sulzer to 30 per cent pushed Sulzer shares up SFr175, or 3 per cent, to SFr5,600. Brown Boveri was in demand again, with its bearers climbing SFr135 to SFr3,450 and its participation certificates up SFr22 to SFr552. One salesman said a Swiss bank had a buy note on the stock London market makers had been caught short and were trying to cover their posi-

MADRID saw its gains held in check by profit-taking with the general index adding just 0.36 to 291.61 in continued strong volumes.

BRUSSELS was mostly firmer as the new fortnightly account began and the cash index rose 32.26 to 5,781.36.
Arbed benefited from news of its healthy return to profit and gained BFr40 to BFr5,750. MILAN came off in reasonable volume, with mixed interest in blue chips. The Comit index eased 1.16 to 606.33.

Chile poised for a pension fund avalanche

Barbara Durr in Santiago on the bourse's reaction to plans to ease investment rules

HILE'S small but financial market. vibrant stock market is making a stunning ascent. This year, in spite of a brief setback due to the economic impact of the fruit exporting difficulties, the most actively traded shares have risen about 30 per cent and the general index 25 per cent. The most recent upward push, which follows a steady

rise since 1985, stems largely from expectations of an avalanche of capital sweeping into shares later this year from the country's huge, privately administered pension funds. Known as Administrators of Pension Funds (AFPs), they hold some \$3.7bn and are the largest single group in Chile's capital market.

The Government is due to loosen the AFP investing regulations to allow greater share-

Currently, the AFPs have only 8 per cent of their capital in shares. The rest is held in fixed rate instruments, which form the bulk of the Chilean

The regulatory changes are moving through the military Government's legislative pro-cess and should be approved in

As proposed, they will allow the pension funds to raise the proportion of shares they own in a restricted group of companies from 5 per cent to 7 per cent of the company's capital and be able to buy I per cent of any other company's shares, as long as they are actively traded.

barred from investing in com-panies that are 50 per cent or more controlled by one owner. Most companies in Chile fall into that category and only some 203 are publicly traded at all. Of these, just 45 or so com-

Until now, AFPs had been

an of these, just up or so com-panies are actively traded.

The change could bring as much as \$400m to \$530m into the stock market, according to estimates by two of Chile's prominent financial experts, Mr Guillermo Villaseca of Tanner & Continental Illinois, one

of Santiago's largest stock bro-kerages, and Mr Mario Lobo, a former Rothschild man who has just launched his own boutique investment bank. CEL. This amount of money

looking for investment will sharply increase Chilean share trading, which last year regis-tered just \$643m compared with a total of \$19.3bn worth of transactions of all kinds at the Santiago stock exchange. Nevertheless, that share turnover has already risen sharply from \$58.8m in 1985. Mr Ernesto Illanes, of Inver-

chile, one of Santiago's top financial services companies, believes the dramatic rise in share prices will push price earnings ratios up from their current level of between four and five to between six and seven by December.
This pension fund-related

boom is the latest in a market that has been bullish since 1965. As the economy recuperated from its 1962-83 slump, the Government's last privatisation campaign and hefty corpo-

taxation rules and a 1981 law that forced companies to distribute at least 30 per cent of their income as dividend also laid the groundwork. Annual dividend payments jumped from \$197m in 1985 to \$765m in

Privatisations have increased the amount of stock on offer and multi-piled the number of shareholders. Since 1985, 200,000 people have joined the ranks, many of them workers whose share participation was part of a privati-sation scheme. Debt for equity swaps have

also boosted market activity and foreign shareholding. According to the Superintendent of Securities and Insur-ance, from 1985 until March 1988, the latest period for which figures are available, \$550m from foreign investors has gone into shares, or about a quarter of all foreign investent in that period.

Prospects appear so rosy that a new, completely electronic stock market - the first all-electronic market in Latin America – will be launched in the second quarter, modelled on the US Nasdaq market. The new market, created by those securities dealers who were excluded from trading

directly in the traditional Santiago stock market, is expected to absorb a healthy portion of the pension fund shareholding An undercurrent of caution tugs at the optimism of financial analysts. The uncertainties in Chile's political transition back to democracy over the next 12 months could bring

trouble.
"The upcoming political and economic risks are moderate, and the promising state of the economy is favourable for share trading," said Tanner & Continental Illinois in a recent investor bulletin. But it advised keeping a broad portfolio and a very close watch on the market.

ASIA PACIFIC

Nikkei fluctuates as rally loses momentum

Tokyo

INITIAL strong buying by individual investors and foreigners, encouraged by stability on the foreign exchanges, pushed the Nikkei average to its sixth consecutive record, agencies report from Tokyo.
But a lack of institutional

support caused gains to peter out and the broader market ended mixed.

The Nikkei fluctuated during the day, opening higher, weak-ening and then picking up again to close higher for the seventh day running at 33,360.79, a rise of 48.54. The day's high was 33,412.96 and the low was 33,239.58.
The string of seven straight

rises has pushed the Nikkei up by a total of 1,848.39 points, or 5.87 per cent. Turnover reached 1.81bn shares, down slightly from Tuesday's 1.83bn, and declines just outnumbered advances by

457 to 431, with 167 stocks The Topix index gained 11.73 to a record 2,494.74, and in later London trading the ISE/ Nikkei 50 index rose 0.03 to

The big capitalisation issues such as steel and shipbuilding stocks attracted buying attention in initial trade, although

Nippon Steel was the most actively traded stock, ending unchanged at the day's low of Y965 on 136m shares. Kobe Steel followed with 102.6m shares traded, adding Y15 to Y940 after reaching a high of

Y960. Kawasaki Heavy Industries came third with 68.6m shares, ending steady at Y1,080. The 10 most active stocks, mostly

SOUTH AFRICA

GOLD SHARES retreated as enthusiasm sagged in sympa-thy with the price of bullion which gave up recent gains. Southvaal fell R5 to R153 while Kloof lost R1.25 to R37. Platinums saw some buying interest while the rest of the market remained mixed in

thin turnover before today's Founders Day public holiday. Impala and Rustenburg both ained 50 cents to R45.25 and R57.75 respectively. Industrials group Messina was a shade off at R23.75.

steel and shipbuilding issues, accounted for 31.9 per cent of total volume on the Tokyo Stock Exchange. Later in the day, interest

switched to chemicals such as Showa Denko, which gained Y70 to Y1,200 after 34.8m shares changed hands. Financials also attracted some late buying, while construction and pharmaceutical stocks were in the doldrums. Brokers said the market

could be in for a slight correction from a technical point of view. Charts are also signalling a pause. When the Nikkei 25day moving average index is around the 4 per cent level, this usually means it is time for a slight correction. It fin-ished at 3.92 per cent on Tuesday and 3.89 per cent yester-

day.
Institutional investors have stayed sidelined through most of the seven-day rally, although some have been buy-ing this week to mark the April 1 start of the fiscal year, and this was also the case yes

Institutions are content to

Japan Nikkel average '000

sit back and watch and not pile in at this stage," said Mr Julian Mayo, Tokyo invest-ment representative of Thornton Management Asia. "They are waiting for the market to come down a bit before they buy." He added that a pullback of some two to three per cent could speed up buying by

There was still lingering concern over possible increases in worldwide inflation and inter-

est rates. The US employment figures for March, due out tomorrow, will be watched for an indication of whether the US economy is slowing down. Some analysts said a rise of less than 200,000 in non-tarm payrolls, against a 289,000 increase in February, could be such an indication, and that this could boost bond and stock prices in the US, and in

Investors would also like to see a stronger yen bond mar-ket, brokers said.

turn in Tokyo. The market

expects the unemployment rate to be unchanged at 5.1 per

The Osaka market also managed further gains, with the OSE average adding 114 points to 31,919 as turnover rose to 182m shares from Tuesday's 169m. Kawasaki Heavy Industries was the most active stock. rising Y10 to Y984 on 15.4m shares traded.

Roundup

FURTHER selling of blue chips left Sydney weaker for its sixth consecutive session

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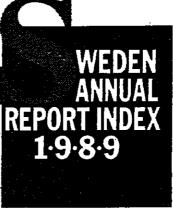
although off its lows - while Singapore was affected by the local holiday in Hong Kong, as institutional activity dried up. AUSTRALIA managed to recoup some lost ground on late bargain-hunting and the All Ordinaries index finished with a reduced loss of 7.1 at

CSR was firm in spite of reports of widespread damage to its Queensland sugar crop from the cyclone there, and the stock gained 1 cent to A\$3.97. IGL Australia found 4 cents to 30 cents with a special sale of 2.9m shares traded.

Turnover was modest at 81.2m shares worth A\$184.8m. SINGAPORE was knocked by a lack of buying interest on the part of institutions and by selling by private investors, and ended lower in moderate trading.

The Straits Times index fell 1.99 to 1,191.26 and turnover dropped to 78m shares from Tuesday's 87.4m. Landmarks Holding was the day's most active issue, adding 2 cents to 53% cents with 4.5m shares

¥G



ALFA-LAVAL World leaders in centrifugal eparators, plate beat exngers and milking machines. 200 companies in 140 countries with 50 mansfacturing units. 18,000 employees all over the world. **ASEA**

Owas 50 percent of Asea Brown Boveri, the world's leading electro-technical group. Besides its ABB holding, ASEA is operating in such business areas as power production and distribution, tracked vehicles, marine and offshore cranes, hydraulics and

shipping. ASEA also has large holdings in Electroliux, ESAB and Sila. One of Europe's leading paper and packaging companies. Production in Sweden, Denmark, Germany, Great Britain and Switzerland. Annual sales: GBP 650 M.

CARDO

ent and industrial holding company. International supplier of industrial batteries, brake equipment, industrial doors, pumps and renal care products. Annual sales: GBP 580 M. Market value share portfolio:

One of the world's largest manufacturers of white-goods. Also has a strong global position in vacuum-cleaners, commercial appliances, chain saws, garden products and car safety belts. Total sales: GBP 6.8 billion. EUROC

Supplies the international building and construction industry with materials, equipment, technology, services.

High technology with both military and commercial applications, ordnance, aviation technology and electronics. One of the world's leading producers of pulp (MoDo CellKraft), fine paper

(MoDo Paper), newsprint (Holmen Paper) and paperboard (Iggesund Paperboard), Turnover: GBP 2 billion. NOBEL INDUSTRIES SWEDEN

With 21,200 employees and a turnover of GBP 2,343 M. Nobel Industries is one of Sweden's largest companies: 75 percent is chemicals industry, the remaining part ordnance industry.

sales approx. GBP 3,7 billion.

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rt, Assistant Director, Phillips and Drew Limited. Landon Member of the Union Bank of Switzerland Group.

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plants. Sales in more than 130 countries. 1988 turnover approx. GBP

Europe's leading forest products group. Pulp, paper, packagings, flooring.

rior products, matches, lighters, shaving products and chemicals. Total

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Attach your business card or please print. Name

Company Address

Title

Country Swedish Annual Report Promotion, Box 10020, S-100 55 Stockholm, Sweden.

SWEDEN ANNUAL REPORT INDEX 1989

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

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NATIONAL AND REGIONAL MARKETS	TUESDAY APRIL 4 1989					MONDAY APRIL 3 1989			DOLLAR INDEX		
Figures in parentheses	US	Day's	Pound	Local	Gross	US	Pound	Local		Ī	Year
show number of stocks	Dollar	Change	Sterling	Currency	Div.	Dollar	Sterling	Currency	1988/89	1988/89	ago
per grouping	Index	%	Index	Index	Yield	Index	Index	Index	High	Low	(approx)
Australia (89)		-1.5	115.79	107.53	5.16	135.24	118.93	109.07	157.12	131.93	116.03
Austria (18)	116.35	+2.1	101.08	112.91	2.23	113.91	100.17	111.66	116.35	92.84	92.46
Belgium (63)	132.29	+1.1	114.93	128.05	4.07	130.88	115.09	127.98	136.68	128.52	132.18
Canada (127)	134.13	+0.0	116.53	115.39	3.31	134.17	117.98	115.61	137,27	124.67	122.38
Denmark (38)		+1.0	149.37	170.12	1.90	170.16	149.63	169.59	180.38	165.35	120.03
Finland (26)	152.66	+0.9	132.63	134.82	1.35	151.28	133.03	134.65	152.66	125.81	127.47
France (130)	118.71	+1.5	103.13	117.50	2.89	116.98	102.87	116.57	119.98	112.57	82.06
West Germany (100)	84.86	+0.5	73.72	82_50	2.30	84.41	74.23	82.59	90.40	81.77	77.76
Hong Kong (49)	126.45	+0.1	109.86	126.39	4.06	126.29	111.05	126.25	133.77	111.80	99.30
Ireland (17)	144.10	+2.1	125.19	142.28	3.58	141.12	124.10	140.28	146.46	125.00	119.61
Italy (98)	82.04	+0.6	71.28	84.01	2.50	81.53	71.69	84.08	86.88	78.16	77.89
Japan (455)		+1.6	167.12	159.16	0.48	189.32	166.48	1.58.02	200.11	180.30	170,35
Malaysia (36)	164.82	+1.0	143.20	174.44	2.70	163.18	143.50	172.67	164.82	143.35	118.60
Mexico (13)	167.37	+0.3	145.41	438.83	1.17	166.89	146.75	437.92	167.37	153 <i>.</i> 32	139.78
Netherland (42)	118.18	+0.5	102.68	113.71	4.49	117.62	103.43	113.97	118.18	110.63	107.25
New Zealand (24)	69.35	+0.8	60.25	59.71	6.60	68.83	60.52	59.45	76.02	67.60	76.33
Norway (26)	178.53	+0.1	155.11	164.54	1.52	178.34	156.82	165.75	178.53	139.92	123.43
Singapore (26)	146.02	+1.3	126.87	131.19	2.08	144.11	126.72	130.20	147.64	124.57	108.60
South Africa (60)	140.73	+0.5	122.26	127.90	3.95	140.04	123.15	126.76	142.88	115.35	132.13
Spain (42)	152.61	+2.3	132.59	133.88	3.61	149.20	131.20	132.41	152.61	143.14	151.04
Sweden (35)	162.00	+1.5	140.74	152.70	2.25	159.62	140.37	151.53	162.00	138.45	118.10
Switzerland (57)	76.01	+1.0	66.04	76.88	2.39	75.24	66.16	76.87	79.76	74.05	81.07
United Kingdom (316)	148.05	+1.4	128.63	128.63	4.35	146.05	128.43	128.43	153.33	134.53	135.25
UŞA (564)	120.26	-0.3	104.48	120.26	3.65	120.64	106.09	120.64	121.90	112.13	105.36
Еигоре (1008)	119.66	+1.2	103.96	110.68	3.55	118.28	104.01	110.46	120.88	114.02	107.25
Nordic (125)	153.40	+1.1	133.28	150.23	1.96	151.68	133.38	149.63	153.40		111.17
Pacific Basin (679)		+1.5	162,65	155.51	0.69	184.48	162.22	154.51		137.95	
Pagific oasin (0/9)	187.22						138.94		194.72	176.37	165.41
Euro-Pacific (1687)	160.20	+1.4	139.18	137.65	1.56	158.00		136.95	164.22	152.83	142.16
North America (691).	120.99	-0.3	105.12	119.99	3.63	121.35	106.71	120.35	122.71	112.79	106.27
Europe Ex. UK (692)	102.04	+1.0	88.65	99.57	2.89	101.02	88.83	99.33	103,11	98.84	89.87
Pacific Ex. Japan (224)		-0.5	109.31	109.71	4.58	126.50	111.24	110.36	137.65	124.54	105.95
World Ex. US (1887)	159.10	+1.3	138.23	136.93	1.63	157.00	1.38.06	136.26	162.77	152.04	141.38
World Ex. UK (2135)	143.72	+0.8	124.87	131.56	2.03	142.61	125.41	131,22	146.04	138.06	126.72
World Ex. So. Af. (2391)	144.12	+0.8	125.21	131.30	2.23	142.92	125.68	130.98	146.65	138.82	127.44
World Ex. Japan (1996)	120.93	+0.2	105.06	116.71	3.64	120.65	106.09	116.85	122 37	21451	106.89

Base values: Dec 31, 1986 – 100; Finland: Dec 31, 1987 – 115.037 (US S Index), 90.791 (Pound Sterling) and 94.94 (Local); Nordic: Dec 30, 1988 – 139.65 (US S Index), 114.45 (Pound Sterling) and 123.22 (Local). Copyright, The Financial Times Limited, Goldman, Sachs & Co., and County NatWest Securities Limited. 1987 Amendments to indices for April 3 applied to Singapore and the related regional indices.

Latest prices were unavailable for this edition.

ACCOUNTANCY COLUMN

West German firms coming out of their shells

Influence of bank ownership still traceable

The influence of former bank ownership is still traceable among many accoun-

tancy firms, although the firms argue that it is not significant.

Binder) earns less than 1 per cent of its turnover from trustee work — a hangover

from the pre-1945 days when it was minority-owned by a bank.

Senior partner Hans Heinrich Otte said:

"So far as services provided are con-cerned, bank ownership makes no differ-ence at all to the accountancy firms. But

even when these connections between

banks and accountancy firms have fin-ished, they remain on friendly terms."

In a parallel situation, Treuarbeit,

Deutsche Waren Trenhand (of BDO

theless, the links are still strong.

....

har trilling

ing from a relatively introspective, national viewpoint, it is The transition echoes change underway across the Conti-

The introspection of the German market has meant that some firms still thrive by concentrating on traditional audit services while their foreign counterparts have developed into a wider range of services. A number of factors have heiped to keep the German pro-fession in the dark ages of accountancy till now.

The first is, ironically, the strength of the German econ-

omy. Germany has been regarded as the European stronghold which the international accountancy firms have not been able to penetrate.

The power vested in the national German firms through the sheer economic muscle of their audit clients has given the firms a high level of independence from their international associates and allowed them to dictate the terms of their involvement with international firms.

This has resulted in them being slow to adopt the sort of developments seen elsewhere And, for the same reasons, the international firms which set up their own offices in Ger-- Arthur Andersen,

THE WEST German Peat Marwick, Ernst & Whin-accountancy profession is com-ing out of its shell. Still operati-ing from a reletively interest. ditional non-audit services to make an impact on the market. now beginning to adapt to Secondly, tight regulation, wider international change for instance in areas such as advertising, has held back development. This in turn has helped to restrict the level of

tition between firms. These forces can produce what may appear to be odd results. Strategic decisions are made on the basis of national considerations rather than international ones - perhaps surprisingly at this stage of the development of Europe's inter-

were founded and owned by banks -something that accountants in countries like the UK should bear in mind when considering who should be able to own

shares in auditing firms, writes Neasa

Ownership by banks was especially common among firms which were created before 1931, when the sudit requirement

was first introduced. Since then there has

been a gradual divestment by the banks, although in most cases close links have

Trenhand Vereinigung, for example, was founded by the Dresdner Bank and owned by it until 1938 when the senior

the grande dame of the profession, Trenarbeit, associated with Price Waterhouse, to join forces with Treuhand Vereinigung, the Coopers & Lybrand firm. While the link-up more or less doubles its individual national resources, it more or less halves the combined inter-

tional opportunities. The danger signs for the traditional approach are clearly there. The German banks have been entering the consultancy market for small and mediumsized companies. Deutsche Bank acquired consultancy group Roland Berger for this end and Dreadner Bank and

Hence, the recent decision of Deutsche Treuhand Gesellschaft signed a cooperation

The prohibition on advertising -- so severe that it used to be a virtual prohibition on competition -- is being chipped away at the edges year after year. Fee-cutting is now much more commonnia

The watershed for many smaller accountancy firms will be the implementation of the European Community's 7th Directive, requiring consoli-dated accounts from January 1990. Many medium-sized and even small German companies have foreign subsidiaries and accountancy firms will need reliable and comprehensive facing all the national firms is international associations.

Dr Gadomski of Treuverkehr

said: "The 7th Directive will restrict the number of firms which are available to do work for multinational companies which are based in Germany. Any firm which is complacent in its attitude runs the risk of going under because eventually something will happen. It won't happen in Germany, it will happen outside."

Some of the smaller national firms are merging with the larger ones - moves which are a sacrifice of independence for the sake of survival However, the main challenge

majority-owned by the federal and local governments until the end of last year, has a high profile within the public sec-tor. One disadvantage to the firm of

is that Trenarbeit will no longer be the

implemented in January 1988.
Since the banks and other external

shareholders had not interfered in the

sion did not see ownership as compromis-

reducing the Government's shareh

the need and the demand for a diversification of services away from the traditional reliance

With the exception of Schitag Schwäbische, associated with Arthur Young, the top national firms earn about 75 per cent of their income from audit and related services.

Although the audit market itself does not appear to be growing, the market for related services is. Jürgen Schultzke of Arthur Andersen puts the growth at 25-35 per cent a year.

The international firms (and Schitag) earn only about half of their income from audit and related services and they have a much greater focus on man-agement consultancy, particu-barly in the field of information technology. Beyond informa-tion technology, however, the range of consultancy services is still relatively narrow. Human resources consultancy, for example, is not seen as the domain of the accountancy

firms.
Schitag believes it is unusual obvious choice for public work.

The European Community's 8th Directive, limiting external shareholdings to 49 per cent, was not popular with the German accountancy profession when it was among the accountancy firms in offering a broad range of consulting services that includes strategic planning, specialist insurance services and legal and actuarial advice. This could become the model day-to-day running of the firms or with confidentiality or standards, the profesfor the rest of the German accountancy profession as it comes out of its shell in the



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Candidates will be qualified accountants with at least five years'experience of managing finance and operations functions in a banking environment. Knowledge of the regulatory framework, of management information systems and of treasury and capital market products is essential. Candidates must be selfstarters, have a disciplined and practical approach, have confidence and first class communication and interpersonal skills. The role represents the opportunity to make a very real personal contribution to the growth and development of the London operation.

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M25/Surrey

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The position is an excellent career move particularly for candidates seeking their first directorship. Please reply in confidence giving concise career, personal and salary details to:dichael Fahey, Ref. 165,

Arthur Young Corporate Resourcing, 21 Conduit Street, London W1R 9TB.

Arthur Young Corporate Resourcing

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assistance with and review of all major capital expenditure proposals

 review and preparation of acquisition proposals · financial and commercial support to the companies as required

A qualified CA, you should have proven, successful experience of running the financial function of a manufacturing company, requiring skilful management of complex issues and a high degree of commercial awareness. The age indicator is 30 - 40.

Please write - in confidence - to Peter Lewis (ref: F115) enclosing career details, or call 01-863 9001 (Ansaphone: 01-427 6073) for an application form.

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The remuneration package will include a profit related bonus. Interested applicants should write enclosing a comprehensive CV and daytime telephone number

essential. You must be decisive and display the interpersonal

skills required to motivate and build a team.

quoting Ref: 314 to Barry Offier BA, ACA, Whitehead Rice Ltd. 43 Welbeck Street, London W1M 7PG.

Whitehead Rice

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City

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Please send full personal and career details in confidence to Christopher Evans, quoting reference 5231/FT on both envelope

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for further information call 01-873 3000

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South London

professional who is determined to succeed and who will be expected to contribute to all areas of the business. Looking to the future, success offers early promotion to a directorship.

As a qualified Accountant, ACMA or ACCA, a background in manufacturing is essential. Your past experience will have included controlling the introduction of new systems and the management of an accounting team.

If managing change excites you, please send full career and salary details to Jennifer Baker at the address below.

13/14 Hanover Street, London W1R 9HG. Tel: 01 493 5788.

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THE FINANCIAL TIMES

Proposes to publsh the Recruitment and Personnel Services Survey

on

Thursday 8th of June.

For further details contact

> **Patrick** Williams

on 01-873 3351

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London. Reporting to the Divisional Chief Executive, and supported by a very small central team, your principal responsibilities will include:

- Formulating and presenting business plans and budgets for the division in conjunction with the Divisional Chief Executive. • Contributing to the management of the business through the development
- of sound management information, financial analysis and controls. • Exercising effective financial control over centrally co-ordinated
- marketing and administrative expenditure. Ad hoc project appraisal and evaluation of business 'deals'.
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The role, which will involve periodic travel (mainly to Europe and North America), is seen as developmental, giving highly visible across-the-board exposure to the business. This will act as a career spring board to a more senior financial or commercial appointment within this business sector or the wider Courte.

As a team player with a 'shirtsleeves' approach, you will be a graduate, qualified accountant (most likely ACA) with an agile mind, capable of being innovative, pro-active and an agent of change. You will ideally have previous exposure to international operations, probably in a controllership or financial planning capacity, preferably gained in a 'fincg' industry. In addition, you will possess a strong but tactful personality capable of building good working relationships with other disciplines and across international boundaries.

You should write, enclosing a recent CV and current salary information, to Harry Chryssaphes, Director, at FMS, 14 Cork Street, London W1X 1PE. Tel: 01-491 3431.

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The Agency has a revenue budget of over £80m and a Capital Allocation of £14m. A new Financial Manageme Capital Allocation of Eterm. A new Financial Management Information System is being introduced throughout the Divisions of the Agency using the McCormick and Dodge system; it is planned to have this operational in the Autumn of 1989. Delegation of budgets to appropriate management levels within all divisions will be underway in the incoming financial year.

The Agency is looking for a qualified accountant from the public or private sector with considerable experience at senior level for this important post.

The successful candidate will have management, as well as financial skills, should be enthusiastic and fully committed to providing effective financial management services and advice at a challenging and demanding time in the Health Service.

Informal enquiries may be made to J T Donald, General Manager of the CSA at 031-552 6255.

An application form, job description and further information may be obtained from the Personnel Services Section of the Common Services Agency, Trinity Park House, South Trinity Road, Edinburgh EHS 3SE. (Tel 031-552 6255 Ext 2030) quoting reference

Gosing date for completed applications is 26 April.

As a pioneering force in the software market, this G 525 (III) US company has emerged as an acknowledged world leader. Through proactive marketing on **- Car** a worldwide basis, the company has proved its ability to deliver high quality products that are Herks::.. at the forefront of technology. As a result of the expansion, an excellent opportunity has arisen for a highly motivated individual to join the UK Head Office. Reporting to the Financial Controller, responsibilities will include day to day managment of a small finance department, involving the production of meaningful management information, and frontline liaison with operational managers. management accounting experience.

Candidates for this key role should be young, qualified Accountants with strong financial and

Please apply directly to Margaret Hendry at Robert Half, Freepost, Mountbatten House, Victoria Street, Warson, Berks, SLA 1YY. Telephone: 0753 857181, evenings 0753 860673. Fax: 0753 860696.

Financial Recruitment Specialists London · Birmingham · Windsor · Manchester

Finance Director

c.£30,000+bonus+car Warwickshire

A Finance Director with a successful background of financial management in the engineering industry is required by this £20 million company to be an effective right hand to the managing director.

The company is profitable, well invested in capital equipment and computers, and is part of a successful and expanding group. Acquisitions are an important

element of the business strategy.

The role of the Finance Director will be to increase profits by improving financial management, and identifying product and site rationalisations which will lead to improved productivity. There is a substantial bonus appartunity related to profit performance. This position will appeal greatly to an individual with strang commercial instincts who is good at getting things done.

Applicants should be qualified accountants, have experience in a manufacturation of the country of the object to bondle a

uring environment using advanced computer systems, and be able to handle a

profit improvement programme with confidence.

Age guideline 30–40. Relocation assistance is available where necessary.

Please reply in confidence, quoting ref L 399 to:

Brian H Mason, Mason & Nurse Associates, I Lancaster Place, Strand. London WC2E 7EB. Tel: 01-240 7805

Mason

Haven't you always wanted to talk directly to high profile employers in an unpressurised informal environment and yet without obligation?

Whether considering your next career move or simply lessping in touch with the market place, this is a unique opportunity for all part-qualified and qualified accountants, aged under 35, to do just that.

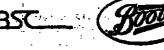
Apply for your free invitation from your nearest Accountancy Personnel Office.

NO PRESSURE*NO OBLIGATION*NO FORMS

Admission is FREE with your invitation. VIDEO PRESENTATIONS *BUFFET REFRESHMENTS

EAST MIDLANDS =

BRITISH SHOE CORPORATION LIMITED



RAITE

Peat Marwick McLintock

ALLIANCE - LEICESTER

• LEICESTER

13th April, 5pm-8.30pm

DONINGTON THISTLE HOTEL EAST MIDLANDS AIRPORT

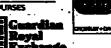
DERBY NOTTINGHAM. .0602 484850

0533 542693 0332 290890 NORTH WEST









5pm to 8.30pm at either

Monday 17th April

Trophy Room Liverpool FC Anfield, Liverpool (Free Parking)

Wednesday 19th April

The Midland Holiday Inn Crown Plaza

Altrincham 061 926 8605 0204 27773

Peter Street, Manchester (Parking Available) Chester Liverpool Manchester Preston 0244 350125 051 236 3530 061 834 9733 0772 555587



INVESTIGATIVE ROLE-OPERATIONAL AUDIT A major force in the U.K. retail and leisure industries, Whitbread is continuously

trading under Beefeater Restaurants, Pizza Hut and Country Club Hotels. The Operational Audit Department recruits and develops accountants for all parts of the group. By reviewing business operations and management information systems, it advises on opportunities for increasing profitability. Following recent internal promotions, there are opportunities for recently qualified accountants to join the team. Commitment will be rewarded with a challenging position, possibilities for oversees travel and proven promotion prospects.



Beds LUI 2RD Tel: 0582 40209

Accountancy Personnel

Placing Accountants First

Company

Herts

c £35,000 plus car

A major independent T.V. production company and facilities house, who produce and distribute for the domestic and overseas markets, now seeks to recruit an experienced Company Secretary.

The successful candidate will be responsible for a wide range of Company Secretarial, finance and administrative functions, including the computerised accounts department and all support services for programme productions.

Applications are invited from qualified accountants, aged around 40 who can demonstrate excellent communication skills and sound technical knowledge preferably gained in a service company environment.

The attractive remuneration package includes an executive car, contributory pension scheme and free restaurant. The offices are located in pleasant rural surroundings and the company enjoys an open style of management.

Interested candidates should send a comprehensive curriculum vitae enclosing details of current remuneration, and a daytime telephone number to:

Andrew G Sales (Ref 017) Director
HODGSON IMPEY
SEARCH & SELECTION LIMITED
50 Pail Mail LONDON SWIY SIQ Production

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Carl Samuel Call

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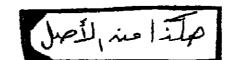
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Financial Director

FINANCIAL SERVICES SECTOR HOME COUNTIES, CIRCA \$40,000 + SHARE OPTIONS

An established, expanding and independently managed lease finance subsidiary of a major financial sentess group now seeks a highly commercial financial manager to complete a recent restructuring of the core management team.

Reporting to the Managing Director and with total responsibility for the finance function you will be expected to reorganise financial, administrative and computer systems and procedures to handle the next phase of the company's development. With a

close involvement in the management of the business, other key facets of the Job include planning, budgeting and product costing/profitability.

A qualified accountant with at least 5 you must have in-depth knowledge of lease financing or instalment credit and broad based experience covering **Enancial** and management accounting, taxation and treasury. Accustomed to managing staff you will also have experience of developing and implementing computerised system

Please send résumés, including details of present remuneration and giving a daytime telephone number to Torrance Smith, Coopers & Lybrand Executive Resourcing Limited, Shelley House, 3 Noble Street, London EC2V 7DQ, quoting Reference 19538.

Executive

Coopers Resourcing & Lybrand APPOINTMENTS

ADVERTISING Appears every Wednesday and Thursday

for further information call Q1-873 3000

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Paul Maraviglia ext 4676

Elizabeth Rowan ext 3456

Patrick Williams

ext 3694 Candida Raymond ext 3351

Patrick Sherriff ext 4627

Our client is the international leader (to US\$75m) within its specialised sector of the oil and gas construction industry and is part of a diverse international group. Due to recent growth (achieved both internally and by acquisition) it now seeks to recruit for the following positions.

FINANCE AND ADMINISTRATION **MANAGER**

Emirates Single/Married Status c.US\$70,000-80,000 package + benefits + car

A skilled accountant is sought to join a small and highly motivated management team to oversee Middle Eastern

The ideal candidate will be qualified with sound commercial accounting experience, preferably gained within a contracting environment, and be computer literate. Personal qualities must include excellent interpersonal skills to liaise effectively with both the operating regional team and corporate senior management.

The position is one of three senior "controllerships" within the company. It reports directly to the Regional Operational V.P. and functionally to the Group Finance Director. Responsibilities will include statutory and management accounting, worldwide tax issues, project financing as well as personnel and administration matters for the region.

ADMINISTRATION DIRECTOR

Towards General Management

South Midlands c.£37,500 + car

This Is a rare opportunity for an experienced, qualified accountant to take a positive step towards managing the autonomous UK operations of a major multi-national European corporation. With sales increasing rapidly from its current £25m annually, the company is committed to dramatic growth and expansion from its distribution and manufacturing activities supplying both consumer and industrial markets.

Reporting to the Chairman, the job initially includes responsibility for Finance, Data Processing, Systems, Personnel, Warehousing and Site Services

If you have the ambition and drive, and you see yourself. leading a vigorous successful management team, then you must be a qualified accountant with at least 10 years broadly based financial management experience ideally gained in companies with multi-national operations. Computer literacy is also essential, as are all the relevant personal qualities necessary to instil direction, motivation and above all a commitment to success.

The salary package will not be an obstacle to recruiting only the very best candidate available, and along with an attractive range of benefits, assistance with relocation costs will be provided where appropriate.

Please write or eligibone for an application form or senda detailed GV to: Philip Guy, Ref: PBM/3197/PG,
PA Consulting Group, 6 Highfield Road, Edgbeston,
Birmingham B15 3DI. Tel: 021-454 5791.

PAConsulting Group

Finance Director

(Antiques business)

Our client has established its position in the small group of internationally known suppliers of highest quality and value antiques, in less than 20 years.

The Company is expanding and planning a number of joint ventures and acquisitions over the next two to three years, and has now identified the need for a qualified Accountant to take over financial management and planning, and participate actively in the management of the business.

a qualified Accountant to take over financial management and planning, and participate actively in the management of the business.

Candidates must have experience in the financial control of a profit centre with a turnover of about £5m, financial computerisation and small-scale treasury operations including KX. There would be some advantages in a knowledge of the financial aspects of property management, personal and corporate taxation and U.S. reporting standards. Candidates must be able to demonstrate that they have the personal presentation to form business relations with private clients of a very high net worth and social standing. Age range is 35 to 40 years.

Please forward a full Curriculum Vitae, with salary details and daytime telephone number to:

GROUP TREASURY ACCOUNTANT

West London

Beecham Group pic is a leading pharmaceutical and consumer products company with a turnover of £2.5bn, profits of over £400m and operations in over 30 countries worldwide.

An exciting opportunity now exists for a qualified accountant to play a major role in the continuing development of the sophisticated and expanding Group Treasury Department. Reporting to the Director of Treasury you will be responsible for a wide range of accounting, budgeting, reporting and management activities, including specialist group finance companies in the U.K. and overseas.

You need to be a self-starter with good planning skills, who can demonstrate relevant experience including the preparation of management and statutory accounts, ideally gained within a banking or sizeable corporate treasury environment. Thriving in a team atmosphere you will be expected to set high standards and 'add value' to this position.

The competitive salary package is dependent on experience and qualifications. Performance will be rewarded and there are excellent

Please write enclosing a comprehensive c.v., stating current salary and daytime telephone number to: Ms T McKay, Group Personnel Manager, Beecham Group plc, Beecham House, Great West Road, Brentford, Middlesex TW8 98D.

Beecham Group



Financia Accountant

up to £25,689 pa inc.

PNL is one of London's leading polytechnics, a centre of academic excellence open to the whole community and attracting students from all parts of

Education is changing, PNL is growing and our academic and research activities are broadening on all fronts. The challenges and opportunities in financial management to contribute to the value of education have never been as great — or as crucial to its development have at PMI. its development here at PNL

This, therefore, is an opportunity at the right time for an innovative, commercially aware, computer literate, qualified accountant (ACA, ACCA, ICMA) preferably with 2 or 3 years post-qualification experience. A person capable of taking the lead in developing and managing systems to monitor and control day to day accounting operations and of providing accurate financial information and high quality advice to senior management. An ability to communicate this clearly and effectively to both academic and non-academic colleagues is essential.

academic and non-academic colleagues is essential Closing date: 21st April 1989. Ref: B127/Ff. Application forms and further details can be obtained from the Personnel Office, The Polytechni of North London, Holloway Road, London N7 8DB. Tel: 01-809 9913 (24 hour answering service). We are an Equal Opportunities Employer and seek to recruit from the whole community.

OF NORTH LONDON

MANAGEMENT ACCOUNTANT E.C. LONDON £18K - £22K

Our client is privileged to have been involved in some of the most innovative publications of recent years. They have carved out for themselves an enviable reputation as one of the most respected publishers in their field. Annual turnover is approaching £6m.

They are now poised for further expansion but recognise the need for improvement management information. They therefore wish to recruit a skilled Management Accountant to be responsible to the Company Secretary for all accounting and financial aspects of the

You will be a Qualified Accountant with several years experience in industry, ideally including some in publishing. Age is not a critical factor, provided you have drive, initiative, self-motivation and can communicate effectively. Good working knowledge of computer-based systems is essential.

An attractive remuneration package is offered and there are excellent prospects for someone who can demonstrate commercial flair and the ability to get things done as an individual and as part of a team.

Please send concise details, including current salary and daytime telephone number, quoting reference TB/CB, to Box A1195, Financial Times, One Southwark Bridge, London SEI 9HL

INTERNATIONAL FINANCE MANAGER

Thames Valley c.£27,000 package + car

An exceptional opportunity exists for a young, ambitious and highly motivated accountant to join a modern international H.O.

The International Finance Manager, working closely with the Group Finance Director, would be responsible for all the financial, cash management, and information matters, including the development and maintenance of effective financial reporting systems throughout the Group. There will be an opportunity for international travel.

Candidates should be computer literate and have sound commercial experience with exposure to the consolidation of international reporting packages for both management and statutory purposes. Personal qualities should include decisiveness, resilience, adaptability and the shirt sleeves attitude needed in a small ambitious group

Our client will have sight of all applications and candidates should, therefore, indicate any organisations which they do not wish to consider.

If you are interested in either of these positions, please send your c.v. to James Forte, together with day-time and home telephone numbers and present salary package, quoting ref. B4529.



KPMG Peat Marwick McLintock

Executive Selection and Search 70 Fleet Street, London EC4Y 1EU

BUSINESS AND FINANCE MANAGER

c£27,000 + car + relocation package

North West

Our clients, are multi international and recognised as world leaders in the manufacture and design of a diverse range of products.

They continue to seek technological leadership in those markets and operate a philosophy of expansion and customer service to achieve further success. Reporting to the General Manager, they now seek as Senior Site Accountant, an

experienced financial professional capable of providing sound financial management to management and user departments, to ensure the on-going profitability and development of business activities.

Duties will include formulation of budgets and business plans; forecasts; monthly and annual accounts; payroll; capital expenditure analysis; accounts receivable and

Candidates aged around 30, should be professionally qualified, ideally graduates. and possess a minimum of five years similar experience in a multi national manufacturing environment. The role calls for a competent and dedicated man-manager who will not only continually advise on the financial implications of ever changing technological evolution affecting the business, but will, more importantly, effectively contribute to the day to day running of the business.

An attractive salary package of up to £25,000 plus c£2,000 bonus will be offered, and negotiable as indicated, along with an excellent benefits package including company car, BUPA, pension scheme and assistance with removal and relocation expenses where applicable.

Please write or telephone for a personal history form quoting reference number 1787 to:- E. M. Shill, MECI, John Phillips Selection Limited, Norfolk House, Smallbrook Queensway,

Birmingham, B5 4LT. Tel: 021-643 9648.

JOHN PHILLIPS **SELECTION**

Qualified Accountant

Financial Control in an International Operation Central London \$30,000 + car + benefits

Merrill Lynch offers a comprehensive range of financial services to institutions, corporations, governments and individuals. Due to expansion we are now seeking a fully qualified accountant to bead a team at our Central London headquarters. An excellent opportunity to gain an in-depth understanding of our non-trading operations, the post will report directly to the Manager, Financial Accounting and Control, and be responsible for ensuring that accounting information is effectively processed for cost centres across Europe, and balance sheet accounts are reconciled and reviewed. You will also be concerned with leasing, fixed assets, bank reconciliations, VAT, accruals, prepayments and allocated overheads.

For this high profile position we are looking for at least 3 years' post qualification experience in a large multi-cost centre commercial or financial environment. You should also be computer literate, have strong communication skills, and, ideally come management experience.

ideally, some management experience.
In return we offer an excellent employment package including large company benefits. There are also excellent prospects for promotion to senior management

To apply, please write with full career details to Anne Gormley, Recruitment Manager, Merrill Lynch Europe Ltd, Ropemaker Place, 25 Ropemaker Street, London EC2Y 9LY.

Merrill Lynch

A tradition of trust.

HODGSON

telephone number to:

Hereford

Terry Fuller (Ref 020) Director HODGSON IMPEY SEARCH & SELECTION LIMITED 50 Pail Mall London SWIY 5JQ

c £30,000 plus car

ACCOUNTANT

A key role in a small, dynamic organisation £22,000-£25,000 + Car + Benefits

SURREY We are a fast expanding company with a turnover in excess of £7m. Self Serve Hygiene sell hygiene products roughout the UK.

We now have an excellent career opening for a fully qualified accountant to be responsible for all aspects of financial and management accounting. Success in this role depends on high technical competency, good interpersonal and communication skills

and the ability to gain the respect of Senior Management. You will also need

perceptive, analytical skills and the ability to identify and raise key issues to avoid problems.

ACA or ACCA qualified, you should have had broad experience of accounting. Knowledge of spreadsheet systems would be an advantage.

If you are interested places write to or if you are interested please write to or telephone our Human Resources Consultant, Audrey White, Self Serve Hygiene Limited, Central Avenue, ist Molesey, Surrey KT8 OHH. Telephone: 01-941 3033.

DEPUTY HEAD - TAX

City from £35,000+car+benefits

Our client is one of the leading UK financial institutions whose activities span retail and merchant banking, unit trust management, specialist mortgage lending and a range of commercial and overseas activities. The central tax department services the whole

The Deputy Head will report to the Head of Group Taxation and will supervise a small team of qualified staff. The person appointed will have involvement in all aspects of the Group's tax affairs, managing the day to day compliance issues of the Group; and, on the planning side, there will be the provision of advice on acquisitions and disposals; liaison with subsidiary company management

strategic tax policies in the UK and overseas. A broad range of compliance, planning and international experience is required. Candidates should either be graduate chartered accountants who have moved into tax with a major accountancy firm and are now seeking their first commercial appointment; or they may already be in a tax management role in a major group. Candidates straight from the Revenue will also be considered. The remuneration package, which is negotiable, will

and with professional advisers; and input into

finance sector benefits. Please write in confidence with career details, quoting ref 4715 to John Hills.

include a company car and a package of

KPMG Peat Marwick McLintock

Executive Selection and Search 70 Fleet Street, London EC4Y 1EU

A key role in an atmosphere of change CITY TREASURER Up to £,37,500

Financial Management in Local Government has probably never been such a key issue as in today's climate of change. Central Government influence, the introduction of competitive tendering for works and services and implementation of the new Community Charge legislation are just a few examples.

The priorities will be to provide financial and economic advice to the Council, make a full contribution to the corporate management of the Authority and manage a large financial department of over 300 staff. Bristol itself, also provides its own unique challenges, being the largest non-metropolitan borough (employing in excess of 5,700 staff) and encompassing an unusually wide range of activities including responsibility for the Port of Bristol Authority.

Clearly, the person we are looking for will be a professionally qualified accountant and will already have financial management experience at the highest level, involving large capital expenditure and revenue budgets (probably in excess of £300m p.a.). He or she will be capable of managing a large department, injecting new ideas and developing new systems to meet changing requirements. As a key member of the City Council's management structure the ability to contribute to its future direction is essential.

For further details and an application form telephone (0272) 222710 or write to the Recruitment and Administration Officer, The Council House, College Green, Bristol, BS1 5TR, quoting job reference number CT001/FT.

Applications must be returned by 20th April.

The reward package includes:

Assisted car purchase scheme for designated car users

30 days paid holiday + 8 Bank Holidays per year

Relocation scheme up to £4,500 Attractive Pension Scheme

Subsidised restaurant

Excellent maternity provision and return to work

training schemes An option for Job Share working

Progressive training opportunities

BRISTOL CITY COUNCIL AN EQUAL OPPORTUNITY EMPLOYER

Transfer Pricing Specialist £40,000 + Car

Price Waterhouse has established an international network of transfer pricing specialists in key countries. The success of our London transfer pricing unit has stimulated the need for an additional senior tax consultant to join this specialist team.

You should have: - a professional qualification, or Revenue equivalent

- large client corporate tax experience -a keen interest in conducting negotiations and controlling large nsnational projects

- a high level of commercial

- an ability to develop analytical

and problem solving skills. You will have regular meetings with clients at the highest levels. Extensive world-wide travel will be

If you would like to find out more about careers in this expanding unit please write to Terry Symons, enclosing a brief CV.

Terry Symons Price Waterhouse Southwark Towers 32 London Bridge Street London SE1 9SY.



Financial Controller

CONSUMER MAGAZINES

London

Punch Publications Limited is part of United Consumer Magazines, a division of United Newspapers plc. The company publishes twelve leading magazine titles including Punch itself and the recently launched joint venture Auto Express.

A new, more aggressive, business programme has created a position for a Financial Controller. Reporting to the Managing Director you will be responsible for effective provision of the complete range of accounting functions, including the preparation of monthly management and financial accounts,

assistance with forecasts and annual budgets and the further development of computerised information systems.

You will have an Accounts Department of twelve, based at Milton Keynes, to help you. Probably aged 25-35, with at least two

years post-qualification commercial experience and sound management skills, you will need a sympathetic understanding of the publishers' own special business requirements and the flair to see practical solutions quickly. Publishing industry experience would be a

Initially based in Hampstead Road, NW1 you will be moving to United Newspapers' prestigious new office Initially based in Hampstead Road, NW1 you will be development in Blackfriars Road in July. The position carries an excellent remuneration package.

Please write enclosing a full c.v. to Julian Chandler,

Personnel Manager, Punch Publications Ltd, Greater London House, Hampstead Road, London NW1 7QZ. Tel: 01-387 6611. If you would prefer an informal discussion you can contact him at home in the evenings on 01-658 0926.

FINANCE AND **OPERATIONS MANAGER**

Japanese Securities House

London £45-50,000 + excellent benefits package

Our client is a 100% securities subsidiary of Responsibilities will include: one of the leading Japanese Banks. The London operation, recently recapitalised and with a 1988 t/o of £30 million, is amongst the key centres of the organisation's international network.

A chartered accountant with three to five years' operational experience, you must be well versed in back office routines, with good motivational and team building skills. One of the initial tasks will be to implement a new computerised securities system. The appointee will be internationally orientated, open to ideas, discussion, constructive criticism and, needless to say, be reliable and

Updating and controlling back office

Management reporting and financial

 Reviewing product profitability and monitoring thereof

Ensuring compliance with the regulatory

If you are interested in this senior appointment please write, enclosing full CV, including remuneration, day and home telephone numbers, quoting ref D4111, to James Forte.

KPMG Peat Marwick McLintock

Executive Selection and Search 70 Fleet Street, London EC4Y 1EU

Group Finance Director

SURREY

PACKAGE c\$40,000 + CAR

This is a new tole and a key appointment in the continued development of a highly group. Our client has established itself successfully in a niche market and tumover for 1989 will be around \$16m. Poised for further expansion and diversification, their longer term plans also include flotation.

As Group Finance Director, reporting to the Managing Director, you will assume total responsibility for the full finance and MIS functions and will additionally manage the warehousing and distribution operation. You will be expected to actively participate in the strategic development of the Group,

which in the longer term could provide an opportunity to move towards general management.

This unusually demanding appointment calls for an entrepreneutial, qualified accountant who can support and contribute to fast moving initiatives on the one hand yet provide essential controls and information at operating level on the other. Probably in your late twenties or early thirties, you should possess broad based financial skills and previous experience of senior line financial management, offhough this may well be your first Finance Director post. The ability to work closely with a management team is essential.

Write in confidence, with CV, including daylime telephone number and current remuneration details to Ann Shepherd, Ref: A\$542, Coopers & Lybrand Brecutive Resourcing Limited, Shelley House, 3 Noble Street, London EC2V 7DQ.

Executive -

Resourcing & Lybrand

'Hands-On' Role in a Commercial Environment FINANCE MANAGER



London Docklands

Our client, an autonomous business unit in the service industry and part of a major multinational group, is seeking an experienced commercially minded qualified accountant to head up its finance

Reporting to the Executive Director and supervising a small team of staff, this high profile role will involve extensive liaison with operational

Responsibilities will include: Financial/Statutory Accounting

Management reporting and ad hoc analysis

Budgeting and forecasting

Systems development

Company secretarial matters

c. £25,000 + Car

The breadth and responsibilities of this role requires that candidates should be confident self starters, technically capable and have excellent interpersonal skills. Candidates with the requisite level of experience are unlikely to be aged

In the longer term prospects exist to move within the group either in a financial or general management role.

Interested individuals should write, enclosing a current CV together with salary details, to Shirley Knight BA, ACMA, MBA at FMS, 14 Cork Street, Landon WIX 1PP (Tel: 01-491 5431).

Search and Selection Specialists

Financial Management

FINANCIAL DIRECTOR

Milton Keynes

Anson Plastics is a recently-acquired division of McKechnie Plastics Ltd., part of the growing McKechnie Group of Companies manufacturing Extruded Plastics.

The Division principally supplies the automotive industry in the UK and abroad. With a current turnover of £10m per annum Anson has grown at a rate which is in excess of 15% per annum in real terms over the last five years.

In order to exploit further growth potential we now seek to strengthen our new management team by the appointment of a high calibre Financial Director.

A good "team player", you will quickly establish efficient target-setting, budgeting and financial planning systems. Inheriting a small hard-working accounting unit you will

c£28,000+Car+Benefits

need to possess good man-management and communication

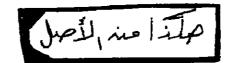
You should have a record of success in financial management, sound judgement and business acumen, together with the capacity, flair and initiative to contribute effectively to the general management of the business.

Experience gained in a batch production environment is advantageous as is a "hands-on" approach to computer

The remuneration package includes good basic salary, performance related bonus, company car, pension scheme, private health insurance and relocation assistance where necessary.



Please send c.v. details, in the strictest of confidence to: Mr. D. Lenham, McKechnie plc, Leighswood Road, Aldridge, Walsall, West Midlands W59 8DS.



FINANCIAL CONTROLLER **Leisure Sector**

Strasbourg to £40,000 + benefits

Our client is one of the newest but fastest. expanding companies in the leisure industry. Present and future interests in the UK include discotheques, bars, bowling centres and caravan parks and plans include considerable expansion in mainland Europe. Following recent acquisitions, it now has interests in several discotheques and restaurants in France and is seeking a Financial Controller to oversee all accounting and financial management for these operations.

The person appointed will be based in Strasbourg and will direct all financial, management and statutory accounting, implement computerised systems, enhance the provision of management information

and review acquisition opportunities. This is a broadly based role requiring a willingness to become involved in all day-to-day accounting matters, whilst advising Directors and contributing to financial

Candidates should be graduate chartered accountants, fluent in French and familiar with French accounting requirements and procedures. This is an exciting opportunity to join a company whose executives have a proven track record in the sector, sound financial backing and an innovative and entrepreneurial approach.

Please write in confidence, enclosing full career details, to James Forte, quoting reference W4324.

KPMG Peat Marwick McLintock

Executive Selection and Search 70 Fleet Street, London EC4Y 1EU

FINANCE DIRECTOR

To help a profitable manufacturing operation capitalise on its success

Package up to £40,000 + car, or even more

Essex

Arguably it is more difficult to improve on success than to initiate recovery: the appointed candidate will be starting from a thoroughly successful base, so the challenge is self evident. You will have that restless drive that persuades you that next year's performance can and should always be even better-and you won't even understand the concept of resting on your laurels. Our client, turning over around £40 million and part of a major building components group, has an enviable profit record in a particularly compentive market sector. The products, a complex mix of basic and assembled components, involve several distinct manufacturing techniques, so we need you to be sharp enough and young enough (probably early to mid thirties) to enjoy keeping several balls in the air. As a key member of an established and highly professional management team, you will need to demonstrate a total mastery of all aspects of manufacturing costing and control systems, the ability to analyse and interpret results in a practical, profit-conscious way, and complete computer literacy (the installation is part of your responsibility). Ideally CIMA qualified, you will certainly have a CIMA approach. You will respond to the incentive element of the remuneration package, will be excited by the group's career prospects, and will be good enough to take advantage of both. Please send full career details, quoting reference WE 9075, to Terry Ward, Ward Executive Limited, Academy House, 26-28 Seckville Street, London WIX 2QL Tel: 01-439 4581.

WARD EXECUTIVE

Executive Search & Selection

FINANCE DIRECTOR

Cambs £40k + substantial bonus + car + benefits

USM quoted, our client is an established leadingedge micro-computer technology company with a reputation for pioneering sophisticated systems and a

market leader in its field. The role of Finance Director offers the opportunity to contribute to and influence the future direction of the Company as part of a strong and professional

You will have responsibility for a department of thirty, handling all financial, budgeting and company secretarial matters affecting company performance.

A key area includes managing and developing in-house systems and driving the company's office automation

Broad business skills are of key importance and emphasis is placed upon commercial input to directing and controlling the business which will require considerable strength of character and excellent skills in managing staff.

A qualified accountant with at least eight years post qualification experience within industry, some of it gained at a senior level preferably in a UK plc, your experience must be supported by the ability to establish and meet objectives and liaise effectively across other divisions. The appointment carries an excellent salary and benefits package.

Interested applicants should write enclosing a comprehensive CV to Susan Haworth, Manager, quoting ref. 109311.

MANAGEMENT PERSONNEL Sheraton House, Castle Park, Cambridge CB3 OAX **2** 0223 462244

Management Personnel
RECRUITMENT SOLUTIONS
LONDON GUILDFORD ST. ALBANS WINDSOR
NEWBURY BRISTOL CAMBRIDGE

FINANCE DIRECTOR c£30,000 EAST SUSSEX

+CAR+BENEFITS

Already a market leader in their field, my client requires an individual of sufficient calibre to join the senior management team, and play a leading role in their business development.

As a qualified accountant, your technical and commercial skills will have been demonstrated through your career to date. Equally important are your management, inter-personal and business development abilities. Enthusiasm and the will to become involved in all aspects of the business is essential. Experience in a manufacturing environment and of the implementation of computerised systems would be helpful, as would a determined and confident manner in liaison with sales and production management.

This is a first rate opportunity to join a dynamic business with unlimited potential. A solid record of organic growth is to be consolidated through acquisition, and obviously the Finance Director will play a key part in and series survive emission and series of the

Rewards are commensurate with the importance of this appointment. In return for an exciting long term opportunity, a salary of c£30,000 is available plus a car, and a range of attractive benefits.

If you are interested, please write with full C.V., stating your current salary to:

Philip Wickham Gabriel Duffy Consultancy 130a Western Road Brighton East Sussex BNI 2LA Telephone: (0273) 29822 (daytime) (0273) 722392 (evenings/weekends)

Financial Controller Special Assignments **North America**

Boston Based

Neg. Salary

Williams Holdings PLC, with a turnover approaching £1.2 billion, has achieved exceptional growth organically and by acquisition through manufacturing units having leadership in their markets in the UK, Europe and North America. The Company now wishes to strengthen its post acquisition team in North America.

This is a senior, commercially orientated appointment demanding extensive travelling and periods away from base. A two year term in the special assignments team in North America, taking responsibility for the future direction and integration of acquired companies, is likely to be followed by a senior management appointment in the US or UK.

The successful applicant will be a qualified accountant, aged 30-40 with senior line management experience in the manufacturing sector and a background which includes acquisitions, company doctoring and computer based management information systems. Ideally applicants should have worked in the US or for a US company. This appointment commands an exceptional starting salary with supporting benefits.

Please write in confidence quoting reference 9617/2 and submitting a curriculum vitae including salary details to:

> Peter Childs Director Pannell Kerr Forster Associates New Garden House 78 Hatton Garden **LONDON ECIN 8JA**

Pannell Kerr orster Associates

Group Financial Director

North East up to £35,000

Our client is a manufacturing and service sub-group of a North East based pic with operations throughout the world.

The plans for the group include expanding its operations and improving existing profitability. The existing Financial Director is moving into a holding company role and we therefore need to appoint a successor to play a key role in the future business development.

The company operates as an

autonomous unit, but is required to provide accurate, relevant and timely information to the holding company.

The successful applicant will be required to assist the Managing Director to improve company performance through enhanced information and control systems and staff development.

Candidates should be qualified accountants aged between 30 and 45. A sound commercial approach to business issues will be an essential

attribute and knowledge of IBM mini-computer systems is highly desirable.

In addition to the substantial salary above an executive benefits package is offered for this challenging position. Candidates should write

enclosing a current CV to: Charles Keeling **Executive Selection Division Price Waterhouse**

89 Sandyford Road Newcastle-Upon-Tyne NE99 1PL

Price Waterhouse



Assistant to Chief Accountant

Make your mark with a world leader

Luton based

In the fast-moving, highly competitive civil aviation industry, Britannia Airways Limited, part of the International Thomson Organisation, has maintained a very impressive record of growth. We are now the world's largest charter operator and the UK's second largest airline, with turnover approaching £500

The Finance Division plays a key role in maintaining a focus on operating a cost-competitive business so essential to our continued success and growth. In order to maintain quality in this area we are now looking to appoint an Assistant to the Chief

Joining a strong finance management team and reporting directly to the Chief Accountant, you will enjoy a diverse range of challenging responsibilities. You will be responsible for the day-today management of a small accounts team, revenue analysis and the maintenance of efficient control and reporting systems.

Currently we are reviewing our computerised accounting ans. Your input will be essential in the final selection and implementation of any new or upgraded system. And, as your

Executive Remuneration Package

understanding of our business procedures and systems grow, you will develop your role to take in a wide variety of ad-hoc projects. Our need is for a qualified Accountant – either Chartered, Certified or Cost and Management – aged 25-35, with at least one years' post-qualification experience. With excellent working credentials and an innovative and enquiring approach, you possess first-class all-level interpersonal and communication skills together with previous people management experience. Computer literate, you are fully aware of the role of computerised

systems in accounting.

This is a high profile career building opportunity, demanding a special blend of technical skills and personal characteristics.

For the right person the rewards are excellent, a highly

competitive salary enhanced by a worthwhile range of large-company benefits, including relocation assistance. In the first instance please send a comprehensive CV including current salary to Mrs C. Hindes, Personnel Officer, Britannia Airways Limited, Luton International Airport, Luton, Beds. LU2 9ND.

🗗 Britannia

Senior Financial Executive

North of England

Salary Indicator £50,000 + car + executive benefits "...a high profile general management role with significant Treasury content"

major "blue chip" organisation operating within

the service sector. It is presently undergoing a period of rapid investment and diversification which presents a highly stimulating environment in which to secure career progression.

As a full member of the Executive management team you will contribute to the overall management of this vibrant and progressive business. Your responsibilities will include financial accounting and financial planning, a major Treasury function and the evaluation and monitoring of future investment projects and new product development

This rare career opportunity has arisen with a Probably aged 35 plus and a qualified CA, you will be educated to degree level. Already at the top of your profession, your career in finance will have been directed towards obtaining a substantial general management role; in addition, you will have the ability and the vision to lead the function through this next critical stage of expansion and development.

> Salary for discussion as indicated though this need not be a limiting factor; the executive benefits package includes a non-contributory pension scheme and assistance with removal expenses, where appropriate.

> Please write - in confidence - with full details. Chris Brooks, Ref 62166,

M51. International

MSL International (UK) Limited, Sovereign House, 12-18 Queen Street. Manchester, M2 5HS.

Offices in Europe, the Americas, Australasia and Asia Pacific.



Head of Management Services c£30,000 + Car

Manchester

The Skipper Group is one of the UK's leading motor vehicle distribution groups operating from over 20 locations encompassing franchises including Ford; Vauxhall/Opel; Audi/Volkswagen; Toyota; Mazda; Citroen; Bedford; Iveco Ford; Renault Dodge; Seddon Atkinson and Leyland DAF. Recent and further strategic acquisitions augmented by organ growth has created the need to strengthen financial and operating controls across the Group.

Head of Management Services is a key appoints will be a member of the senior management team, with wide runging responsibilities, including control of a small operational audit team, recruitment and training of accountants for future developments, projects and acquisitions.

Management Services is a high profile function that reports directly to the Group Financial Director and will require continual liaison with operating

personnel and general management. Whilst based at the Group's headquarters in Manchester, there will be considerable travel in the UK and some mid-week overnight stays from home.

tes, aged 30-40 should be qualified accountants with intuitive commercial acumen, who can demonstrate a strong track record to date, with the ambition and determination required to succeed in a competitive environment. Remuneration will not be a limiting factor and will include an excellent basic salary, profit share and company car. Opportunities for advancement within the group will be limited

For further details please write quoting ref 3100 to Isin Blair ACMA at Michael Page Finance, Executive Division,
Clarendon House, 81 Mosley Street,
Manchester, M2 3LQ, or telephone 061-228 0396.

Michael Page Finance International Recruitment Consultants

London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

THE TENTANCIAL APPOINTMENTS

1) INVESTMENT MANAGER 2) FINANCIAL CONTROLLER

C£25,000 + CAR + BENEFITS - S YORKS/NOTTS AREA

A major British Construction and Mining Group already successful in very strong market areas is currently expanding through business growth and acquisition.

To meet the group's growth plans an Investment Manager and a Financial Controller

The first position will be involved directly with the identification of good investment opportunities, carrying out investigative work and bringing acquisitions to successful

The second appointment will carry an equal level of responsibility but will be mainly involved in setting up, planning and running all financial aspects of newly acquired companies.

Applicants for both appointments will be qualified accountants probably aged 35-40, though not fixed, and must be capable of establishing and running computerised accounts systems. Strong communication skills and the determination to succeed are essential. Previous investigative experience and sound analytical

appointment. Excellent benefits packages include salaries of £25,000, company car, non contributory pension scheme, BUPA and relocation expenses where appropriate.

judgment are particularly important for the first

Please write with full CV to Bob Pont, PER, Fitzwilliam House, 2/4 Fitzwilliam Gate, Sheffield, S1 4JH.



RECRUITMENT CONSULTANCY



QUALIFIED ACCOUNTANTS

Petrofina (UK) Limited, the fully integrated UK subsidiary of one of Europe's largest oil and gas companies, is currently seeking to enhance and develop its upstream Exploration accounting function.

FINANCIAL ACCOUNTANT

The successful candidate will have full responsibility for statutory and group accounting requirements, ledger control, control and analysis and recharging of in-house expenditure to exploration and production projects and control of time-writing system. Responsible for two staff. Ref. No. PS/89/31.

MANAGEMENT ACCOUNTANT

Responsible for collection, analysis and management reporting of exploration and production project expenditure: sales, production and stock accounting, preparation of sales and expenditure forecasts in liaison with technical staff and liaison with Tax Department on tax matters appertaining to sales and expenditure. Responsible for three staff. Ref. No. PS/89/13.

Both positions demand high calibre, recently qualified (CIMA/CACA/ACA) accountants seeking a positive move to further their career progression. Experience within the oil and gas industry would be advantageous. Experience of mainframe ledger and reporting systems and advanced Lotus 1-2-3 skills are essential to fulfil these demanding but rewarding roles.

We offer a generous salary package, including relocation allowance where applicable, a company car, private medical insurance, contributory pension scheme and other benefits associated with a major company.

Please write with full C.V., quoting the relevant reference number to: Alistair Hempstead, Personnel Department, Petrofina (UK) Limited,

Petrofina House, 1 Ashley Avenue, Epsom, Surrey KT18 5AD.

Petrolina is an equal opportunity employer.



EXETER TRUST LIMITED

Assistant to Finance Director

Exeter Trust Limited, a West Country based Commercial Mortgage Bank, is seeking a qualified accountant for the position of Assistant to the Finance Director. The successful candidate, who will be based in Exeter, will be expected to supervise the company's accounting routines and accept responsibility for company secretarial administration and compliance matters.

Applications are invited from candidates who are between 30 to 55 years of age and who can demonstrate suitable post-qualification experience. Knowledge of computerised accounts is essential, and previous experience in banking would be an advantage. Salary will be approximately £25,000 per annum., depending on age and experience, plus other benefits including pension, company car, mortgage subsidy,

Applications and CV's which will be treated in the strictest confidence, should be addressed to

The Finance Director, Exeter Trust Limited,

Exeter Trust House, Blackboy Road, Exeter, Devon EX4 6SE

Group Finance Director

Middlesex

£35-40,000+Car+Benefits

Our client is a £15 million turnover group operating in the international hotel market and specialising in the production, sale and maintenance of a range of high tech service products.

With further interests in computer services, beverage programmes and property, the group is now seeking a Group Finance Director to take responsibility for the coordination and development of group activities in these highly competitive fields.

This key appointment is crucial to the long term strategy of the group and will provide exposure to a wide range of business issues. Reporting to the Managing Director, he/ she will be responsible for the on-going development of sophisticated management information systems, group reporting and the financial control of this diverse organisation.

With activities in the UK, Europe, USA and

Canada the role will require occasional travel, but more importantly, the ability to control a multi-location operation through the effective management of people and information.

This post should be attractive to qualified accountants with several years' experience in a multi-site environment preferably within an international organisation and who can demonstrate a record of true commercial success. The excellent remuneration package will include a competitive basic salary, car and contributory pension.

Assistance with relocation expenses will be offered if

If you believe you have the qualifications and ability to meet this challenging opportunity please submit your CV in application to: Paul Boardman ACMA,

Executive Division, Michael Page Finance, Windsor Bridge House, 1 Brocas Street,

Eton, Berkshire SL4 6BW.

Michael Page Finance International Recruitment Consultants

London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

Senior Auditor

Bahrain

c. £25,000 (tax free) + generous benefits

The Bahrain Petroleum Company employs some 3,000 people and encompasses not only the mainstream operations of refining and exporting but also associated housing, social, medical, educational and recreational support facilities.

Reporting to and in consultation with the Internal Audit Manager, you will ensure that Company-wide internal control procedures are adequate as well as participate in special investigations and projects as assigned. This is a wide ranging and all encompassing role demanding high standards in auditing, reporting and subsequent recommendations.

Probably a graduate, you will hold a recognised accounting qualification and have 5 years' post-qualification experience of which 2 should be in an internal audit role using modern techniques.

Living conditions in Bahrain are congenial and the facilities, whether social, recreational or educational, are excellent. In addition to the attractive earnings package there is

a range of generous benefits including free accommodation, paid home leave and assistance with school fees.

Please write in confidence - with full details to John Strang, quoting ref. FT.1287/2.



MSL international (UK) Ltd. 32 Aybrook Street, London W1M 3JL. Offices in Europe, the Americas, Austrolasia and Asia Padile.

Group Finance **Director**

Canterbury, Kent

c.£40.000 + Bonus and Car

Our client is a successful and rapidly expanding specialist building materials supplier, backed by a group of development capital institutions, for the UK's leading construction companies.

With a current turnover in excess of \$7 million, additional acquisitions being considered, and a flotation being planned, the Group has created a new position of Group Finance Director. The Finance Director will be a key member of the senior management team, and report directly to the Chief Executive.

The successful condidate must be a qualified accountant, and will have prime responsibility for all financial affairs of the group including strategy, accurate and complete accounting records, management and statutory reporting, systems and procedures, and regular direct liaison with financial institutions. Since the major growth of the Group is expected to be through acquisitions, it will be a prime responsibility to assist the Chief Executive in this area. ideally aged 30-40, the remuneration will include a performance

If you believe you have the interest and the qualifications to meet this exciting appointment, please send your CV and a covering letter (including daylime telephone number), qualing ret. FT 16, to: J. David Preston,

ROBSON RHODES

Chartered Accountants

Management Consultancy Division, 186 City Road, London, EC1V 2NU.

Churchill College Cambridge

MANAGEMENT STUDIES FELLOWSHIP

Churchill College Invites applications for the R W Wright Fellowship in Management Studies from 1 October 1989. The Fellow may be engaged in any area of Management Studies but expertise in Accounting, Finance, Management Economics or Marketing will be an advantage. He or she will be responsible for supervising the R W Wright Studentship scheme. This scheme brings one postgraduate per year to Churchill for intensive tutoring in Management Studies. The Fellow will also be the College's Director of Studies in Fellow will also be the College's Director of Studies in Management Studies. In addition it is hoped that he or she will play a full part in the planned development of Management Studies in the University and work with the Management Studies Group in the Department of Engineering.

The stipend for the Fellowship will be £5000 per year, in addition if the person appointed does not hold a teaching post in the University of Cambridge then the College will pay a supplementary stipend within the range of £10460 to £14500 depending on age and seniority. The appointment will be for three years renewable for a further two years with the prospect of further appointments after that time. Further information may be obtained from the Senior Tutor, Churchill College, Cambridge, CB3 ODS to whom applications, including a Curriculum Vitae and the names and addresses of two referees should be sent by 29 April 1989.

FINANCIAL to a decide de succession. DIRECTOR

c.£35,000

A highly successful, 'build & design' company is creating very rapid growth, on its current, healthy eight-figure turnover. Thus, a need arises to appoint a Financial Director.

Reporting to the Chief Executive of this company, which is scheduled for flotation in the not too distant future, you will be fully accountable for all the organisation's financial and treasury affairs, supported by a small team that is already in situ. In addition to enhancing existing computerised systems and controls, you will contribute very significantly to profitability, policy reviews and group expansion & development.

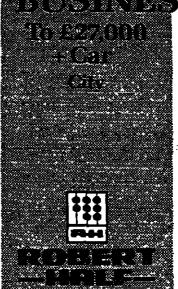
Aged around 30/35 (m/f), you will be a fully qualified accountant and preferably possess a degree. Post-qualification experience will essentially have been gained within the construction industry or in allied sectors, e.g., building contracting, store fitting, etc. You will also be accustomed to line management and operating at boardroom levels and enjoy an entrepreneurial

The position is now located in Central London but will shortly be moved to new premises close to Clapham Junction. In addition to the commencing salary stated, there will be a quality car and a full range of executive benefits, including a pension.

Please write fully, in strictest confidence, stating any organisation to which you would not wish your details to be sent. All letters will be acknowledged and then passed to the client for attention. Applicants must write to — Security Unit (Ref: 9004).

John Granville Associates PERSONNEL MANAGEMENT & RESOURCING ADVISERS

10 Harrowby Court, Harrowby Street, London WIH 5FA ■ 01-723 2484 Telex 299067 SLAVE G (FAO JGA) "The Only Firm to Select"



This major conglomorate has a widespread international base with a diverse range of interests in the sales and service sectors. Coupled with a creative and proactive corporate culture, the organisation continues to produce sustained and substantial growth. Reporting to the Director of Financial Planning, the

successful candidate will be responsible for business performance appraisal of retail outlets, developing business strategy and aquisition appraisal. In order to carry out these duties, there will be extensive involvement with senior operational management.

The successful candidate will be a Chartered Accountant (under 27) with a good academic background. More important, however, is a proactive approach together with proven negotiating and commercial skills. The role is likely to be of most interest to candidates seeking to maximise longer term career opportunities offered by the organisation.

Please apply directly to Mark Ehrlich at Robert Half, Freepost, Walfer House, Bedford Street, 418 The Strand, London WCZR OBR. Telephone: 01-836 3545, evenings 01-556 3615 . Fax: 01-836 4942

Financial Recruitment Specialists London Birmingham Windsor Manchester

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LEVERAGED BUY-INS

JOIN THE OUTSTANDING TEAM

An independent group, one of the leading international providers of venture capital and investment banking services, has recently established a significant fund to finance leveraged buy-ins, managed jointly by teams in London and Paris. An opportunity now exists for an Associate to join the Londonbased team.

Investments are expected to be made in several industries, in companies which may require the team's active participation to bring them to fully profitable performance. The successful candidate will play a key role in the financial evaluation and appraisal of target companies. He/she will undertake a wide range of pre-acquisition activities such as screening and due diligence, and will be involved in the structuring and financing of acquisitions. There will also be opportunities to contribute to the subsequent operation and management of companies in which the Group has invested.

Applications are invited from qualified Accountants in their late 20's/early 30's, preferably also with a degree and/or MBA, who can demonstrate a thorough understanding of financial and business analysis as a result of their broad professional experience in a manufacturing/industrial environment.

This appointment offers a superb career opportunity to a person who enjoys a blend of individual initiative and integrated teamwork. In addition to having proven financial expertise and sound commercial judgement, he/she will also be an effective communicator, with the ability to develop good working relationships at all levels.

Interested applicants should call Elisabeth Jordan on Windsor (0753) 857181, or write to her with a detailed career resumé at Digby Moore Associates, Mountbatten House, Victoria Street, Windsor, Berkshire SLA 1HE. Fax: 0753 860696.

DIGBY MOORE ASSOCIATES

- SEARCH - SELECTION -

APPOINTMENTS

ADVERTISING

Appears every Wednesday and Thursday

for further information call 01-873 3000

Deirdre McCarthy ext 4177

Paul Maraviglia ext 4676

Elizabeth Rowan ext 3456

Patrick Williams ext 3694

Candida Raymond ext 3351

Patrick Sherriff ext 4627

Financial Controller

Ayrshire

c.£30,000 + car package

Our client is a highly regarded international service company, a world leader in its market. The group has an impressive growth record and has a turnover in the region of £70 million.

In order to support their continued expansion programme, they require to recruit a Financial Controller to take responsibility for the total accounting function. Reporting to the Finance Director, the successful candidate will be a key member of the company's management team

Specific responsibilities will include:

A US & UK STATUTORY REPORTS A HIVENTORY REPORTANALYSIS

and will be expected to play an active role in its commercial decision making process.

- A FIBANCIAL PLANNING A COSTING MANAGEMENT
- **A MANAGEMENT ACCOUNTS** A TREASBRY MANAGEMENT **▲ SYSTEMS DEVELOPMENT**
- A US MANAGEMENT REPORTING

Candidates, who should be qualified accountants aged 30-40 with experience of US reporting requirements, must be dynamic, self motivated and able to demonstrate strong interpersonal skills.

The company offers an amactive salary and benefits package which includes profit share, life assurance, pension and private medical insurance.

Interested candidates should apply in writing, enclosing a comprehensive C.V to: Colin MacKay C.A., Douglas Llambias Associates, 163A Bath Street, GLASGOW G2 4SQ. Telephone: 041-226 3101.

_LAMBIAS`

DOUGLAS

Finance Director

Brewing Industry Circa £40,000 + package North of England

A progressive PLC with a turnover approaching £35 million, has interests in manufacturing, property and retail services. Our client now seeks to appoint a Finance Director to take full control of its finance function and to contribute positively to the company's direction and growth.

Reporting to the Chairman and Managing Director you will be responsible for maintaining high standards of financial control. The company is committed to a policy of steady and continuing growth and your involvement in its implementation will be significant.

You will be a qualified accountant probably aged 35-45 with a minimum of five years experience at a senior level. You will be able to demonstrate a successful track record and a consistently progressive career path; a solid

experience in computer based MIS would be an advantage. You will now be looking for a career move with PLC responsibilities.

The importance of this appointment is reflected in an extremely competitive remuneration package which includes an executive car and the usual benefits associated with a position of this nature.

Candidates can apply in confidence, enclosing a full CV and current salary details, quoting reference MCS 89/15 to Oliver Overstall at: Price Waterhouse,

Management Consultants, York House, York Street, Manchester M2 4WS.

Price Waterhouse



Group Financial Controller

Expanding Pic

To £40,000 + BMW

Our client is a highly successful and expanding quoted public company operating in the service industry. It has an exceptional profits record and has recently completed a major acquisition and has further plans to expand both in the UK and internationally.

Based at the Group's headquarters and reporting to the Group Finance Director, the Controller will be a key member of a small high calibre team responsible for the accounting and financial control of the Group. The role will involve the preparation of the consolidated accounts for the Group and also the setting up of financial controls and systems for new companies acquired. In addition, the person appointed will also be required to undertake special projects and will be required to travel from time to time.

You will be a Chartered Accomment, ideally with a degree, probably in the age range 28 to 35, and you should have worked in a responsible financial role at the head office of a major public group. You must be highly motivated with strong leadership and intellectual qualities and be able to demonstrate first class technical and

The position, based in West Yorkshire, carries an excellent benefits package which reflects the importance of this key appointment. This is a new and high profile role and there is significant career development potential. If you are interested, please telephone Strart Adamson FCA on 0532 451212 or send your CV in confidence quoting reference 654, to Adamson & Partners Ltd, 10 Lisbon Square, Leeds LS1 4LY.

ADAMSON & PARTNERS LTD.

Executive Search and Selection

MANAGEMENT ACCOUNTING **MANAGER**

Package to £35,000 + car

One of the largest financial services groups in the UK, this major British public company is a market leader in branded financial products. Its business operations are highly decentralised and it is experiencing significant growth in both its home and international businesses.

This head office role reports directly to the Manager - UK Finance and offers an excellent entry point into this blue chip company at a senior level. Located in pleasant modern offices in the Northern Home Counties, the person appointed will be responsible for the provision of an expense accounting and analysis service to the various business units. This will involve the

Financial Services Sector

management of a team of up to 20 people and a major computerised support system. Candidates, who are likely to be qualified accountants aged 30-45, should have a record of progression within the head office of a large financial services or similar organisation. Good people management and communication skills are essential, together with experience of computerised accounting

Please reply in confidence giving concise career, personal and salary details to David Mundy, quoting ref: L410.

Egor Executive Selection 58 St. James's Street London SW1A 1LD (01-629 8070) SELECTION

United Kingdom · Belglum · Denmark · France · Germany · Italy · Netherlands · Portugal · Spain

TREASURY SPECIALISTS

To £35,000 + car

This leading international management consultancy is expanding its highly regarded Treasury Group in London. The consultancy is continuing its exceptional growth and has an enviable reputation for high quality work. The Treasury Group handles challenging assignments for blue chip corporates, major

banks and smaller start up treasury

functions. Treasury consultants will develop their skills as they work on a diversity of assignments including strategic reviews, the assessment and use of new instruments for trading and risk management as well as treasury computer systems applications. Concentrated exposure to a range of treasury issues and

business problems provide consultants with

an enhanced learning curve backed up by considerable investment in training. Candidates must be of graduate calibre, probably in their late twenties or early thirties, with at least two years treasury experience gained in a corporate or banking environment. They will need excellent interpersonal skills and adaptability to work with clients at all levels together with a commitment to personal and team success. The Consultancy's growth offers excellent career development opportunities.

International Management Consultancy

Please reply in confidence, giving concise career, personal and salary details to Heather Male, quoting ref: L409.

Egor Executive Selection 58 St. James's Street London SW1A 1LD (01-629 8070)

EXECUTIVE SELECTION

United Kingdom · Belgium · Denmark · France · Germany · Italy · Netherlands · Portugal · Spain

Commercial Director c£40,000 + Car + Benefits

Thames Valley

Our client a major U.K. multi-national plc with diverse in- Applicants should be aged 30-40, qualified accountants hi-tech subsidiary in the Thames Valley.

They have recently acquired a company in a related business sector to augment the services offered by this subsidiary and the Commercial Director will be heavily involved in the integration process. The expanded company will have an initial turnover in the region of £35m but is expected to grow rapidly in the short-term. The successful candidate will report to the Managing Director and contribute to the overall growth of the business by taking a leading role in all commercial activities and strategic directions. They will also have overall responsibility for the finance function of the Company

and their staff responsibility will approach 50 in all.

terests, is seeking to recruit a Commercial Director for its and currently hold a senior financial position in a sizeable company. They must possess strong commercial bias in addition to proven man-management skills. The attractive benefits package will include a profit related

Interested applicants should write enclosing a comprehensive CV and daytime telephone number quoting Ref: 313 to Philip Rice, MA, ACMA, Whitehead Rice, 43 Welbeck Street, London WIM 7PG. Tel: 01-637 8736.

Whitehead Rice

MANAGEMENT SELECTION

ACCOUNTANCY & LEGAL PROFESSIONS SELECTION LTD

3 London Wall Buildings, London Wall, London EC2M 5PJ

Tel: 01-588 3576 Telex No. 887374

A demanding appointment offering challenge, scope and autonomy in turnaround situation. Opportunity for Board appointment in 6-12 months with on-going career potential.

ALPS

FINANCIAL DIRECTOR —

DESIGNATE

S. E. ENGLAND

£25.000-£30,000 + CAR

LUXURY PRODUCTS FOR THE GOURMET MARKET. MANUFACTURING SUBSIDIARY OF PROMINENT BRITISH PLC

For this new appointment, to provide the additional expertise necessary to meet re-defined and ambitious corporate objectives, we seek qualified accountants (A.C.A. or A.C.M.A.) and aged, 26-30. Post qualification experience must include exposure to and the ability to master the overall financial and commercial needs of a tight knit and fast moving business satisfying quality markets. A knowledge of PC based integrated financial management packages is essential and understanding of manufacturing systems will be an advantage. Reporting to the Managing Director and heading a small team, the successful candidate will be responsible for all aspects of financial management. This will include the design and implementation of the appropriate controls, information/reporting requirements, plus identification of business priorities with proposals for their attainment. Staff selection and development are of significant importance. The ability to make a major contribution to overall strategy and business direction is essential together with the will and capacity to achieve agreed targets with the minimum of guidance and supervision. Initial salary negotiable £25,000-£30,000 plus car, contributory pension, life assurance, medical insurance and assistance with relocation, if necessary. Applications in strict confidence under reference FDD 180/FT to the Managing Directorreference FDD 180/FT to the Managing Director-

3 LONDON WALL BURDONSS, LONDON WALL, LONDON ECOM 5PJ. TELEPHONE 91-588 3598 or 01-588 3576. TELEX: 887374. FAX: 61-256 8501.



City. Salary c £20K plus Non-Contributory Pension and Medical

Chubb, a major US Insurance Company, is seeking an insurance accountant, preferably part-qualified, with working knowledge of the Insurance industry, for established UK branch of its expanding European network.

Reporting to the UK Accounting Manager, major duties will include preparation of DTI Returns, management accounts, and VAT Returns. Experience of PC based software such as Lotus 123 also

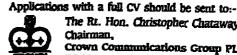
Self motivation and the ability to work to deadlines is essential.

Please apply in writing enclosing C.V. to: Susan Penny, BSC, ACA, Federal Insurance Company, 26-28 Fenchurch Street, London EC3M 3DQ

Financial Analyst for Media Group

A Financial Analyst is required to work for the Executive Chairman of a rapidly developing Media Group. He or she will be required to analyse potential acquisitions and to help in the financial assessment of operating units. Working with senior management of the Group, the individual appointed will have every opportunity to lay the foundations for a career in broadcast management.

The successful candidate is likely to be in his or her mid-twenties and to have been trained in the corporate finance department of a leading merchant bank, stockbroker, or firm of chartered accountants.



The Rt. Hon. Christopher Chataway.

Chairman, Crown Communications Group PLC, 22 Newman Street, London WIP 4AI Un groupe Français de haut technologie recherche pour sa nouvelle filiale un

Finance Manager

North Kent

c£28,000+Car

Our client is a rapidly expanding innovative French company, currently establishing itself in the UK. Their unique type of marketing network has already achieved explosive growth in France. Their system uses state-ofthe art video graphics, generated and distributed by computer to promote goods and services.

The ideal candidate for this demanding No. 1 position is a young, French speaking qualified accountant who will thrive in the hustle and bustle of a start-up situation. Initially, as well as full financial responsibility, they will make commercial and organisational decisions across all aspects of the business, beyond the normal realms of

accounting. Their track record to date should demonstrate the ability to manage a situation of constant change whilst building a highly committed and motivated team. Interpersonal skills will be paramount as well as the ability to liaise with French and English personnel at all levels.

If you believe you can match the requirements of this outstanding opportunity telephone John Owen on (0372) 375661 (office) or (04868) 20705 (weekends) or write to him, enclosing a full C.V. at

Michael Page Finance, Cygnet House, 45-47 High Street, Leatherhead, Surrey KT22 8AG (Fax No. (0372) 370101).

Michael Page Finance

International Recruitment Consultants London Bristol Windsor St Albans Leatherhead Birming Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

Ambitious Group Company Secretary

c.£35-£40,000+car You will probably be aged 35-45 and a member of a recognised professional body which could include a legal, accounting or company secretarial training. Your experience will preferably have been gained in a listed organisation as assistant secretary in a larger group or as secretary in a smaller but dynamic environment. You will

now wish to extend your career in an acquisitive, fast-paced organisation. A knowledge of the electronics industry whilst not essential, would be useful. Personal

attributes will include commercial acumen, maturity, confidence and the ability to work with change. The organisation is highly committed but recognises that work is to be enjoyed, and the appointes will be expected to contribute to this ethos.

Reporting to the Finance Director, you will have the opportunity to develop the secretarial function, providing a full range of services including legal advice and general

Abingdon

support to the Board. Specific areas of responsibility will include property, insurance, patents, pensions and employee benefit programmes (including associative plants), maintenance of statutary registers, and maintenance of statutary registers, and professional advisors.

Peak pic is a growing force in the electroids murket, specialising in the application of technology in the fields of automation, measurement and control through the use of advanced electronic and computer based solutions. The company has expanded rapidly and strategically on an international basis. Recent acquisitions have seen tumover grow from a 25m in 1986 to a current level exceeding 280m with a healthy profit performance.

Please reply in confidence giving concise career, salary and personal details to: Brandars Keetan, Ref. ER 186, Arthur Young Corporate Resourcing, 21 Conduit Street, London W1R 97B.

Arthur Young Corporate Resourcing

European Commercial/Finance Director Property

London

Our client is a major "blue chip" Group with substantial property interests across the U.K., Europe and U.S.A. Their portfolio includes some very prominent landmarks in major European Capitals.

They have taken the strategic decision to create a European Property Division which will report to the Group Chief Executive. A press announcement will be made shortly regarding the appointment of the new Managing Director for the Division.

They are now seeking to recruit a Finance Director. Ideally you will have broad based commercial experience beyond finance and in this event you would become the Commercial Director at the outset. In addition to technical excellence, which is pre-requisite, European language skills would be a decided advantage.

c£50.000 + Car + BenefitsApplicants should be qualified accountants and have experience in commercial property or related areas. Probably aged 33-43, you will report to the Group

Finance Director and will be based in Central London

with about 20% European travel. Interested applicants should write enclosing a comprehensive Curriculum Vitae and daytime telephone number, quoting Ref: 318 to Philip Rice, MA, ACMA, Whitehead Rice, 43 Welbeck Street, London W1M 7PG.

Tel: 01-637 8736. Whitehead Rice

MANAGEMENT SELECTION

Finance Director

A MEMBER OF ARTHUR YOUNG INTERNATIONAL

HAYWARDS HEATH, TO \$40,000 + CAR

The Mild Sussex Water Company and its associate in West Kent supply water to some 400,000 consumers. Their financial departments have been combined at Haywards Heath and the two companies are now preparing for the challenge of phydisation. Both companies are owned by SAUR which is part of the Bouygues Group.

As Financial Director you will play a key role in this process. In addition to controlling all aspects of accounting and systems development there will be a major input to pricing, investment

appraisal, financial reconstruction and diversification activities.

You should already be operaling at or near Board level, either within an industrial or service company or in the public sector. You must also be a qualified accountant with a real interest in the commercial direction of the business. Senetis include medical insurance and assistance with

Résumés including a daytime elephone number to Edward Simpson quoting Ref: ESS35 of Coopers & Lybrand Executive Resourcing Limited, Shelley House, 3 Noble Street, London

Executive

Coopers Resourcing & Lybranc

FINANCIAL DIRECTOR **EXCELLENT PROSPECTS**

LONDON

c £35K + CAR + BONUS

Our client is a highly successful and internationally respected computer company with a progressive dynamic management force. Having recently embarked upon an exciting phase of expansion they have identified the need for an energetic and ambitious Financial Director with the commercial awareness and flair to increase the profitability of the company.

This key position is seen as critical to the future development of the business. The successful candidate will represent the company to Financial Institutions and will concentrate initially in the areas of Management Reporting and Budgeting, Treasury Management and Investment Appraisal, together with the Review of New Projects, Acquisitions and Expansion plans.

The company's managerial approach stresses individual responsibility and training and you will be responsible for managing a young and enthusiastic Finance Department.

If you are a qualified Chartered Accountant aged 35-45 with significant 'hands-on' experience in a distribution environment, of Corporate Finance acquisitions and flotations and you are interested in learning more about this challenging role, please write with extensive C.V. quoting Ref AFC/FT/1 to Paula Manning, Littlejohn Frazer, 2 Canary Wharf, London E14 9SY

TRUST PARTNER DESIGNATE CENTRAL LONDON

Our citent, a medium sized firm of Chartered Accountants seeks an experienced individual that is cur-rently supervising a Trust Dept, in a firm of Chartered Accountants or California.

nesse contact David Paton, xectaine Search Division, Hyres Associates Lid, 77/78 Wells-Street, London, W1. Tel: 01-550-552

APPOINTMENTS WANTED

s loaking for a new position in United Ringdom or absent (exclusing Germany). 35 years with university degree. 4-2 years to german subsidiaries of English concerns. Knowledge of Presch.

Young Accountants

Management Accounting, Investment Appraisal or Financial Systems Bias

Up to £25.000

These appointments provide a rare opportunity to join an organisation about to become one of the largest commercial concerns in the UK where turnover is measured in billions... and ambitious and talented professionals can make

Management Accountants

These posts will provide challenging outlets for your management accounting experience whereby your professional skills will be used in a proactive way.

Rey tasks will be varied and interesting and will involve performance appraisal. reporting and interpretation within a dynamic and fast moving environment.

Investment Appraisal

Here you will provide professional expertise and initiative in the use of various techniques to identify the optimum allocation of resources. Investment appraisal expertise will enable you to play a key role in development of investment programmes.

Financial Systems

In developing and implementing accounting, management information and decision support systems, you will be able to draw upon your self motivation and interpersonal skills. Your experience to date must, therefore, include systems work involving both mainframe and PC applications.

Salaries will vary but the likely range is £20,000 to £25,000 and company cars may be made available for certain posts. In any case, large company benefits will include generous relocation assistance to a central Midlands area well served by the motorway network and will be adjacent to some of the finest open countryside in England.

To find out more about these rare opportunities, please write with full career details to: Richard Town, Ref. CE 401, MSL Advertising, Sovereign House, 12-18 Queen Street, Manchester M2 5HS.

These details will be sent direct to our client. Please list on a separate heet any companies to whom your details should not be sent. Offices in Europe, the Americas, Australasia and Asia Pacific.

MSL Advertising

Company Accountant

London/Surrey Borders £23,000 + Car + Benefits

Our client is highly regarded and long established, the largest independent company in its sector. They operate in a very specialised area of the advertising industry and they can count many of the top advertising agencies as their clients, as such they undertake work for many blue chip companies. They are entering the next phase in the

development of their business and anticipate a significant increase in turnover in the next few years; this will be achieved by a mixture of organic growth They now need to appoint a key individual who

will be part of the management team and who will take full control of the management of the accounting Possibly a ACMA, ACCA, ACA or even part

qualified with a background preferably in manufacturing you will be looking for an opportunity to join a dynamic forward thinking company. Your continuing success in this role will provide long term opportunities for career advancement.

To apply in the strictest confidence please telephone or write to Robin Rowe quoting reference 013 to 160 New Bond Street, London W1Y CHR. Telephone 01-499 7761.

Hacker Young (1)

- A MEMBER OF THE OLD GROUP --

ACCOUNTANT £25,000 plus Co Car + benefits

Company situated close to London Bridge station. Require Qualified Accountant. For further details ring Helen Blackburn Campbell Appointments (rec cons) 0239-615138



FINANCIAL CONTROLLER

North Surrey

Salary to £25,000+Car & Bonds

The major operating subsidiary of a privately owned group of companies distributing electrical and electronic components, now wishes to strengthen the provision of effective financial and management accounting services through this new appointment, reporting to the Financial Director.

ideally you will be qualified, aged 30-40 years with

experience in a small/medium sized company covering the full range of management and financial accounting in a computerised environment.

Your ability to contribute towards the development of the business will be rewarded by a generous remuneration package tailored to suit your needs.



For further inform

10-18 Castle St

Surrey KT1 198. Tel: 01-641 4555

Accountancy Personnel

Placing Accountants first

Hays

FINANCIAL CONTROLLER

Home Counties

c £28k + quality car

A unique and rare opportunity for a 'pro-active' 30-40 year old, preferably qualified with industrial/commercial exposure, to take full control of the accounts function within a small and efficient service company with a good reputation in the field of international

Reporting direct to the MD, must be prepared to adopt a 'hands on' approach, provide a support advisory role to clients and travel abroad. Experience of computer based systems is essential.

In the first instance, please contact David Holbrook, Principal Director, who is advising on this appointment. Alternatively, write giving brief career details.

INTEGRATED BUSINESS SUPPORT GROUP

BUSINESS COUNSELLING · PERSONNEL SERVICES · TRANSING AND DEVELOPMENT SHIRE HOUSE, WALTHAM ROAD, OVERTON, HAMPSHIRE, RG25 3NJ TELEPHONE 0256 781673 FAX 0256 771475 Licensed annually as an Employment Agency No. SE9679

Based in Papua New Guinea Substantial remuneration package

This is a key appointment in PNG with a British Company which has extensive interests in oil palm and coffee plantations and which is a subsidiary of a major international trading group.

The Finance Director will be responsible for all aspects of financial administration, accounting and currency management and the post carries considerable authority.

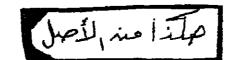
The successful candidate is likely to be aged between 30-45, must be professionally qualified and preferably will have overseas experience. An interest in agriculture is desirable

The attractive remuneration package includes free housing and medical cover, assistance with school fees and six weeks annual leave.

Applicants should write, with full C.V., to Quigley & Associates, 16-18 St. John's Lane, London ECIM 4BS. Tel: 01-253 4242. Please quote Reference F/FD. All replies will be treated in the strictest confidence. Interviews will be held in London, Australia and Singapore.

> QUIGLEY & **ASSOCIATES**

Corporate and Financial Communications



GROUP FINANCIAL DIRECTOR (Des.)

London c.£40,000+car+share options

Our client is a young ambitious company, high profile on the USM, and acknowledged as a market-leader in the distribution of fast moving consumer goods. The company has exciting plans for growth, organically and by acquisition, both in the UK and on Continental

A Financial Director (Designate) is now required who, reporting to the Board, will be responsible for all aspects of financial ment and control.

For this challenging key role we are seeking a young, qualified accountant preferably chartered, with several years' post qualification experience and a proven and impressive track record.

Candidates may come from the profession or industry and should have a confident personality, good communication skills with strong commercial awareness, a thorough understanding of accounting and managen techniques and sound computer expertise.

Our client will have sight of all applications and candidates should, therefore, indicate any organisation they do not wish to consider. Please write in confidence enclosing full career details, quoting reference H5673 to Hilary

KPMG Peat Marwick McLintock

Executive Selection and Search 70 Fleet Street, London EC4Y 1EU

GROUP TAXATION ASSISTANT

MERCHANT BANKING

CITY

£30,000 + package

This well established and diversified merchant banking group with a substantial international presence wishes to recruit a recently qualified Chartered Accountant to join their small high profile tax department.

The role will involve responsibility for bringing in-house the compliance and tax planning work of many of the companies within the group. There will be opportunities for involvement in all areas of the group's taxation affairs including VAT and international tax.

The successful candidate should have a good academic background with an active interest in corporation tax. To succeed in this demanding position the individual must be self motivated and able to communicate effectively at all levels.

This outstanding opportunity is supported by an excellent remuneration package.

To discuss the position in further detail, call Raj Munde ACA on 01-629 4463. Alternatively write to him at the address below quoting Ref RM800.

HARRISON # WILLIS

FINANCIAL RECRUITMENT CONSULTANTS

Cardinal House, 39-40 Albemarle Street, London WIX 3FD.

Director & Chief Accountant

To £28,000 + car + bonusNorth London

> Our client is an autonomous business within an acquisitive and expanding PLC. The business produces high quality specialist components for the electronic industries primarily in the UK and the USA and is now appointing a Chief Accountant who will play a leading part in the growth strategy of the business,

As the senior financial manager, the Chief Accountant will have responsibility for the financial efficiency of the business including contribution to commercial decisions, control of the finance team and on-going systems

Candidates will be qualified (aged 27-35) with at least 2 years' exposure to a manufacturing unit and preferably experience of a PLC or international group.

Please contact initially (quoting ref 7338) Jeff Adcock, 01-353 1577, Clark Whitehill Consultants Limited, 25 New Street Square, London EC4A 3LN.

CLARK WHITEHILL

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_{grand} te KA

Executive Selection

Financial Controller

High Technology Products & Services North East. c £30,000, Car

rapidly growing group now employs nearly two
hundred people and is poised to report another
record year. The organisation is seeking a young
qualified chartered eccountant to assume control of
the central finance function which utilises fully
interested computations of the control of the central finance function which utilises fully integrated computerised accounting systems. Reporting to a main board director, this role carries responsibility for the group's entire finance activity including the administration of management, budget preparation, forecasting and planning via the control of a small professionally qualified team. Candidates aged over 28 will be expected to have an open, participative style with the ability to operate in a dynamic, fast moving environment and particularly in a structure which allows individuals at all levels to contribute to the company's growth. In view of the expansion plans you should be able to operate externally with confidence, ideally have industry experience and be well aware of public sources of funding. As the most senior financially qualified individual within the company you will immediately be part of the group's senior executive management computities and there are immediately be part of the group's senior executive management committee and there are clear prospects for formal advancement in the short term.

One of the success stories of the region, this

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to: R.P.T. Hills, Hoggett Bowers plc, 4 Mosley Street, NEWCASTLE UPON TYNE, NE1 1DE, 091-232 7455, Fax: 091-261 8438, quoting Ref: N18006/FT.

'RERMINGHAM, BRISTOL, CAMBRIDGE, CARDEFF, EDENBURGEL, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, SHEFFIELD, WINDSOR, A Member of Blue Arrow plc

Financial Director Designate

Basildon

£30,000 minimum

A rapidly expanding private publishing systems company and computer dealership with annual sales of £5M seeks an ambitious financial director designate, capable of taking the group to the Stock Exchange. Reporting to the board of directors, the successful candidate will be responsible

financial and management accounting;

day to day control of the accounting function;

 day to day control of the administration, purchasing and stock control function; further development of management information systems.

Applications are invited from highly motivated, qualified accountants, aged 28-35, with sound experience in computerised accounting systems and proven ability to

manage and motivate staff. Please send a comprehensive career résumé together with salary history and daytime telephone number, quoting reference 3021, to Vivienne Hines, Executive Selection Division.

△Touche Ross

Thavies Inn House, 3/4 Holborn Circus, London ECIN 2HB. Telephone: 01-353 7361.

DIRECTOR OF FINANCE

National Newspapers — circa £35,000 plus car

The British Newspaper Printing Corporation has made a major investment in the most advanced printing equipment throughout the United Kingdom. As part of the high profile Maxwell Communication Corporation, BNPC produces the Daily Mirror, Sunday Mirror, The People and other newspaper format publications. We now need a professional who can operate in a fast-moving environment and assume full accountability for the Finance Department of the largest operating

Company within BNPC. Reporting to the site General Manager your prime areas of responsibility will be to operate tight financial controls and provide up to the minute management reports and financial appraisals of key issues. You will be taking your place in a highly commercial environment, managing a staff of twelve. You will therefore need a "hands-on" approach and be computer literate with experience of the implementation of computer systems. The additional responsibilities of developing profitability and systems enhancement mean that you should be fully qualified and have gained a minimum of three years commercial experience.

years commercial experience. If you meet the profile as outlined and wish to apply for this challenging position, write now with full cv quoting current salary to:

Mr G M Bentley, Head of Personnel, BNPC (Watford) Limited, St. Albans Road, Watford, Hertfordshire WD2 5RG.



British Newspaper Printing Corporation plc

Appointments Advertising appears every

Legal Appointments Monday General Appointments Accountancy Appointments

Corporate Finance

Deloitte Haskins & Sells is a leading financial advisory firm looking to expand its Corporate Advisory team within its Corporate Finance Division by recruiting ssionally qualified graduates with relevant experience.

Successful candidates will have at least two years' experience in the corporate finance department of a top merchant bank or stockbroker. They will be able to demonstrate experience in public take-over work, capital raising, the regulatory environment and general corporate advice. A commercial outlook and an ability to

market are essential.

An attractive and competitive remuneration package is offered reflecting the importance of the role and its career prospects.

Please write giving full details to: Nicholas A Morriss, Deloitte Corporate Finance, Hillgate House, 26 Old Bailey, London

Deloitte Haskins+Sells

CORPORATE FINANCE EXECUTIVE MAJOR RETAILING FMCG GROUP

NORTH LONDON

A young entrepreneur is sought by the Divisional Finance Director of this substantial group. Your highly varied brief will include the provision of advice on rationalisation projects, assisting with mergers and acquisitions, and providing market intelligence reports. You should be ACA/MBA, aged to 30, with experience gained in the corporate advisory division of a top eight firm or as a business analyst in a dynamic, fast moving commercial group. Ref: DC

BUSINESS ANALYST

£23 - £25,000 + car Our client is one of the most prestigious banking and financial services groups, highly diversified and highly profitable. Acting as the liaison point between the finance and trading areas, you will provide a comprehensive business analysis service, interpreting both corporate and product profitability. The client views this as an high profile role, ideally suited to a newly/ recently qualified accountant and who is seeking a non-accounting role as a route to general management. Ref. NH

INTERNATIONAL OPERATIONAL

CENTRAL LONDON £23 - £25,000 + car Our client specialises in advanced materials technology and seeks to grow by developing existing business, nurturing new ones and by acquisition. Their Corporate Audit Division is expanding to ensure that effective financial controls are implemented. Travelling to the States, Europe and the Far East, you will assist in that expansion programme and after 18 months you can expect a Controllership in the UK or overseas. Currently, you should be finalist or recently qualified ACA. Ref: NH

STRATEGY CONSULTANT

CENTRAL LONDON £35 - £40,000 + car The client is a highly respected and leading international firm of strategic consultants. Your assignments will provide exposure to strategic and profit planning, management buy-outs, acquisitions and fund raising. You should be aged 27 to 33 with a record of outstanding achievement in a top international accountancy firm, and perhaps subsequently with a blue chip or industrial company. Ref: DC

For further information, please call 01-831 4447 or write, enclosing your C.V., to the address below.

ACCOUNTING FOR SUCCESS **EASSOCIATES** Hanover House, 73-74 High Holborn, London WC1V 6LS Yet 01-831 4447 Parc 01-430 1435

Accountant/Financial Controller

We are a growing retail company based in Sheffield and aiming for the U.S.M. in 1990. We are now seeking to make a new key appointment to assist in achieving this objective.

You must be a qualified accountant capable of taking the lead in upgrading the accounting systems and refining the financial and management information. You will probably be in your mid/late 20s prepared to dedicate yourself to achieving the highest standard and anxious to take an active role in a young and determined team.

You will probably be bored where you are now.

We are offering a salary of up to £25000 p.a. plus car and an intense environment where you will rapidly see the results of your input.

Please reply to: Robin Silver **BKPT Clothing Co Ltd** 19 Charles Street Sheffield S1 2HS

HIGH FLYER £30,000

ACA, Ideally aged 24 to 30, to join small/medium sized firm of Chartered Accountants. 1st Class Prospects.

> In the first instance please contact David Paton on 01-580 5522, alternatively,

write to: Executive Search Division, Hynes Associates Ltd, Wells House, 77-79 Wells Street, London W1

CORPORATE FINANCE?

c£21,000 Our Client, a leading medium sized firm of Chartered Accountants seek a recently qualified ACA to join their Corporate Finance Department. There will be considerable opportunity to gain a great deal of responsibility at an

early age. In the first instance please contact: David Paton on 01-580 5522, alternatively, write to: Executive Search Division, Hynes Associates Ltd, Wells House, 77-79 Wells Street, London W1.

- QUALIFIED ACA -MAJOR UK BANK

Central London

Package to c.\$30,000 + CAR

Providing specialist financial services to the UK personal and corporate markets, and with an unrivalled reputation in the fields of investment, domestic and international banking, this prestigious client is one of the UK's leading financial institutions.

A new and exciting career opportunity now exists for an ambitious accountant to work within the bank's central finance function.

Liaison with various divisional sectors will necessitate familiarity with a number of key accounting issues, and there will be a considerable degree of exposure to both analysis and investigations. You will gain immediate broad-based exposure to a number of management reporting activities, in the provision of operational support. This key role will therefore demand a strong technical background, allied to an appreciation of both US and UK accounting procedures.

Suitable candidates will be graduate Chartered Accountants aged between 26 and 29. Ideally, you will possess between two and three years' post qualification experience, and have worked with a big eight firm. This is an excellent entry point into an organisation where career development prospects extend throughout the entire bank.



Interested applicants should contact Gerald Whiting on 01-488 4114 (01-488 9362 evenings/weekends), or write, enclosing a full CV, to Mervyn Hughes International Limited, Management Recruitment Consultants, 63 Mansell Street, London E1 8AN quoting Ref: A272.



APPOINTMENTS

ADVERTISING

For further information call 01-873 3000

Candida Raymond ext 3351

Deirdre McCarthy. ext 4177

Paul Maraviglia ext 4676

Elizabeth Rowan ext 3456

Patrick Williams ext 3694

Patrick Sherriff ext 4627

BASED SLOUGH

Yellow Pages Sales Limited are a wholly owned subsidiary of British Telecom. With a turnover in excess of £100m and over 600 employees, we are enjoying an extremely successful period of growth.

We are seeking a Budget and Management Accounting

Manager to be responsible for the production of management accounts, budgets and forecasts in order to monitor and control our Reporting to the General Finance Manager you will also be

responsible for 7 staff with 2 direct subordinates You will be a qualified Accountant, ideally with 2 years post qualification work experience, possess good interpersonal skills, and man management experience.

We can offer a good starting salary, a fully expensed company car, free life assurance, contributory pension scheme, 22 days holiday, free private medical care and excellent career prospects. Please send tull C.V. with an indication of current salary to:
Miss Peta Scott, Central Personnel Manager, Personnel
Department, Yellow Pages Sales Limited, Directories House, Sussex Place, Slough, Berkshire SL1 1NQ.

YELLOW PAGES

Creating the Platform for **Tomorrows** retailing Rumbelows, part of the international Thorn EMI

Group, is a clear leader in the electrical retail business. We are rapidly developing our existing 450 branch infrastructure and expanding our scale of operations.

RUMBELOWS

IN TOUCH WITH YOUR FUTURE

e.£30.000 = share incentive = cai

The Alliance Paper Group is the

several locations serviced from a

merchant in the UK. The head office is

in Manchester from where it controls

central warehouse. Although formed

over fifty years ago the company has

expanded from a turnover of £8m in

1984 to a target of £50m for this year.

impressive and a listing is planned for

This rapid expansion has generated

the need to strengthen the Board by

female, with overall responsibility for

accounting, computing, treasury and

management information matters. Of

equal importance will be your role in

executives on the further development

opportunity to fully demonstrate your

working closely with other senior

of the Group, giving you the

general business acumen.

appointing an individual, male or

Growth in profitability is equally

largest privately owned paper

MANAGER -**MANAGEMENT ACCOUNTING** c£26.000 + cor

lt's a fast-moving environment where effective management control is vital to future growth. An ive manager is now sought to take a broad, operations-based overview of all management accounts. Reporting to the Financial Controller, you will be in charge of a team of four Accountants and have core responsibility for the preparation of the monthly forecast, company budget, monthly management accounts and help to prepare the five year plan. The wide-ranging brief also involves providing proactive financial input into commercial

analysis and preparing ad-hoc analysis and reviews. A qualified Accountant, you will ideally have a background in an imeg or retail environment; you must have at least 4 years' relevant accounting experience in an operating company. PC literacy and experience of mainframe reporting will be essential and must be compler leadership and interpersonal skills.

This is a high profile position providing an excellent career platform within the multi-national Thorn EMI Group. An excellent salary is offered together with a valuable benefits package including choice of a fully expensed quality car and private medical cover. Relocation assistance available.

To apply, please write with full CV to:-See Kenningham

Naturally this crucial appointment

Probably aged 30/40, you will ideally be educated to degree level. You must

involvement in the management of an

organization which operates in a fast-

demands a qualified accountant.

moving commercial environment.

be able to show significant

Previous experience of the

advantageous.

development of computerised

accounting systems would be

In addition to a challenging and

offers a comprehensive benefits

package, including relocation

assistance where appropriate.

To find out more write to John

Worsley, Manchester M28 5NJ

remunerative career, the company

Prestwich, Chairman, Alliance Paper

Group Ltd, Wardley Industrial Estate

Alliance Paper

Group Ltd

Rumbelows Ltd., Trinity House, Trinity Lane, Weltham Cross, Herts ENB 7DS. or telephone (0992) 31988 for an application form.

Group Finance Director

Société Générale-Fimat

Senior Accountant Excellent salary + benefits package with car

Firnat is a wholly-owned subsidiary of the French International Banking group, Societe Generale, and is responsible for the Banks operations in the Futures Markets.

With existing operations in Paris and Chicago, Fimat is seeking to recruit an experienced senior accountant with ACA qualifications for the UK. Knowledge of regulatory reporting techniques is essential, and we would welcome applications from candidates with a

Financial Futures background. In the first instance, please apply in writing, together with a full C.V. to:- Mr K Ferris, Fimat (UK) Ltd, Warnford Court, 29 Throgmorton Street, London

Applications will be treated in the strictest confidence.

SOCIÉTÉ GÉNÉRALE

FINANCIAT

BERKSHIRE

to £30k plus car

Our client, part of a major public foods group, is a specialised retailing business operating from numerous locations throughout the South. The Financial Controller, who will be a

member of the senior management team, will have full responsibility for the finance function in this fast-moving business, including the further development of computer-based information systems. He/she will be expected to influence and work closely with line managers to achieve business objectives and will supervise around 20 professional staff. Candidates must be qualified accountants with a background in a fast-moving

sector such as food manufacture or

retailing and with some exposure to

multi-site operations. A strong track

record in man management is essential, backed up by excellent communication skills. Age envisaged is 30–45.
Please apply in confidence with full curriculum vitae, quoting reference 466/4, to Bernadette Laffey at Charles Barker Selection, 30 Facringdon Street, London ECAA 4EA. Tel: 61–634 1354.

Young **Financial** Controller

Publicly Quoted Group

Hertfordshire, To £26,500, Car, Our client is an expanding group, operating principally in the UK Building Sector with interests in California and Europe. An impressive growth rate has enabled this business to achieve a turnover in excess of £200 Million.

turnover in excess of £200 Million.

An excellent career opportunity has arisen for a recently qualified Chartered Accountant to join their innovative Head Office Management team. Reporting directly to the Finance Director you will review monthly accounts, cash flow and budgets of the operating divisions, prepare the group interim and full year accounts, and handle project work relating to acquisitions and disposals. The successful applicant will offer sound technical ability in both financial accounting and taxation matters. This challenging position seeks a commercially challenging position seeks a commercially aware Accountant with a keen analytical mind who can make a vital contribution to the success of the business. Executive

benefits package. Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to: B.E. Boylan, Accountancy Division,

Hoggett Bowers

COMPANY NOTICES

SWEDISH MATCH AB The annual general meeting of Swedish Match AB will be held on Monday April 24, 1989 at 5:00 p.m. at the Company's head office: Vastra Tradgardsgatan 15.

Stockholm.

Shareholders who wish to attend the general meeting must be recorded in the share register maintained by the Swedish Securities Register Centre (Vardepaperscentralen VPC AB) no later than Friday, April 14, 1989 and must notify the Board of Directors of their intertion to attend no later than 4:30 p.m. on Wednesday April 19, 1989. The notification of attendance should be mailed to: Swedish Masch AB, Box:16100, S-103 22 Stockholm or by celephone + 46 8 22 06 20.

DIVIDEND

Provided that the annual general meet-ing approves the Board of Director's pro-posed record day of Thursday, April 27, 1989, dividends are expected to be paid

THE HONGKONG AND SHANGHAI BANKING CORPORATION

Primary Capital Undated
Floating Rate Notes
Notice is hereby given to the lothers of
these notes that copies of the Assessi
Report and Account of the Bank for
the year ended 31 Documber 1988 are
resistable at the offices of the Bank at 99
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